### ECONOMIC BACKDROP AND BANKING ENVIRONMENT

#### **Global Economic Scenario**

The FY2023, in hindsight, could best be remembered as the year of paradoxes, with the ebbing of surge in virulent infections, coupled with considerable easing of supply chains. However, continued geopolitical conflicts in Europe and subsequent escalation in the Taiwan/Korean peninsula has infused volatility in global energy and commodity prices. The central banks have acted in unison, raising key policy rates to counter unyielding inflation. Benchmark yields and equities remained volatile. There are no indications of a firm change in pivot by central banks in AEs towards a reversal in rate regime even though there are now signs of inflation cooling and slowdown in job openings.

Matters nosedived further in March this year with the collapse of certain mid-tier banks in the US. The aftermath of such a shake-up should likely have a cascading impact of altering deposits patterns in banking system across AEs. Additionally, de-dollarisation appears to have become a durable theme with most jurisdictions using alternate payment and settlement mechanisms in local currency.

As per IMF projections, global growth is expected to fall from 3.4% in 2022 to 2.8% in 2023, before settling at 3.0% in 2024. AEs are expected to see an especially pronounced growth slowdown, from 2.7% in 2022 to 1.3% in 2023 (CY). Global headline inflation is set to fall from 8.7% in 2022 to 7.0% in 2023 due to lower commodity prices but underlying (core) inflation is likely to decline more slowly. Inflation's return to target seems unlikely before 2025 in most cases.

#### India's Economic Scenario

Domestic economic activity exhibited resilience in H2 FY2023. The National Statistical Office's (NSO) provisional estimates placed real Gross Domestic Product (GDP) growth at 7.2% for FY2023, driven by investment and private consumption. On the supply side, activity was supported by buoyant agriculture and services sectors, while manufacturing was restrained under the pressure of high input costs. India continues to be the fastest-growing economy for the third time in succession.

Gross Value Added (GVA) in agriculture and allied activities posted a growth of 4.0% in FY2023, even as kharif production was dented by below normal rainfall in key rice producing states and excess rains during the harvesting stage. Food grains production touched a new record in FY2023. Industrial activity remained sluggish in FY2023 (grew by 4.4%), driven by muted growth in manufacturing sector GVA. The services sector held up well in FY2023 and grew by 9.5% owing to an impetus from contact-intensive services. The contact-intensive services, viz., trade, hotels, transport, and communication grew by 14.0% in FY2023. Robust GST collections point towards an ongoing revival of domestic trading activity.

India's merchandise exports rose by about 6% to a record US\$447 Billion on account of healthy growth in the outbound shipments of sectors such as petroleum, pharma and chemicals/ marine products. Imports also grew by 16.5% to US\$714 Billion in FY2023 as against US\$613 Billion in FY2022. The current account deficit stood at 2.1% of GDP in FY2023, mirroring the trend in merchandise trade deficit.

A combination of adverse supplyside shocks and the pass-through of pending input costs to output prices exerted sustained pressures on headline inflation during FY2023. Average CPI inflation stood at 6.7% as compared to 5.5% in FY2022.

#### Banking

Credit growth continued to see doubledigit growth and has become broad based across sectors. In FY2023, ASCB's bank credit grew by ₹17.8 Lakh Crore (15.0% YoY) to ₹136.75 Lakh Crore, as against ₹10.4 Lakh Crore (9.6% YoY) in FY2022. Aggregate deposits of ASCB grew by ₹15.7 Lakh Crore (9.6% YoY) to ₹180.43 Lakh Crore compared to last year growth of ₹13.5 Lakh Crore (8.9% YoY).

During the reporting period, RBI increased the policy repo rate by 250bps in 6 tranches and banks have also transmitted it to both deposit and credit rates.

The asset quality of ASCBs improved during 2022-23, with gross NPA ratio declining to 4.5% in December 2022, compared to 5.8% in March 2022, primarily due to the quality improvement across all the major sectors.

With digital payments, India has been witnessing new milestones on the back of the robustness of our payment ecosystem and acceptance by a wide stratum of consumers. Among all, UPI has emerged as the most popular and preferred payment mode in India accounting for ~75% of the total digital payments.

#### Outlook

The domestic situation has coped well with exogenous external shocks. The real GDP growth for FY2024 is projected at 6.5%, which is the highest in the world. Inflation, which started on a positive note in April (4.70%) is expected to remain in the moderate zone for the ongoing fiscal, despite certain shocks from adverse climate changes impact due to the likely return



of El Nino this year. However, the expectation of a record rabi food grain production bodes well for the food prices outlook and growth in general. We expect, in FY2024, average CPI would be around 5%-5.2%, compared to 6.7% in FY2023, giving some muchneeded comfort to regulators.

The RBI monetary policy actions during FY2023 have been frontloaded. The notable development during the vear includes RBI's thrust towards accommodating climate induced financial risk in banks' risk management framework.

Against this backdrop, your Bank's business has adapted guite well to evolving situation. Your Bank made record profits in FY2023, and internal accruals are used judiciously so that the business growth and risk buffers objectives are met as per the satisfaction of all stakeholders. With the continued demand for credit. banking businesses are expected to grow in double digits in FY2024.

#### FINANCIAL PERFORMANCE

#### **Net Profit and Operating Profit**

Net profit increased by 58.58% to ₹50,232.45 Crore in FY2023 from ₹31,675,98 Crore in FY2022. The operating profit of your Bank for FY2023 increased by 11.18% to ₹83,712.97 Crore from ₹75,292.37 Crore in FY2022 (excluding exceptional item of Nil in FY2023 and ₹(7,418.39) Crore in FY2022).



#### Net Interest Income

Net interest income increased by 19.99% to ₹1,44,840.50 Crore in FY2023, from ₹1,20,707.59 Crore in FY2022. Total interest income increased from ₹2,75,457.29 Crore in FY2022 to ₹3,32,103.06 Crore in FY2023 registering a growth of 20.56%. Total interest expenses increased from ₹1,54,749.70 Crore in FY2022 to ₹1,87,262.56 in FY2023. Interest expenses on deposits during FY2023 recorded an increase of 14.99%, compared to the previous year.



#### Other Income

Other income decreased by 9.73% to ₹36,615.60 Crore in FY2023, from ₹40.563.91 Crore in FY2022.

#### **Operating Expenses**

Operating expenses (excluding exceptional item) of your Bank increased by 13.68% to ₹97,743.13 Crore in FY2023, from ₹85,979.13 Crore in FY2022.

#### **Provisions and Contingencies**

Total provision and contingency decreased by 7.51% to ₹33,480.51 Crore in FY2023 from ₹36,198.00 Crore in FY2022. Major provisions made in FY2023: Provision of ₹9,143.93 Crore for non-performing assets (as against 14,086.85 Crore in FY2022) and Investment depreciation of ₹1,513.84 Crore (as against ₹3,440.10 Crore in FY2022) was made during the year. The Provisioning to Gross Non-Performing

Assets ratio (including AUCA) of your Bank as on 31<sup>st</sup> March 2023 is 91.91% (Previous Year 90.20%).



#### **Assets and Liabilities**

Total assets of your Bank saw a 10.61% increase to ₹55,16,978.53 Crore as of end-March 2023, from ₹49,87,597.41 Crore at end-March 2022. During the period, the loan portfolio increased by 17.02% to ₹31,99,269.30 Crore from Crore. Investments ₹27.33.966.59 increased by 6.00% to ₹15,70,366.23 Crore from ₹14,81,445.47 Crore. A major portion of investment in the domestic market was in government securities.



31,99,269

Bank's aggregate liabilities Your (excluding capital and reserves) rose by 10.24% to ₹51,89,370.08 Crore as on 31<sup>st</sup> March 2023 from ₹47,07,509.35 Crore as on 31st March 2022. Deposits rose by 9.19% and stood at ₹44,23,777.78 Crore as on 31st March 2023 against ₹40,51,534.12 Crore as on 31<sup>st</sup> March 2022. Borrowings showed a 15.75% increase to ₹4,93,135.15 Crore by end-March 2023, from ₹4,26,043.38 Crore on end- March 2022.



#### **Reserves and Surplus**

An amount of ₹15,069.74 Crore (as against ₹9,502.79 Crore in FY2022) was transferred to Statutory Reserves. An amount of ₹232.81 Crore (as against ₹538.16 Crore in FY2022) was transferred to Capital Reserves. An amount of ₹4,575.43 Crore in FY2023 (as against ₹4,647.87 Crore in FY2022) was transferred to the Investment Fluctuation Reserve.

#### Dividend

Your Bank has declared a dividend of ₹11.30 per share @ 1130% for the year ended 31<sup>st</sup> March 2023.

# Progress of Implementation of Ind AS

RBI vide Circular DBR.BP.BC. No.29/21.07.001/2018-19 dated 22nd March 2019 deferred implementation of Ind AS till further notice. However, RBI requires all banks to submit Proforma Ind AS financial statements every half year. Accordingly, the Bank is preparing and submitting to RBI Proforma Ind AS financial statements every half year after approval of Steering Committee headed by MD (R,C & SARG) formed for monitoring of implementation of Ind AS in the Bank.

# 1,130%

DIVIDEND ON THE FACE VALUE OF ₹ 1/SHARE



#### CORE OPERATIONS

#### **Retail Business and Operations**

The Retail Business and Operations (RB&O) Group is the largest business Group of your Bank with 98.96%

#### **Key Initiatives**

As a part of its commitment to sustainable development, your Bank has incorporated rooftop solar photo voltaic systems financing as a component of the Home Loan project cost. This, coupled with an extensive micro-market study and the opening of 133 processing centres across India, have enabled greater penetration of Home Loans in Tier-II and Tier-III cities, thus contributing to your Bank's ambition of becoming the 'No. 1 Choice of Customers for Home Loans'.

Your Bank has significantly boosted its Home Loan portfolio by on-boarding projects under Builder Tie-Up (BTU). This also has improved sourcing quality besides improving TAT. To date, 13,184 residential projects (RERA approved) have been approved with a penetration of 29.04% in BTU projects.

The country-wide introduction of Retail Loan Management Solution

of total branches, and makes up 95.03% of the entire human resources of your Bank comprising eight strategic business units. Your Bank is committed to customer delight at all its branches. The ever-evolving customer preferences, especially those of the younger population, coupled with an increased focus on enhanced customer convenience, are transforming the retail banking landscape.

The customer base of your Bank is steadily widening in the country, making Retail Banking the most prolific segment, both in terms of deposit mobilisation as well as extending customised credit. Your Bank continues to be the largest Home Loan and Education Loan provider in the

and Vendor Verification Module across all centres has been beneficial in creating uniform underwriting standards, seamless delivery and fully-digitised products to ensure customer delight. To further increase the Home Loan business and strengthen the market share, YONO and RAAS are being promoted extensively as digital platforms. Document Management Solution (DMS) has also been rolled out to digitise and centralise Home Loan-related documents to ensure customer convenience.

Earlier, pricing was dependent on a multitude of factors such as loan amount, risk grade score, profession of the borrower and LTV. Now, pricing is solely based on the credit score of the borrower. This simplified pricing has received wide acceptance. To strengthen relationships with customers, a credit card for existing as well as new Home Loan customers has been launched under the name 'Happy Home Card'.



country, demonstrating its unflinching commitment to serve society at large.

Your Bank is committed to creating an environment of increased risk awareness at all levels. Also, your Bank will offer end-to-end digitisation for all its retail banking products through its large network of branches.

Your Bank continues to be at the forefront of the digital banking domain with a steady stream of technologydriven innovations across various channels-digital, mobile, ATM, internet, social media and branches. It has a multi-channel delivery model, offering customers a wide range of choice.

#### **A. Personal Banking**

#### **Home Loans**

The residential real estate market saw a sustained increase in housing sales and new launches. This was partly due to robust demand from consumers in metro, Tier-II and III cities. Consumer's keenness to invest in real estate has led to this positive trend.

#### Performance

Your Bank continues to be the largest Home Loan provider in the country. The strategic steps taken in recent years have enabled your Bank to cross the ₹6 Trillion mark in its Real Estate portfolio. Now, it stands at ₹6.41 Trillion as on March 2023, with a YoY growth rate of 14.07%. In FY2023, your Bank disbursed around ₹1.73 Trillion of home loans and home-related loans. The Home Loan portfolio constituted 23.08% of total Domestic advances and 36.03% of NBG advances, while Priority Sector Lending stands at 31.62% of the total portfolio.

Proactive monitoring and soft contact with customers enabled us to keep NPA in Home Loans at a low level (only 0.69% as on of 31<sup>st</sup> March 2023).

Your Bank has outpaced the industry growth and garnered an overall industry wide market share of 21.77% as on 30<sup>th</sup> September 2022, and 33.09% among All Scheduled Commercial Banks (ASCB) as on 31<sup>st</sup> March 2023.

Your Bank was the only commercial bank nominated as the Central Nodal Agency (CNA) by the Ministry of Housing and Urban Affairs (MOHUA). As CNA for the PMAY-CLSS scheme, 12,204 subsidy claims aggregating to ₹255 Crore in FY2023 were processed by your Bank. In addition to this, to expand outreach to the under-served population, your Bank signed an MOU with 5 housing finance companies for co-lending.

#### Home Loan Portfolio





Shri Prakash Chandra Kandpal, DMD (Retail-PB & RE), signed the MOU with Vice Admiral Suraj Berry, AVSM, NM, VSM on the occasion of launching 'Shaurya Flexi Home Loan' for Naval Personnel in presence of Chairman Shri Dinesh Khara and Admiral Radhakrishnan Hari Kumar, PVSM, AVSM, VSM, ADC, Chief of Naval Staff.

#1

HOME LOAN PROVIDER IN INDIA

#### **33.09%** MARKET SHARE IN HOME LOAN SEGMENT AMONG ASCB

# **14.07%** YOY GROWTH IN HOME

LOANS IN FY2023

# 3.58+ Lakh

NEW CUSTOMERS WHO AVAILED HOME LOANS Statutory Reports

#### Auto Loans

India is a growing market for automobiles driven by rising income levels, numerous buying options, and significant untapped potential evidenced by the ratio of 22 cars per 1000 people, compared to 900+ in USA and 200+ in China. Your Bank is one of the top players in new car loans, achieving success through various initiatives and services.

#### Performance

Your Bank achieved YoY growth of 23.2% in auto loans of ₹18,375 Crore in FY2023, and an overall market share of 19.40%. The high-value car loan segment loan amount >= ₹25 Lakh registered a YoY growth of 160%. In

FY2023, your Bank disbursed ₹43,954 Crore of auto loans.

Your Bank's constant proactive monitoring and follow-up and best-inclass underwriting resulted in an NPA of 0.43%, compared to 0.69% in the previous year, making it one of the best in the industry.

#### Auto Loan Portfolio



#### **Key Initiatives**

A combination of increased manpower for loan distribution, partnerships with major car OEMs for instant in-principle sanction, pre-approved offerings and 'Green Car Loan' agreements at a concessionary rate, your Bank is expected to make 5.86 Lakh new customers happy over the year.

Furthermore, IT has developed 'SBI-Easy Ride', an end-to-end digital product that facilitates two-wheeler financing without the need to visit any branch for sanction or disbursement.



Chairman SBI celebrating with MDs & DMDs for crossing ₹5 Trillion mark in PBBU Advances.

# **19.40%**

MARKET SHARE IN AUTO LOAN SEGMENT **23.2%** GROWTH IN AUTO LOANS IN FY2023

# 160% GROWTH IN THE HIGH-

VALUE CAR LOAN SEGMENT

# 5.86+ Lakh

NEW CUSTOMERS WHO AVAILED AUTO LOANS



#### **Education Loans**

Your Bank takes pride in its position as the nation's largest education loan provider, accounting for 33.18% of the market share as on 31<sup>st</sup> March 2023, and 37.70% of disbursement targets amongst All Scheduled Commercial Banks.

#### Performance

Your Bank has achieved YoY growth of 21.9% in education loans of ₹5,776 Crore in FY2023. In FY2023, your Bank disbursed ₹9,902 Crore of education loans. Bank's collateralised portion was 49% by the end of March 2023, and we achieved 128% of the annual disbursement target assigned by DFS, GOI.

#### **Education Loan Portfolio**



#### **Key Initiatives**

Your Bank has helped 1,13,793 meritorious students realise their dreams by sanctioning loans amouting to ₹15,086 Crore during the year. Of this, 41% of the loans were extended to female students. To broaden the scope of education loans, ensure quality business and enhance customer satisfaction, your Bank has taken various steps:



Smt. Saloni Narayan, DMD, SBI signed MOU with BSF on retail products.

# The banker to every boliser

#### SCHOLAR LOAN YOU'VE GOT THE GRADES. NOW GET THE FINANCE!



- Shortlisted top-rated premier and reputed institutions to extend education loans under the Scholar Loan Scheme at relaxed norms and concessional interest rates.
- Penetration of SBI flagship product 'Global Ed-vantage Education Loans' for studies abroad was improved through extension of door-step services in select cities.

21.9%

Stretch your dreams

and fulfil them with flexibility Extra loan eligibility with SBI Flexipay



To ensure better tracking of loan applications and faster sanctioning of loans, your Bank's Loan Origination System was integrated with Vidya Lakshmi Portal and Jan Samarth Portal of Government of India.

#### #1

### 33.18%

EDUCATION LOAN PROVIDER IN INDIA MARKET SHARE IN EDUCATION LOAN SEGMENT GROWTH IN EDUCATION LOANS IN FY2023

# 1,13,793

STUDENTS WHO AVAILED EDUCATION LOANS DURING THE YEAR

#### **Personal Loans**

Your Bank is the market leader in personal loans, including secured and unsecured loans. These loans are offered to the salaried, pensioners and self-employed customers of your Bank, and salaried customers of other Banks through SBI Quick Personal Loans (CLP Platform) and SBI Elite.

#### Performance

Personal Loan portfolio (Xpress credit and Pension Ioan) crossed ₹3 Lakh Crore to reach ₹3,49,988 Crore in FY2023. During the year, your Bank has provided personal Ioans (Xpress credit and pension Ioan) to more than 87 Lakh customers.

#### **Personal Loan Portfolio**



#### **Key Initiatives**

Several modifications have been made to personal loan products to make them customer-centric. These include time-bound concession in the interest rate and waiver of prepayment/ foreclosure charges. Your Bank has integrated Digital Document Execution into Xpress Credit loans, utilising e-stamping and e-signature for real-time document execution. This feature is currently implemented in 22 states and, as on 31<sup>st</sup> March 2023, has processed 1,41,334 personal loan agreements.

# The banker to every bolter

#### PRE-APPROVED PERSONAL LOAN IN JUST 4 CLICKS



# Consumer Durable Loans for e-Commerce Purchases

Your Bank offers two e2e products: POS EMI Loan and Online EMI Loan. While the former is being offered through Pine Labs POS machines at various shops, malls, and showrooms, the latter has been enabled via tie-ups with Bill Desk and PayU to be available at select online shopping portals.

These products are currently available to 1.18 Crore of preapproved customers based on their account behaviour and other parameters using AI/ML technology. Through regular SMS/e-mails, pre-approved customers are informed of their eligibility.

Modifications in the product features of Debit Card EMI Loan were rolled out on 23rd December 2022, which include increasing the maximum loan amount from ₹1 Lakh to ₹2 Lakh, reducing the minimum repayment period from 6 months to 3 months, and increasing maximum repayment period from 18 months to 36 months.

Check your eligibility for personal loan by sending SMS 'DCEMI' to 567676.

### #1

PERSONAL LOAN PROVIDER IN INDIA GROWTH IN PERSONAL LOANS IN FY2023

22.4%

# 0.58%

TOTAL NPA IN PERSONAL LOANS AS ON 31<sup>ST</sup> MARCH 2023

# 87 Lakh

CUSTOMERS WHO AVAILED PERSONAL LOANS IN FY2023



#### **Gold Loans**

Your Bank offers a general purpose personal loan against the pledge of gold ornaments.

#### Performance

During FY2023, the portfolio witnessed a YoY growth of 24.46%, thereby reaching a level of ₹28,705 Crore as on 31<sup>st</sup> March 2023, with a gold loan customer base of 1.4 Million. As per the data released by RBI on sectoral deployment of Bank Credit as on March 2023, your Bank had a personal gold loan market share of 31.94%.

#### **Gold Loan Portfolio**



### **Key Initiatives**

Your Bank has personal gold loans available for SBI's Home Loan customers through a product named 'Realty Gold Loan' to meet margin requirements, project cost escalation and registration charges.

Also available are top-up gold loans for existing gold loan borrowers, who want to avail a topup against their gold ornaments and jewellery, which is already pledged to your Bank.

#### **Liability and Investment Products**

				(₹ in Crore)
	FY2022	FY2023	Growth	Growth (%)
Total deposits	40,51,534	44,23,778	3,72,244	9.19
Term deposits	21,45,117	23,90,667	2,45,550	11.45
Savings bank deposits	15,13,205	15,81,466	68,261	4.51
CASA deposits	17,75,084	18,62,904	87,820	4.95
P-Domestic deposits	25,67,514	27,33,625	1,66,111	6.47

- Total Savings Bank Deposit grew by ₹68,261 Crore (4.51%) during FY2023.
- Total Term Deposits grew by ₹2,45,550 Crore (11.45%) during FY2023.
- Bank opened 124.41 Lakh Regular Savings Bank Accounts during the FY2023 as compared to 98.75 Lakh accounts during the FY2021-22.
- CASA Deposits of Bank grew by ₹87,820 Crore (4.95%) during FY2023.
- Bank opened 2.13 Regular Savings Bank Accounts per day per Branch

during the FY2023 as compared to 1.72 Accounts during FY2021-22.

- Average Balance in Regular Savings Bank Accounts has increased to ₹49,915 as on March 2023 as compared to ₹48,661 as on March 2022.
- SBI Sarvottam non-callable deposit scheme launched.
- Amrit Kalash Deposit scheme launched with 400 days tenure at an attractive rate of interest of 7.10%.

 SBI We Care Deposit scheme with enhanced interest rates of 100 bps over card rate for the tenure of 5 years and above extended to senior citizens.

#### **Doorstep Banking**

To improve customer convenience and ease of banking, your Bank is extending doorstep banking services through agents to all customers at the top 100 banking centres. Senior citizens above the age of 70, and differently-abled persons get the option of doorstep banking services.

#### Doorstep banking services include:

- Cash deposit and withdrawal.
- Life Certificate through Jeevan Pramaan.
- Pickup of Nomination Form and Fund transfer Request.
- Pick up of Cheque Book Requisition Slip.

### 31.94%

MARKET SHARE IN PERSONAL GOLD LOAN SEGMENT

# 1.4 Million

GOLD LOAN CUSTOMER BASE

# 24.46%

GROWTH IN GOLD LOANS IN FY2023

Company Overview

Responsible Approach

- Pick up of cheques for collection / clearing, IT / Government / GST challan with cheque.
- Delivery of Statement of Account, Term Deposit Advice and TDS and Form 16 Certificate.

#### Video Customer Identification Process (V-CIP)

To make banking more convenient for customers, your Bank has introduced the V-CIP digital process, which allows account opening from home, eliminating the need to visit branches.

# 4.70 Lakh

CUSTOMERS WHO OPENED SAVINGS BANK ACCOUNTS THROUGH V-CIP

#### **Salary Package Accounts**

Your Bank is focused on sourcing of Salary Package Accounts across segments, including Defence, Central Government, State Governments and Corporates, with customised salary packages. Total salary accounts increased to 181.27 Lakh in FY2023, with 4.02 Lakh new accounts added during the year.

#### **Digital Account Openings**

As a result of the various initiatives taken by your Bank, 64% of the total regular savings bank accounts aggregating 78.6 Lakh were opened digitally through YONO in FY2023.

#### **Digital Personal Loan Offerings**

Your Bank has ensured customer convenience and portfolio growth through a comprehensive range of products on multiple platforms, with higher profit margins. YONO offers digital loans in real-time, eliminating the need for physical documentation or visiting a branch. Additionally, real-time pre-approved personal loan eligibility by sending SMS has been introduced.

DIGITAL LOANS SANCTIONED BY NUMBER

**11.63 Lakh** IN FY2022

13.39 Lakh IN FY2023

DIGITAL LOANS SANCTIONED BY VALUE

21,560 Crore IN FY2022

24,314 Crore

#### Digital loan variants include:

- Real Time Xpress Credit Loans
- PAPL (Pre-Approved Personal Loan)
- PAXC (Pre-Approved Xpress Credit)
- PAPNL (Pre-Approved Pension Loan)
- INSTA Top-up for Xpress Credit
- Insta Pension Loan
- Insta Home Top Up
- PA2WLR(Pre-approvedTwoWheeler Loan)

#### **NRI Business**

Your Bank has 434 dedicated specialised NRI Branches/NRI Intensive Branches in India, foreign offices in 29 countries, 227 global banks as Correspondent Banks, and has tie-ups with 45 Exchange Houses and five banks in the Middle East to facilitate remittances.

To provide a one-stop service to NRI Customers, a Global NRI Centre (GNC) has been set up in Ernakulam to oversee all non-financial services.

NRI deposit base stood at US\$ 29.88 Billion (March 2023), driven by increasing Indian diaspora across the globe and the trust that your Bank has among NRIs. Your Bank increased its FCNR(B) Deposit market share to 26.06 %, up by 135 bps from last year.

#### Initiatives

Your Bank has launched the following services in FY2023 for the benefit of its NRI clientele:

- Training on NRI Products and services to operating staff of NRI Branches.
- Tied up with 'Remitly' to facilitate swift remittance to India.
- Cross Border Remittance facility using UPI Application.
- SBI WhatsApp banking facility.
- OTP over email in addition to registered mobile number.
- Launched NRE non-callable deposit scheme.

# 1,724

NEW TIE-UPS WITH CORPORATES FOR SALARY PACKAGES IN FY2023

### 304

DEDICATED SALARY PACKAGE MICROSITES CREATED

# 35.24 Lakh

NRI CUSTOMERS



- Increased daily limit for forex outward remittances through FX-Out (INB Channel) from NRE Account to US\$25,000.
- Increased visibility of NRI products and services at airports in India and abroad through advertisements, social media campaigns and videos on YouTube and Facebook, among others.
- Introduced the option of availing car loans with a resident Indian (close relative) as co-borrower.
- Joined Account Aggregator framework.

#### **Precious Metal**

In FY2023, your Bank mobilised 1,730 kg of gold (~₹919.30 Crore) under the Sovereign Gold Bonds Scheme and 2,016 kg of Gold under the Gold Monetization Scheme by the Government of India.

Your Bank offers metal gold loans to jewellers manufacturing gold ornaments for domestic and export purposes. During FY2023, your Bank extended metal gold loans of 17,829 kg. Your Bank also extends Sale of Gold (SOG) scheme to jewellers/traders. During FY2023, your Bank sold 3,950 kg of gold under this scheme.

#### Wealth Management Business

Your Bank is the first public sector bank to offer wealth management services to its esteemed clients. SBI Wealth caters to the investment needs of affluent clients through a bouquet of investment products such as Mutual Funds, Insurance, PMS, Bonds and AIF as per their risk profile.

The Wealth team comprising personalised of dedicated and relationship managers is in constant touch with clients for their investment and banking needs. Doorstep banking services are also extended through customer relationship executives. The key elements of offer value proposition to clients are flexibility in choosing multiple delivery channels, in-depth research and analysis and open architectures.

Your Bank's wealth management services are offered at 100 major centres across the country through a network of 230 wealth hubs.

Your Bank has shown exponential growth in terms of investment AUM and investment active clients during the FY2023. Investment AUM has increased from ₹14,317 Crore to ₹20,580 Crore (43.75% growth), and the number of investment active clients increased from 93,726 to 1,18,569 (26.50% growth) during FY2023. The AUM increased from ₹2,51,351 Crore

Key initiatives during the Year

- Implemented enhanced cash dispensation logic in ATM for small denomination notes at all Bank's ATMs.
- OTP based Cash withdrawal addition of new feature – 30 sec Timer display on ATM screen to make customer aware about the time available for entering the OTP and avoid time out.
- Pro-active Reversal of failed transactions to customers.
- 15000 new GCC machines installed.
- 49,719 sites have been covered under electronic surveillance solutions (eSS).
- SMS is being sent to customers for availing free Balance Enquiry & Mini Statement from SBI ATMs

to ₹2,95,860 Crore (17.70% growth) for the same period. The number of clients also increased from 2,97,246 to 3,59,480 (20.94% growth).

Your Bank, on a pilot basis, launched Premier Banking Services in three circles-Mumbai Metro, Delhi and Hyderabad-to provide personalised banking and investment related services to Corporate Salary Package (CSP) customers- Platinum category.

#### **B. Anytime Channels**

#### ATMs and ADWMs

Your Bank has one of the largest ATM networks in the country, with 65,627 ATMs, including 12608 Automated Deposit and Withdrawal Machines (ADWMs), as on 31st March 2023. It is present even in the most remotest locations. There is a floating ATM at Dal Lake in Srinagar, on the jetties of Ernakulam and Vypeen in Kerala, new ATM lobbies in the tea gardens of Assam, on the islands of Andaman & Nicobar, Lakshadweep, and at Khardungla in Ladakh, which has the highest motorable road in the world. Your Bank's domestic market share in the number of installed ATMs and ADWMs is ~30% and handles the highest share of cash dispensation (34%) in the country. On an average, over 1.32 Crore transactions are recorded every day at your Bank's

Financial Statements

and the above services are also available on WhatsApp banking.

 Display of "Cash not available" on ATM Screen whenever the ATMs are out of Cash (Before the transactions are undertaken by the customers). Company Overview

Responsible Approach

Governance

ATMs/ADWMs, and 5.66 Lakh cash deposit transactions at ADWMs.

#### ATMs and ADWMs



#### **SWAYAM Kiosks**

Your Bank has deployed 20,137 Barcode Based Passbook Printing Kiosks (SWAYAM) at 17,643 branches and 13 Lakh transactions are processed on daily basis, migrating ~3.65 Crore passbook printing transactions every month from branch counters. The reprint functionality for the last 90 days has also been enabled, on a pilot basis, for five branches from each circle.

#### **Green Channel Counter (GCC)**

Your Bank has deployed 33,077 GCC terminals at 21,446 retail branches for transactions through debit cards to promote Green Banking.

#### Cyber cell

To combat cybercrimes, the Ministry of Home Affairs has rolled out a dedicated cybercrime reporting portal (www. cybercrime.gov.in) and a helpline number 1930. Cybercrime cells at 17 circles work in multiple shifts to attend to customer concerns regarding cyber fraud. During FY2023, a total of 3,04,450 complaints have been attended, and an amount of ₹51.50 Crore has been put on hold.

#### **Customer Value Enhancement**

Your Bank is dedicated to increase value for its customers and stakeholders, by

offering a range of financial services and products, all under one roof. As a financial superstore, your Bank provides mutual funds, general insurance, life insurance, credit cards, National Pension Scheme and Demat accounts through its pan-India network. As part of your Bank's digital transformation, it has made on-boarding simpler and relied on need-based selling to strengthen customer loyalty.

With an emphasis on better customer experience and offerings tailored to customers' needs, your Bank remains a leader in marketing of financial products services with earning revenue of ₹3,641 Crore in FY2023.

#### The revenue contribution of each product is as under:

			(₹ in Crore)
Product	FY2022	FY2023	% Change YoY
SBI LIFE	1,568	2,040	30
SBI MF & Others	767	916	19
SBI GENERAL	319	398	25
SBI CARDS	199	264	33
SSL	5	5	-
NPS	10	18	80
TOTAL	2,868	3,641	27

# Initiatives and successes: for FY2023 are mentioned below:

#### SBI Life

SBI Life Insurance is the No. 1 private player in Individual Rated Premium since FY2018. The persistency ratio has improved from 84.07% to 84.12% YoY in March 2023. The protection share for SBI Life in individual rated premium stood at 7.17% as on YoY March 2023. Digital sourcing rate of SBI Life Banca is 99.70%.

#### **SBI Mutual Fund:**

SBI remains the No. 1 Mutual Fund Distributer, having more than ₹1.48 Lakh Crore in Assets Under Management (AUM) as on March 2023. Further, SBIMF leads the rank amongst AMCs and has crossed ₹7.12 Lakh Crore as on March 2023 in

#### #1

PRIVATE PLAYER IN INDIVIDUAL RATED PREMIUM IN INDIA AUM. Digital mobilisation of business is easing the process for customers as well as the operating staff. 76% of Lumpsum transactions and 92% of fresh SIPs are being mobilised through the digital mode.

#### **SBI General**

A direct impact of the pandemic was a surge in health insurance. It resulted in an increased share of health insurance business from 20% in March 2022 to 22% in March 2023. The number of specified persons for general insurance also increased to 31,017 on  $31^{st}$  March 2023 as against 27,060 on  $31^{st}$  March 2022.

#### **SBI Card**

SBI has been at the forefront when it comes to credit cards. With the increasing trend of the use of

#### #1

MUTUAL FUND DISTRIBUTOR IN INDIA



plastic money, your Bank is meeting customers' demand and making credit cards available to them at the remotest of the locations. In FY2023, 23.48 Lakh (till March 2023) cards were issued, as against total 16.54 Lakh issued in FY2022.

#### NPS

Your Bank continues to be the leading bank in NPS registrations with a market share of 22%. Your Bank has also qualified to be the top Performing Point of Presence (PoP) under campaign observed by PFRDA. It offers the complete digital registration journey through Internet Banking (INB) and the YONO app. Around 80% of the total NPS accounts were opened digitally.

#### **SBI SSL**

Your Bank has sourced over 10 Lakh accounts in FY2023. An e2e Demat and trading account journey is available on the YONO app and INB.

#### **Small & Medium Enterprises**

Your Bank provides a comprehensive package of products and services to the MSMEs to meet requirements such as cash management, transactions and credit needs for domestic and export sales.

Your Bank is a pioneer and market leader in SME financing with over 19 Lakh customers. The SME portfolio of your Bank crossed the ₹3 Trillion mark in FY2023 to ₹3,59,270 Crore, and accounts for 12.94% of your Bank's total domestic advances. The portfolio registered a growth of 17.59% YoY in FY2023.

#### **A. Customer Convenience**

About 2001 RMs (SME) and 833 dedicated SME-intensive branches are functioning across India. Your Bank has rolled out Supply Chain Finance Centralised Processing Centres (SCF CPCs) across 16 circles in India. All new proposals above ₹10 Crore (SME and Builder Finance) are handled by Centralised Processing Centres (CPCs) for appraisal. As on 31<sup>st</sup> March 2023, 323 proposals amounting ₹14,912 Crore have been sanctioned.

#### **B. Digital Offerings**

Your Bank uses technology in every aspect of the value propositionfrom business, designing products, streamlining processes, and improving delivery to monitoring. Several initiatives have been instated to build an SME portfolio in a risk-mitigated manner, and significant changes have been implemented to ensure ease of banking.

YONO Business addresses all corporate banking needs and acts as a one-stop solution for the customer. Your Bank deploys the most advanced technologies like artificial intelligence, machine learning and business analytics, among others, to augment its product offerings and enhance customer delight each time without exception. Under YONO, Pre-Approved Business Loan (PABL) has recorded a YoY growth of 926% to ₹3,558 Crore in FY2023.

Digital Document Execution (DDE) involves digital contract formation, e-stamping, e-signature or its variants, as per applicable laws and through authorised government agencies, providing a safe and accurate recording of the financial information, and authentication and verification of the contents and the customer.

As a pilot, DDE was first launched in Uttar Pradesh in August 2022 for PABL accounts. Going by its success, your Bank is now extending this project to seven more states: Odisha, Chhattisgarh, Tripura, Kerala, Maharashtra, Himachal Pradesh and Meghalaya in Phase 2. Further expansion is underway.

Following initiatives have been implemented during the year:

#### 1. New digital products under development in collaboration with Fintech/ AA/ GST

- MSME SAHAJ Seller's Invoice Financing on Yono Business providing digital loan and financing of GST invoice.
- Seller's Invoice Financing Scheme under GST Sahay, a Gol initiative, provides digital loan through GST Sahay app, which is a market place.

### 23.48 Lakh #1

TOTAL CREDIT CARDS ISSUED IN FY2023 LEADER IN NPS REGISTRATIONS IN INDIA

### 10+ Lakh

TOTAL DEMAT ACCOUNTS SOURCED DURING FY2023

#### 17.59%

GROWTH IN SME PORTFOLIO IN FY2023

### 19+ Lakh

MSME CUSTOMERS Statutory Reports

**Financial Statements** 

# 2. Contactless Lending Platform (CLP):

Your Bank is one of the stakeholders in the SIDBI-led PSB Consortium, that offers SMEs quick and simple access to loans through a CLP platform *'psbloanin59minutes.com'*. Eligible proposals receive instant in-principle approval based on GST returns, IT returns and account statements. For FY2023, your Bank has already sanctioned 6,342 leads worth ₹2,940.24 Crore, with ticket sizes between ₹1 Lakh and ₹5 Crore.

To facilitate digitalisation and streamline the issuance of credit, a new mechanism for auto-renewal of leads obtained from CLP has been launched. This approach will guarantee prompt renewal of accounts considered good and financially satisfactory, with minimal need for manual work. It allows Relationship Managers (SMEs) to concentrate on sales and marketing activities.

#### 3. Assisted Journey for ETCB/ NTCB/ NTB Customers

The Assisted Journey allows operating functionaries such as RMs (SME), field officers and Branch Managers to initiate the CLP journey on behalf of the customer without needing them to input any details. These can be uploaded directly on the portal.

#### 4. Supply Chain Finance

By leveraging technology and branch network, your Bank has been a major player in supply chain finance while strengthening corporate relationships across sectors. During FY2023, supply chain finance was extended to 34,592 dealers with total sanctioned limits of over ₹44,565 Crore under e-DFS (Electronic Dealer Financing Scheme) and ₹16,437 Crore e-VFS (Electronic Vendor Financing Scheme) respectively.

Your Bank entered into 16 new e-DFS and 37 new e-VFS tie-ups during the



year. New e-DFS limits of ₹6,395 Crore for 6,224 new dealers and ₹2,352 Crore for e-VFS were sanctioned during FY2023. Your Bank has already implemented CLP for e-DFS and e-VFS.

Your Bank has also simplified the e-VFS processes. It has introduced Supply Chain Finance Centralised Processing Centres to reduce TAT for proposal processing. To ring-fence the supply chain portfolio, it has implemented suitable risk mitigation measures and risk-based pricing. Your Bank is also introducing various campaigns for on-boarding dealers/vendors and broadening the channel finance base.

#### **C. Green Energy Initiatives**

Your Bank is committed to lowering its carbon footprint through many green energy initiatives. During the year under review, we launched the following products:

#### 1. Surya Shakti Solar Finance

This special product was launched for financing 'Term Loans for Solar Projects' for captive use, with capacities of up to 1 MW. It entails a maximum loan



amount of ₹4 Crore and a comfortable repayment option of up to 10 years. A dedicated Surya Shakti Cell has been created for centralised loan processing and quick TAT. MOUs have also been signed with reputed companies like Tata Power Solar Systems Ltd., Waaree Energies Ltd., Mahindra Solarize Pvt. Ltd. and Havells India Ltd. to finance companies that need solar PV systems.

#### 2. Finance to Biofuel Projects

Your Bank launched a new product for extending credit to all forms of biofuels mentioned in the 'National Policy of Biofuels 2018', viz. ethanol, bio-diesel, advanced biofuels and bio-CNG, among others, in a bid to promote the Government of India's initiative of increasing biofuels projects.

Biomass suppliers and aggregators who supply pellets/briquettes to thermal power plants for substitution of coal are also financed under this product. The product has long doorto-door repayment tenure of up to 15 years and an option of a term loan or regular working capital facility.

#### **D. Export Credit**

The MSMEs play a pivotal role in the Government of India's objective of increasing exports. During FY2023, your Bank's export credit to the MSME segment increased by 17.20% and reached ₹15,672 Crore. Your Bank has put in place strategies for maximising business potential in export finance. Various digital initiatives to improve customer experiences are in the pipeline.

#### E. Co-lending with NBFCs

Your Bank has entered into co-lending agreements with 5 NBFCs.

# ₹39,000+ Crore

DISBURSEMENT UNDER MUDRA LOAN

#### F. Trade Receivables Discounting System (TReDS)

Your Bank is the first Public Sector Bank to register as a financier on the TReDS platform and is present on all the three TReDS platforms in the country-RXIL, M1 Exchange and Invoicemartto provide finance to MSMEs.

FY2023, your Bank discounted 26,973 bills amounting to ₹9,800 Crore, registering an YoY growth of 144%.

# Rural Banking

#### A. Agri Business

Your Bank has come out on top in Nationwide One Branch One Loan (NOBOL) campaign and Bankers Enabling Sustainable Transformation (BEST) campaign for Agri Infra Fund run by Ministry of Agriculture and Farmers Welfare. Further, your Bank has launched a new product named Agri Enterprise Loan (AEL) for catering to the credit needs of agribased enterprises engaged in various agriculture, allied, agri infrastructure and ancillary activities, which will be a growth driver in the investment credit portfolio. Your Bank has also launched the Kisan Samriddhi Rin (KSR) product. It addresses the credit requirements of large farmers/corporates/FPOs/ cooperatives of farmers based on the realistic cost of end-to-end farming for all types of crops including those of high-value export importance and use hi-tech / scientific / modern methods of farming.

Your Bank has achieved a remarkable milestone this financial year with its lending to farming and agricultural activities crossing ₹2,58,612 Crore, the highest offered by any Bank. This extends assistance to more than 1.45 Crore farmers. In addition, the agriculture gold loan portfolio has grown significantly from ₹73,600 Crore on 31<sup>st</sup> March 2022 up to ₹83,000 Crore as on 31<sup>st</sup> March 2023.

To further support Aatmanirbhar Bharat schemes like Agri Infrastructure Fund (AIF), Animal Husbandry Infrastructure Development Fund (AHIDF) and PM Formalisation of Micro Food Processing Enterprises (PM FME), your Bank has disbursed loans to 6,954 borrowers for an aggregate sum of ₹1,543 Crore during the current financial year.

**Financial Statements** 

Company Overview

Responsible Approach

Governance

The credit disbursement to the farmers over the years is as follows:

			(₹ in Crore)
Flow of Credit to Agriculture			
Year	Target	Disbursement	% Achievement
FY2019	1,16,315	1,56,385	134
FY2020	1,27,947	1,77,473	139
FY2021	1,74,468	1,98,268	114
FY2022	1,92,500	2,19,396	114
FY2023	2,11,750	2,54,617	120

#### **B. Micro Credit**

Your Bank holds the highest market share in SHG loans among all banks. Your Bank's portfolio under SHG loans crossed ₹34,000 Crore as on 31<sup>st</sup> March 2023 covering more than 98 Lakh women members. Your Bank's market share of loans under National Rural Livelihood Mission is the highest among all PSBs, accounting for 28% as on 31<sup>st</sup> March 2023. Since the inception of Deendayal Antyoday Yojana-National Rural Livelihood Mission in 2013, your Bank has financed 32.60 Lakh SHGs under Bank-SHG Linkage and disbursed ₹94,815 Crore up to 31<sup>st</sup> March 2023.

Your Bank disbursed more than ₹39,000 Crore in Mudra Loans, and has sanctioned more than 20,000

proposals under the Stand-Up-India scheme during the year, which is more than half of all PSBs put together.

In FY2023, your Bank disbursed 3.34 Lakh loans, amounting to ₹561 Crore to Street Vendors under PM SVANidhi Scheme.

#### **C. Digital and Collaborations**

Your Bank is revamping its agri-tech stack for loan processing to agriculture and allied activities, significantly reducing the TAT for credit delivery. Your Bank has also embarked upon digitising all customer journeys in the agriculture segment.

Your Bank has signed MoUs with 18 NBFCs/HFCs under its co-lending model to enhance its reach to the unserved and underserved populace. Under this model, your Bank has sanctioned loans to more than 1,52,000 borrowers amounting to ₹865 Crore, of which more than 1,49,000 accounts were sanctioned in completely digitised mode (loans up to ₹1 Lakh).

Your Bank is actively looking to partner with agri-techs and start-ups to cater to the financial needs across the agriculture value chain. To start with, your Bank has conducted an agri start-ups and agritechs meet at Bengaluru in December 2022 to discuss and deliberate the support and growth of the sector.

To further penetrate the agriculture and rural market, your Bank has floated State Bank Operations Support Services, which is expected to help your Bank reach out to a larger populace, and record improved efficiency in sourcing and collection of loans.

#### **D.** Financial inclusion

Your Bank has aligned its business goal with national priorities, and focused attention is given to a range of financial inclusion activities. Your Bank has undertaken significant strides towards financial inclusion through a vast network of Business Correspondents (BCs) and Customer Service Points (CSPs). As on 31st March 2023, your Bank has 76,089 CSPs, providing access to 32 banking products and services in unbanked areas while reducing footfalls in the branches. The BC/CSP channel has recorded around 53.32 Crore transactions amounting to ₹3,30,389 Crore during FY2023. On an average, around 25-30 Lakh transactions per day are routed through the BC/CSP channel.

BC/CSP channel is increasingly becoming one of the most crucial drivers of financial inclusion initiatives of your Bank. The channel has opened 14.69 Crore BSBD accounts with ₹50.091 Crore deposits and has brought the unbanked/ underprivileged sections of society under the ambit of the formal banking system. As part of social security measures, lowcost microinsurance products (PMJJBY, PMSBY) and pension schemes (APY), are provided to the unorganised sector in a significant way.

Your Bank is the undisputed market leader in customer enrolment for government-sponsored social security schemes viz, PMJJBY, PMSBY and APY. The share of Bank in PMJJBY, PMSBY and APY is 43.83%, 40.85% and 31.78% respectively, among all Public Sector banks.

# E. Imparting Financial Literacy (FLCs)

Your Bank has set up 341 FLCs across the country to impart free financial literacy, credit counselling, and the propagation of electronic payment systems. FLCs have conducted 38,162 camps in which ~12.50 Lakh people participated. Furthermore, as part of the RBI initiative to propagate awareness of financial products among the rural masses, your Bank has also set up 440 Centres for Financial Literacy (CFLs) at the block level which are also instrumental in exploring innovative and participatory approaches to financial literacy.

#### F. Rural Self Employment Training Institutes (RSETIs)

Your Bank has set up 152 RSETIs spread across 26 states and 3 Union Territories. RSETIs act as social change agents, empowering rural youth towards sustainable livelihood through skill development and training, helping them establish their micro-enterprises, and thereby creating rural employment and wealth creation.

From 1<sup>st</sup> April 2022 to 31<sup>st</sup> March 2023, these RSETIs have trained 99,438 candidates and achieved ~103% against the annual training target of 96,616 candidates set by the Ministry of Rural Development (MoRD).

During the recently concluded Annual Grading Exercise for FY2022 by MoRD, all 152 RSETIs of your Bank secured outstanding grading (AA), with 101 of them scoring 200/200.

### #1

LENDER TO FARMING AND AGRICULTURAL ACTIVITIES IN INDIA MARKET SHARE IN SHG LOANS IN INDIA

#1

### #1

MARKET LEADER IN CUSTOMER ENROLMENT FOR GOVERNMENT-SPONSORED SOCIAL SECURITY SCHEMES

### **28%**

MARKETS SHARE OF LOANS UNDER NATIONAL RURAL LIVELIHOOD MISSION AMONG PSBs



# Special recognition given to your Bank by Pension Fund Regulatory and Development Authority (PFRDA) for performance in Atal Pension Yojna (APY)

During FY2023, your Bank has achieved 27.88 Lakh APY enrolments as against the target of 17.90 Lakh allotted by PFRDA (~156% of the target). PFRDA has conferred following major awards to your Bank for various APY campaigns:



#### **Government Business**

Your Bank is at the forefront of conducting Government Business, with a market share of 65.92% in Central Government turnover, and is an accredited Banker to 26 major Central Government Ministries and Departments.

#### **Turnover and Commission**

		(₹ in Crore)
Particulars	FY2022	FY2023
Turnover	55,18,281	60,35,342
Commission	3,713	3,953

Your Bank is continuously engaged in developing customised technology solutions, to support the Government's digital initiatives facilitating transition to the online mode, providing greater efficiency and transparency, resulting in ease of doing business & ease of living for the citizens.

Following initiatives have been implemented during the year:

#### 1. PM Kisan Samman Nidhi Yojana

As accredited Bank to Ministry of Agriculture & Farmers' Welfare, your Bank has facilitated distribution of ₹40,477 Crore under the scheme as a sponsor bank.

#### 2. Direct Benefit Transfer (DBT)

All the major schemes of Direct Benefit Transfer (DBT) of Gol and State Govts are being implemented through your Bank on a pan-India level. State Bank of India is the sole Banker for processing Direct Benefit Transfer of LPG subsidy (DBTL).

Your Bank has successfully rolled out the ePA (Electronic Payment Advice) mechanism for the digital authorisation of payments originating through Public Financial Management System (PFMS).

#### 3. Ministry of Defence (MoD)

• PRABAL: (PFMS Raksha Budget Aaharan and Lekhankan)

Launched by MoD to bring all CDAs (Controller of Defence Accounts) under single platform. This will act as unified interface for all offices of MoD for lodging, processing and payments of Bills. Your Bank has integrated its digital platform with PRABAL.

#### • Armed Forces Battle Casualties Welfare Fund (Maa Bharti ke Sapoot):

Launched by the Hon'ble Defence Minister, the Armed Forces Battle Casualties Welfare Fund account was set up to receive online donations through the SBI payment gateway on 14<sup>th</sup> October 2022.

#### 4. Ministry of Railways

 Indian Railways e-Procurement System (IRePS):

The VAN solution on IRePS was made live allowing participation in leasing and other auctions. Now IRePS bidders have option to choose either Lien module or VAN solution as a payment option to submit EMD (Earnest Money Deposit).

# 53.32 Crore

TRANSACTIONS RECORDED UNDER THE BC/CSP CHANNELS

# #1

MARKET LEADER IN GOVERNMENT BUSINESS IN INDIA Governance

#### Parcel Management System:

Railway has a computerised Parcel Management System (PMS) under which details of Parcels are fed into the system. Your Bank has taken up digitalisation for fee collection and entered into an MoU with Railways.

#### 5. Centrally Sponsored Schemes (CSS) under Single Nodal Account (SNA) mechanisms and Central Sector Schemes (CSS) under Central Nodal Account (CNA) mechanisms

Your Bank has developed and rolled out the necessary solutions for all the models prescribed by PFMS to implement SNA and CNA mechanism. The customised SNA solutions have been rolled out for Govt. of Rajasthan (IFMS application) and Karnataka (Khajane application).

#### 6. Pension Payments

- Your Bank has been administering pension payments to 43 Lakh pensioners. New pension accounts of 2.54 Lakh pensioners were added in FY2023.
- Your Bank has launched Pension Seva Mobile App for pensioners to avail of all the services.
- Video Life Certificate made available on Pension Seva Mobile App for regular and family pensioners.
- Pension slip through SBI WhatsApp Banking was launched on 5<sup>th</sup> November 2022.
- Your Bank has integrated Bhavishya Portal of Gol with SBI Pension Seva Portal for ease of services to the Central Government Pensioners.

# #1

MARKET LEADER IN SMALL SAVINGS SCHEMES AMONG AUTHORISED BANKS IN INDIA

- Your Bank successfully conducted a nation-wide campaign for the submission of Digital Life Certificates at 35 centres across India, which were identified by the Ministry of Personnel, Public Grievances and Pensions, Department of Pension & Pensioners' Welfare (DoPPW), New Delhi.
- Two new services were launched by the Ministry of DoPPW on Bhavishya Portal of Gol. Form 16 (part B) and Life Certificate Status have been made available to the Central Government pensioners in the Portal.

#### 7. Small Savings Schemes

Your Bank services more than 88.32 Lakh PPF, 25.66 Lakh Sukanya Samriddhi Yojana (SSA) accounts, and 12.73 Lakh Senior Citizen Savings Schemes (SCSS) accounts, making it the highest among all the authorised banks. During FY2023, 5.13 Lakh PPF accounts, 2.93 Lakh SSA accounts and 2.09 Lakh SCSS were added.

### Digital & Transaction Banking (D&TB) - Marketing

#### **1. Current Accounts**

Current Account (CA) balances contribute directly to the profitability of your Bank by reducing Cost of Deposits and improving Net Interest Margin. CA remains critical component of the CASA deposits. Your Bank has a bouquet of CA products that are competitive in the market and meet the requirements of different customer segments.

Your Bank has taken the following initiatives for improving the CA business:

#### People:

 Created an exclusive position of Relationship Manager Current Account (RMCA) to focus on the marketing of CA business and cater to existing high-value CA customers.

- Close monitoring of 20 districts/ centres with high potential and low market share.
- Training on YONO, CKYC, Online CA opening, other digital products and soft skills for RMCAs.

#### Process:

- Digital (Online) CA opening facility for all entities to provide an omnichannel experience to the customers and reduce TAT in opening of accounts.
- Re-imagined Journey through YONO business to simplify and improve CA opening journey.
- CKYC for Digital transmission of AOF and KYC documents and help in improving TAT in CA opening.
- Various dashboards, including campaign dashboards for better performance monitoring.
- Enhanced CA visibility on SBI corporate website.
- Project Drishti and Kuber with external consultant for improving and revamping CA and CMP (Cash Management Product) Business.
- Integration with FinTechs to provide industry/sector specific offerings.

#### **Products:**

- Integration of MCA SPICe Form for CA opening.
- Revamping of RERA products.

#### 2. Transaction Banking-Marketing

TB Marketing, formerly Transaction Banking Unit (TBU), employs cuttingedge technology to offer clients comprehensive transaction-related products and solutions. Your Bank's TB business seeks to take advantage of new technology initiatives and meet clients' bulk transaction needs, in addition to customised MIS, ERP integration and a dedicated Client Support Cell. Its study and analysis of transaction patterns



allows it to devise unconventional ways of meeting clients' other banking needs like Credit, Fund Management, Cross Selling and others services.

Your Bank's commitment to offering customer satisfaction drives us to improve its technology continuously. Your Bank has recently implemented new solutions such as VAN-based Cash and Cheque Collections to extend TB across all branches, Digi Voucher, and provide a multi-channel delivery model for transactions. Customers across Corporates, Mid-Corporates, Government Departments, Financial Institutions such as NBFCs, Insurance Companies, Banks, Mutual Funds and SME Clients can benefit from these TB products designed to facilitate, automate and optimise fund management.

#### **Corporate Banking**

#### A. Corporate Accounts Group

Corporate Accounts Group (CAG) is a dedicated Business Unit (BU) of your Bank and handles SBI's 'high-value credit' portfolio as a specialised and efficient delivery platform. CAG BU has four specialised Branches headed by General Managers located in India's top three commercial centres, namely Mumbai (2), New Delhi (1), and Chennai (1). Major top corporates of the country and Navratna PSUs are esteemed customers of CAG BU.

CAG BU is an exclusive one-stop shop that provides the entire range of financial services and products to top-rated corporates and their foreign associates and subsidiaries. The business model of CAG BU is based on the relationship management concept. Each client/business group is mapped to a relationship manager who spearheads a cross-functional client service team consisting of highly skilled credit and operations functionaries. The relationship strategy is anchored on delivering integrated and comprehensive solutions to clients, including structured products within a specified time frame. The prime objective is to make SBI the first choice of top corporates. A regular review of each corporate relationship by senior management sets the benchmark for relationship management in CAG BU.

Apart from various core credit products, CAG BU offers an array of customer-specific products like Cash Management Product, Treasury/ Forex products and Merchant Banking products in association with other BUs and subsidiaries of SBI. The Client Service Teams at CAG Branches also aid customers in the selection and delivery of a wide variety of products and services offered by associates and subsidiaries of SBI.

To align with the changing banking landscape, your Bank has created two specialised units within CAG BU:

**Corporate Solutions Group (CSG)** -To address the entire ecosystem of banking related requirements of credit light corporate customers in significant sectors such as FMCG, Auto, IT, Pharma and Agri with a focused thrust on newto-bank as well as existing customers.

**Financial Institutions Group (FIG)**-To address credit, transactional, general banking and non-banking requirements of financial Institutions such as Insurance Companies, Brokerage Firms, Banks (Private and Foreign), Mutual Funds, FDI and FPI entities.

The total loan portfolio (Fund Based and Non Fund Based) of CAG BU as on 31<sup>st</sup> March 2023 stands at ₹6.50 Lakh Crore as against ₹6.18 Lakh Crore on 31<sup>st</sup> March 2022. Demand for credit picked up in the second half of FY2023 resulting in growth of 0.56 Lakh Crore in fund-based advances at CAG BU.

#### **B. Treasury Operations**

#### **Treasury operations**

Global Markets Unit (GMU) performs the domestic treasury operations of your Bank and is responsible for deployment of surplus funds to achieve desired riskadjusted returns. The Global Markets' portfolio comprises investments in Statutory Liquidity Ratio (SLR) and Non-SLR Securities, Publicly Traded Equities, Venture Capital Funds, Private Equity, and Strategic Investments. Additionally, it offers multiple products and services that cater to its customers' foreign exchange and risk management requirements.

FY2023 began with the conflict in Ukraine, which, combined with the removal of the lockdown, led to another round of high inflation across the globe, just as the pandemicinduced supply chain issues started to resolve. Developed countries saw unprecedented tightness in labour markets, leading to a round of sharp rate hikes by central banks. US 2-year treasury yields, which were around 0.25% in 2021, shot up to 5%+ levels as the US Federal Reserve hiked its policy Fed funds rate by 475 basis points (including a 25 basis points hike in March 2022), the fastest pace of hikes since the 1980s. In India, CPI touched a high of 7.79% in April 2022, well above the upper level of RBI's target band of 4% to 6%. RBI started hiking the policy repo rate from May 2022 to curb inflation, with 6 consecutive hikes totalling 250 basis points during FY2023.

#### **Rupee Markets**

# 1. Interest Rate Markets : SLR and Non-SLR Portfolio

Rate hikes by RBI led to a jump in bond market yields, with the benchmark 10 year touching a high of 7.62% in June 2022, up from 6.84% at the end of March 2022. Your Bank took prudent investment decisions that helped contain the impact of rising interest rates on the investment portfolio.

#### **Key Initiatives**

#### **Customer Value Creation**

- Your Bank has introduced SBI e-Forex facility in the YONO Business-Android app to enable customers to book foreign exchange rates on the go. The same is expected to be rolled out shortly for the iOS platform as well.
- Your Bank has removed the minimum transaction size in e-Forex and has increased the maximum transaction size limit. This will allow SME customers to book the smallest foreign exchange transactions through the platform, while providing more flexibility for larger customers.
- Further improvements in your Bank's online outward remittance

**Transfer funds abroad** 

in a few clicks through

**Internet Banking** 

with FX-OUT

₹ Remit up to USD 25,000 instantly

7 Foreign Currencies (USD, EUR, GBP,

SGD. AUD. CAD. NZD) 214 Countries

product, FXOut, have been made. An SMS and email facility to track outward remittances has been introduced, and a new currency 'NZD' has been added to the currencies that can be remitted.

- A centralised processing cell has been set up for opening FCNR deposits, to speed up the process and for better customer experience, at GMU Kolkata.
- Submission of LC/BG application as well as Purchase Order/ Invoice through email has been waived for applications submitted through the YONO business platform.

Fresh investments were also made at appropriate levels to augment interest income. Your Bank's liquidity position remains comfortable, and it is well placed to handle any moderation in liquidity.

#### 2. Equity Markets

FY2023. the Indian market In outperformed other global emerging markets, driven by the country's robust economic outlook despite multiple global headwinds. Your Bank actively participated in the rally in the equity markets, calibrating the investment book as per market dynamics. There was moderation in IPOs during the second half of the year, with listing gains for the issuances remaining muted. But your Bank actively participated in the primary market during the first half, including in InvITs and REITs, generating high returns.

Your Bank remains focused in building a long-term investment portfolio, as well as in generating positive alpha through short-term tactical positions. Your Bank continues to deepen its research capabilities through the expansion of the research team and advanced training.

# 3. Private Equity /Venture Capital Fund

Your Bank has been an active participant in the alternative investment space during FY2023 and has supported startups through direct equity participation as well. During the year, it has sanctioned investments of more than ₹800 Crore in private equity/alternative investment funds.

#### **Forex Markets**

The Global Markets Unit (GMU) handles the foreign exchange business of your Bank, providing solutions to the customers for managing their currency flows and hedging risks through options, swaps, and forwards, in addition to providing liquidity to markets. Your Bank is a leading player

Available 24X7 to both

**Resident Indians and NRIs** 



in USD-Rupee Spot and USD-Rupee Forward markets and has a high market share in merchant foreign exchange flows. Your Bank is the leader in providing liquidity in CCIL Fx Clear platform. The volume traded in currency futures puts your Bank in the bracket of leading client banks of exchange houses. Your Bank is actively on-boarding customers on the Fx-Retail platform rolled out by CCIL. FX-All and e-Forex platforms are made available to customers to meet their foreign exchange requirements. Your Bank is also a major player and a market maker in offshore USD-Rupee NDF market or Non-deliverable Derivative Contracts (NDDCs).

Your Bank also has treasury marketing units in 8 major cities and 10 satellite centres spread across the country to help customers with their requirements. They conduct meetings and conferences with exporters, trade industry bodies and large corporate customers to understand their needs and discuss about foreign exchange markets and the various products of your Bank. During the year, we have opened a new satellite centre at Surat. Your Bank also has a specialised desk to take care of the requirements of FPI/ FDI/ODI customers.

#### Derivatives

Your Bank currently deals in Overthe-Counter (OTC) interest rate and currency derivatives, along with exchange-traded currency derivatives and Interest Rate Futures. The interest rate derivatives traded by your Bank are Rupee Interest Rate Swaps (Rupee IRS), Rupee Interest Rate Futures (IRF), Foreign Currency Interest Rate Swaps (IRS), Foreign Currency to Rupee Interest Rate Swaps (Modified MIFOR), Forward Rate Agreements (FRA), Caps, Floors and Collars. Currency derivatives dealt by your Bank are Cross Currency Swaps (CCS), USD/INR options and Cross Currency Options. These products and their customised versions are offered to your Bank's customers to hedge their interest rate and foreign exchange exposures.

Post-liberalisation of derivative guidelines by RBI, your Bank has started offering a larger bouquet of hedging solutions to its customers, including barrier options, and has started doing Foreign Currency Settled Overnight Index Swap (FCS-OIS) transactions.

Your Bank's 'Policy for Derivatives' prescribes market risk parameters (Greek limits, loss limits, cut-loss triggers, open position limits, Duration, Modified Duration, PV01, amongst others), as well as customer eligibility criteria (Credit Rating, sanctioned limits, and CAS rating as per Customer Appropriateness and Suitability policy) for entering into derivatives transactions. Risk on interbank counterparties is monitored through limits set for the purpose. These counter-parties have also executed ISDA with your Bank.

### **C. International Operations**

Foreign Banking Subsidiaries/Associates	Share Holding (%)
Subsidiaries	
State Bank of India (California)	100.00
SBI Canada Bank	100.00
State Bank of India (UK) Limited	100.00
Commercial Indo Bank LLC	100.00
SBI (Mauritius) Limited	96.60
Bank SBI Indonesia	99.56
Nepal SBI Bank Limited	55.00
Foreign Non-Banking Subsidiary	
SBI Servicos Limitada, Brazil	99.99
Associate	
Bank of Bhutan Limited	20.00

In its endeavour to become a truly International Bank, your Bank has realigned its focus to enhance its penetration in overseas local markets and India-based businesses to support the Indian diaspora and global Indian corporates spread across various geographies.

#### **Global Presence**

Your Bank's first global footprint was with the branch of Bank of Madras in Colombo, Sri Lanka in July 1864 (a first amongst Indian Banks). With presence across all time zones through its 235 offices in 29 countries, State Bank of India has gradually spread its wings globally and has become a pioneer of International Banking among the Indian PSBs. International Banking Group (IBG) is managing the overseas operations of SBI.

Overseas Offices	As on March 2022	Opened during the year	Closed during the year	As on March 2023	Business Volume
Branches/Sub-offices/ Other Offices	55	1	0	56	USD 74 Billion
Total no. of Subsidiaries	(8)	0	0	(8)	Billion
- Offices of Subsidiaries	161	8	0	169	
Representative Offices	6	0	1	5	Net Profit
JV/ Associates/Managed Exchange Cos / Investments	5	0	0	5	USD 334 Million
Total	227	9	1	235	

The details of offices opened/closed are furnished in the table below:

During FY2023, your Bank opened one India Visa Application Centre (Other Offices) at Khulna (Bangladesh) and 5 branches and 3 extension counters through its overseas subsidiary in Nepal.

IBG has been gradually adapting to the dynamics of the post-COVID world while continuing to grow at a healthy rate. It has adapted well to optimise its cost of resources in the rising interest rate scenario by diversifying its liability base. It has also leveraged its digital offerings like SBI YONO by launching in new geographies to improve penetration through contactless offerings for raising retail deposits.

IBG has maintained its focus on business by registering good growth in its overseas credit portfolio during the year while maintaining the quality of assets with a reduction in both Gross NPAs and Net NPAs. Besides meticulous credit monitoring, IBG has been agile in managing assets showing signs of stress to minimise the possibility of losses due to further deterioration in asset quality. Further, it has maintained its connect with the clientele through various outreach initiatives with exporters, banks, etc., to reinforce the existing relationships and also to forge new ones.

Despite the macroeconomic headwinds, shrinking of spreads, etc., IBG has maintained profitability during the year. This was achieved by enhancing cost efficiencies and bringing down expenditure ratio. It is continuing to leverage new income streams like Merchant Banking and Invoice Financing to supplement its profitability.

#### Strategic focus of IBG:

- a. Growth in balance sheet size while maintaining assets quality
- b. Focus on booking of assets with reasonable margins
- c. Optimising cost of resources
- d. Enhancing digital offerings and using technology across processes.
- e. Boosting fee income to improve profitability
- f. Compliance to be the top focus, with zero tolerance on compliance/ regulatory issues.

The specialised departments of IBG have played a vital role in sustaining the momentum by contributing across various fronts:

#### **1. Credit Contribution**

While your Bank is an active supporter of Indian corporates in their global growth strategy, by arranging debt in Foreign Currency by way of ECBs through syndicated deals in conjunction with other Indian and Foreign Banks, and through bilateral arrangements, it has also been increasing its presence in Local Credits by partnering with local / global Banks.

Your Bank sanctioned Foreign Currency loans of USD 12.81 Billion to India-related corporates and USD 11.95 Billion to overseas entities during FY2023.

# Your Bank acted as the lead arranger in Syndicated Loan facility of three Fortune 500 companies in the US.

#### 2. Trade Finance

Your Bank is supporting Indian importers and exporters by offering them a bouquet of Trade Finance products and services through an extensive, well-equipped branch network that operates in India and abroad.

The Global Trade Department (GTD) of IBG supports Bank's Foreign Offices (FOs) for an orderly growth of Trade Finance portfolio, formulates policies and innovates new products for FOs as per the market demands and changing regulatory norms.

The GTD facilitates trade credits to Indian corporates for their imports by the centralised handling of quote process and plays an important role in synergising business flows between domestic and foreign offices for maximising returns. It also organises trade-related workshops/conferences, by partnering with trade bodies viz. BAFT (Bankers Association for Finance and Trade), GTR (Global Trade Review) etc. Workshops are also organised in partnership with ICC, FIEO etc. to provide a platform to network with exporters/regulators/industry majors.



Your Bank was awarded 'The Best Trade Finance Provider (India) - 2023' for the 11th consecutive year by the Global Finance Magazine, New York.

#### 3. Overseas Treasury Management

Treasury Management Group (TMG) at International Banking Group undertakes following functions for the Foreign Offices:

- Liquidity Management
- Dealing Room Operations
- Investments

TMG-IBG manages overall liquidity portfolio of IBG and also monitors asset liability management ratios. TMG is the nodal department for raising long and medium-term funds through Bond Issuance (MTN/Standalone 144A), Syndicated Loans, etc. In addition to this, TMG also utilises various means of borrowings, to keep the cost of resources in check. TMG is actively engaged with Multilateral/Supranational entities in arranging foreign currency finance/ refinance at competitive pricing.

During the financial year, your Bank raised more than USD\$1 Billion longterm resources from different multilateral agencies. Your Bank has done a Club deal in self syndication format and raised USD\$500 Million for 3 years.

Currently, there are five major dealing rooms at London, New York, Hong Kong, Bahrain, and the Gift City in Gandhinagar, that work on a hub and spoke model to help smaller Foreign Offices in their operations. Your Bank is also working to develop Gift City Gandhinagar banch as another fundraising centre. Your Bank is expanding its wings in Debt Capital Market and has created Merchant Banking desks at Singapore and London.

Your Bank has drawn out an ESG (Environmental, Social and Governance) framework this year, which captures how we manage risk and opportunities around sustainability issues.

# Your Bank became the first PSU Bank having duly vetted ESG financing framework on which a social syndicated loan for USD\$1 Billion was raised during FY2023.

The loan became the largest ESG loan by a commercial Bank in Asia Pacific and second largest social loan globally. This was also the largest overseas syndicated loan concluded by your Bank at an attractive pricing.

#### 4. Global Payments and Services

Global Payments & Services (GP&S) facilitates Online Inward Remittances and SWIFT-based Remittances from Overseas locations to India, Foreign Currency Cheque collection, Opening and Maintenance of Vostro Accounts and Asian Clearing Union (ACU) Transactions.

The highlights of the year are:

- During the year, GP&S entered into a new tie up with M/s. Remitly Inc. USA for channelising remittances from various countries viz., US, UK, Canada, Europe etc. to India under Rupee Drawing Arrangement.
- As per the provisions of RBI for settlement of trades in INR through Special Rupee Vostro Accounts, GP&S has opened five SRV accounts during the year with the approval of RBI.

#### 5. Retail Strategy

Through its specialised retail and remittance products, your Bank has been a 'Window to India' for NRIs residing in different parts of the world. Notable achievements for the year are:

- YONO SBI has now been extended to customers at overseas offices. It has been successfully launched in the UK, Canada, Mauritius, Nepal, Maldives, Bangladesh, South Africa, Sri Lanka, and Bahrain, with remote account opening facility operational in the UK and in Canada. More than 1,25,000 overseas customers have been on-boarded through YONO.
- Fully digital online account opening journeys deployed at SBIUK and at SBI Canada Bank.
- GIC account: The product enables students travelling to Canada (for studying) to open GIC account with our SBI Canada Bank in YONO Canada App.
- The 'One View' feature of YONO Global allows international customers to view their domestic SBI Accounts, practically merging all enquiry features of Domestic YONO SBI with its global version. Over 5,500 SBI Foreign Office customers are already using this feature.

# 6. Financial Institutions Group (FIG)– Correspondent Relations

FIG facilitates linkages between your Bank and international stakeholders viz. Financial Institutions (FIs), Foreign Govt. Agencies and Developmental Financial Institutions (DFIs), etc. and establishes a synergy between IBG and other business verticals such as Corporate Accounts Group, Commercial Clients Group, Retail Banking Group and Global Markets.

FIG functions as a pivot in maintaining and reviewing Correspondent Banking relationship with a network of 224 Banks in 55 countries. It also maintains RMAs Governance

(Relationship Management Application) established by both domestic and foreign offices. Your Bank has more than 4,200 RMAs with 850+ Banks in 114 countries, as on 31<sup>st</sup> March 2023.

# 4,200+

TOTAL RMAS ESTABLISHED BY DOMESTIC AND FOREIGN OFFICES AS ON 31ST MARCH 2023

#### 7. International Banking -Domestic(IBD)

Your Bank is well-equipped to provide exporters and importers with a wide range of products and services through an extensive domestic and international branch network.

IBD serves as a single point of contact between the Domestic Offices and Foreign Offices in areas related to Trade Finance and International Banking. IBD aims at improving synergies and trade flows between Domestic Offices and Foreign Offices/Correspondent Banks and trading community, by acting as a robust link between them.

IBD facilitates growth of export credit by actively involving with branches, trade bodies and other stakeholders.

#### 8. Technology Initiatives at Overseas Offices

Your Bank continues to leverage technology solutions to automate processes, enhance customer experience and manage risk. The initiatives undertaken at overseas offices includes:-

 Your Bank has been consistently leveraging digital channels provide an omni-channel to experience to its customers across all geographies. YONO Global App has emerged as the prime fulcrum for providing Banking services to retail customers. The registrations of the YONO Global App have crossed the 1 Lakh landmark. With almost 50% of customer base using the App to access banking services, the platform has evolved with enhanced features like online account opening, real-time payments enabled via QR codes, bill payments, etc. Some of the major new features added include INR remittance for non-customers at UK Operations, 24/7\*365 inter-bank fund transfer functionality through integration with Instant Payment System at Mauritius, etc.

- Your Bank has also embarked upon a complete revamp of its e-Banking web platform in consonance with latest functionalities and industry standards. This has been completed across 6 geographies namely, USA, UK, Mauritius, Maldives, Sri Lanka & Bangladesh during the year.
- Your Bank has completed the rollout of the new revised version of the sanctions screening solution having improved features including AI/ML capability. The revised AML/CFT solution with enhanced features like peer profiling, improved compliance dashboards and case workflow enhancements has also been completed at all FOs in FY2023.

#### **Commercial Clients Group (CCG)**

CCG services the credit needs of mid and large corporates through a network of 51 branches across 30 cities in the country, and includes specialised branches like the Diamond branch, Capital Market branch, and others. It has an experienced team of credit specialists to support large credit proposals. CGMs in the CCG are assigned as the group relationship owners in order to improve the quality of coverage and to enable an integrated view on exposure and earnings across the group. Your Bank has set up an experienced team of credit specialists to support large credit proposals

#### **CCG performance**

			(₹ in Crore)
Levels	Mar'21	Mar'22	Mar'23
Non-food Advances	4,08,110	4,20,276	4,87,989
CASA Deposit (%)	23.56	24.91	26.43
Avg. Business per Employee	168.96	185.42	226.76
Other Income	3,163	3,819	3,900
(excluding income from AUCA recovery)			
Pre-TPM Operating Profit	32,623	29,113	32,916
New Credit Customer added:			
(i) No. of Customers	128	304	232
(ii) Limits Sanctioned during FY2022	59,965	75,552	49,101
(ii) Limits Sanctioned during FY2022	59,965	75,552	49,101

### 51

BRANCHES THROUGH WHICH CCG SERVICES THE CREDIT NEEDS OF ITS CUSTOMERS

### 30

CITIES OF PRESENCE

#### **Key initiatives**

**Export Credit Growth:** External benchmark (T-Bill Rate) linked interest rates have been rolled out to WCL and LC Bill Discounting facilities in order to incentivise top-rated borrowers and encourage utilisation of their limits. To stay competitive, this option is even offered for Rupee Export Packing Credit facilities. To further reinforce awareness about



your Bank's services among exporters, we are organising various informational meets in India. Additionally, with the implementation of Trade Regulatory Reporting and Compliance Solution (TRRACS) Software, the backlog of EDPMS/IRMs/Export advances entries has dropped significantly.

**DIPAK Pricing:** Digital Interface on Pricing and Knowledge (DIPAK), a pricing tool has been made available to operating functionaries and sanctioning committees to enable data-driven pricing of Corporate Loans.

#### Others:

- Project Kuber was launched in your Bank, which is driving a special focus on the marketing of current account deposits and various transaction banking products in CCG vertical.
- As on 31<sup>st</sup> March 2023, the gross advance level of CCG increased by 16.11% on a YoY basis. Major sectors which contributed to the growth are Infra, NBFC, Mining, Services, CRE, Power, Chemical, and Engineering.
- ESG initiatives in renewable energy, ethanol, EVs and city gas distribution remained in focus.

#### Project Finance and Structuring Strategic Business Unit

Your Bank's Project Finance and Structuring Strategic Business Unit (PF&S SBU) deals with the appraisal, structuring and syndication of funds for large projects in infrastructure such as power, roads, ports, railways and airports, among others, and non-infrastructure such as refinery, metals, glass, fertilisers, cement, and oil & gas, with certain threshold on minimum project cost. The PF&SSBU also supports other verticals for vetting their large- ticket term loan proposals. It provides inputs from the lender's perspective to various ministries of Centre/State Governments and RBI, provides inputs and suggestions on draft agreements and contracts like Model Concession Agreements, and takes up broader issues faced in infrastructure finance with various stakeholders.

Your Bank has an experienced team to support, deal structuring for high value proposals across lending, bonds, International Banking, and Structured/ Mezzanine Finance.

The government has stepped up investment in infrastructure space and have increased outlay on capital expenditure in FY2024 budget to ₹10 Lakh Crore. A lot of activity is also seen in the emerging sectors such as electric vehicle, electric batteries, battery energy storage system, semi-conductors and data centres, among others.

Based on effective connect with the clients, Government Ministries, Authorities, and expertise developed over the years, your Bank is well poised to garner more business opportunities and maintain its leadership position in the project lending space.

#### **Stressed Assets Management**

Today, Stressed Assets Resolution Group (SARG) stands as one of the most important verticals of your Bank, and the GNPA of your Bank is on the course of a downward journey. Resolution of Stressed Assets by SARG presents the following latent income generating avenues for your Bank:

- Cash recovery in NPA and AUCA
- Reduction in Loan Loss Provisions
- Contribution to your Bank's bottom line
- Unlocking the lendable funds for credit growth

Company Overview

Responsible Approach

Governance

# The movement of NPAs in SBI and recovery in written-off accounts during the last six financial years:

						(₹ in Crore)
Particulars	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Gross NPA	2,23,427	1,72,750	1,49,092	1,26,389	1,12,023	90,928
Gross NPA%	10.91%	7.53%	6.15%	4.98%	3.97%	2.78%
Net NPA	1,10,855	65,895	51,871	36,810	27,966	21,467
Net NPA%	5.73%	3.01%	2.23%	1.50%	1.02%	0.67%
Fresh Slippages + Increase in O/s	1,00,287	39,740	54,510	29,332	26,776	19,223
Cash Recoveries / Up-gradations	14,530	31,512	25,781	17,632	21,437	16,258
Write-Offs	40,196	58,905	52,387	34,403	19,705	24,061
Recoveries in AUCA	5,333	8,345	9,250	10,297	7,782	7,097
PCR	66.17%	78.73%	83.62%	87.75%	90.20%	91.91%

Your Bank is taking all pre-emptive measures by extending assistance to the borrowers for maintaining asset quality.

The current level of NPA has come down significantly over the years due to consistent recovery efforts viz.,

 Insolvency and Bankruptcy Code (IBC) 2016 for resolution of stressed assets has provided Bank with a time-bound, transparent, and effective mechanism to tackle Stressed Assets. Resolution has been achieved in some of the high-value NPA accounts referred to the NCLT under the Code. The cases referred to NCLT are also monitored by NCLT Cell at SARG. A total of 1075 cases (Whole Bank) were referred to the NCLT as on 31<sup>st</sup> March 2023, out of which 882 cases have been admitted. Furthermore, 196 cases have been resolved, including some high-value accounts from 1<sup>st</sup> & 2<sup>nd</sup> reference lists of RBI.

 Compromise Settlement is also offered to all eligible cases to recover sticky loans. Bank's Board approved OTS Scheme, which is non-discretionary

and non-discriminatory, is also offered to all eligible borrowers for recovery/ resolution.

- Prudential Framework for Resolution of high-value Stressed Assets by RBI has provided an avenue for timebound resolution of these accounts (outside the NCLT process). Your Bank is exploring this option in all the eligible cases.
- In non-NCLT cases, recovery is explored through action under the SARFAESI Act and suit filing in DRTs and Courts. The sale of mortgaged properties is explored through a common e-Auction platform https://ibapi.in ('e-Bक्रय' -Indian Banks Auction Properties Information) under the aegis of IBA.

#### Sector Specific Targeted Approach:

SARG focusses on prioritising the resolution of NPAs through a Sectorspecific approach. Currently, SARG is headed by the Deputy Managing Director, supported by the Chief General Managers overseeing the Sector-wise portfolio, NPA portfolio across SARG branches and accounts under liquidation.

With effect from 1<sup>st</sup> August 2022, SARG has been reorganised by creation of 4 SAM Regional Offices (SAMROs) at Hyderabad, Kolkata, Mumbai and New Delhi, covering the entire country.

SARG controls 16 Stressed Assets Management Branches (SAMBs) and 48 Stressed Assets Recovery Branches (SARBs) across the country handling 50.48% of Bank's NPAs and 88.03% of AUC Accounts of your Bank.



#### Industry-wise distribution of the NPA portfolio (as on 31.03.2023):



1	Power	5%
2	Telecom	3%
3	Trading	9%
4	Roads & Ports	7%
5	Infrastructure (Others)	6%
6	Engineering	2%
7	Iron & Steel	1%
8	Textiles	2%
9	CRE/Real Estate	2%
10	Automobiles/Transport	1%
11	Metals & Mines	1%
12	Others	61%

The major NPA accounts are from Industries like Power, Telecom, Trading, Roads & Ports, Infrastructure (Others), etc. Apart from the above, the remaining portion of gross NPA is from AGRI/ PER/MSMEs. The GNPAs from Agri Segment & Personal Segment (33% & 8% of Total GNPAs, respectively) also form part of Others above.

**Compromise Settlements, NCLT & ARC:** Apart from normal recovery, a significant portion of the recovery at SARG comes from Compromise Settlements and NCLT. A team has been set up to look after the sale of assets to Asset Reconstruction Companies (ARCs) on a Cash and/or Security Receiptvs (SR) basis.



Recovery (₹ in Crore) made through Various Modes (NPA+AUCA) and percentage share in total recovery (31.03.2023)



Misc Recovery	3%
Compromise	35%
SARFAESI	7%
DRT	1%
Sale to ARC	15%
NCLT	14%
Normal Recovery	25%
	Compromise SARFAESI DRT Sale to ARC NCLT

# Innovation for Resolution of Stressed Assets

Resolution under IBC is a marketoriented mechanism where competing bidders for a particular Stressed Corporate Debtor bring better valuation and higher recovery. SARG has set up a marketing team to reach out to a broader investor base and showcase Stressed Asset portfolio covering assets undergoing IBC resolution or outside IBC.

The transfer of eligible assets to NARCL is also being monitored by SARG and the requisite enablers are in place to ensure smooth migration of identified assets.

Robust IT initiatives have been rolled out, including LITMAS (Litigation Management System), to monitor legal recourse undertaken in the Stressed Accounts for expediting resolution. It will further strengthen the transparency and efficiency of the process. Wilful Defaulter Management System (WDMS) Application has also been developed for digitalisation of Wilful Default examination process for better monitoring and achieving operational excellence.

SARG also conducted a Conclave with a theme 'Rapid Resolution & Recovery'. The address/direction by the top management heightened the performance spirit of SARG functionaries. Also, there were brainstorming sessions by SARG functionaries with deliberations on the present and future prospects. The sessions by External Domain Experts also provided a knowledge enriching experience to the participants.

#### **Redesign Studio**

#### 1. Opening of Branches and Retail Assets Central Processing Centres (RACPC) during FY2023

A total of 159 branches were opened during the year with a focus on Unbanked Rural Centres, where 79 branches were opened. Also, 128 RACPCs/RACCs were opened.

#### New branch openings in FY2023



Rural Total	97 <b>159</b>
Semi-urban	28
Urban	23
Metro	11

#### 2. Digital Banking Units (DBUs)

To celebrate 75 years of independence of progressive India and to give boost to the digital economy, your Bank has opened 12 DBUs across seven states and one UT. The DBUs provide banking services through digital modes/ channels in a paperless, efficient, safe and secured environment.

#### 3. Start-up Branch

Your Bank has decided to open specialised start-up branches to exclusively cater to the banking and non-banking needs of startup ecosystem and 4 branches have been opened in Bangalore, Chennai, Gurugram and Mumbai Metro.

#### 4. Accessibility to Divyangjans

94.68% of Bank's branches have been made accessible to divyangjans along with provisioning of doorstep banking services. Additionally, wheelchairs are available at branches where divyangjan customers have been registered.

#### 5. Rationalisation of processes at Liability Central Processing Centre (LCPC)

Image-based processing of accounts has started at LCPC. This has led to reduction in TAT for account activation of individual accounts to less than T+2 days in FY2023. For non-individual accounts, the average TAT of debit activation of new-to-bank customers was less than T+3 days in FY2023.

# 6. Developing culture of Business with Compliance

To imbibe the culture of doing things right the first time and to avoid wastage of resources, various campaigns were launched to create a culture of being first-time right and always fully compliant with the present regulations. The campaign has led to employee engagement and widespread enthusiasm in reducing TAT for account activation.

#### 7. Project SBI DIGI Vault

This project has been rolled out with the objective to digitise all types of

**Financial Statements** 

documents pertaining to Loans and Deposits, with the facility to provide viewing/download rights. It will also facilitate off-site audit for internal audit, compliance, statutory audit and supervisory audit, etc.

# SUPPORT AND CONTROL OPERATIONS

#### Human Resources and Training

Your Bank acknowledges the fact that human capital is at the core of any organisation's growth engine. Your Bank possesses a balanced mix of young and experienced employees. This results in a perfect blend of energy and innovation on one hand, and experience on the other. It's HR policies are reviewed regularly and adjusted to make it more relevant in the present context. In addition to this, the processes are also being moved to digital platforms to ensure seamless user experience and reduce the TAT for employees, which would result in increased employee productivity.

# The summarised HR profile of your Bank as on 31.03.2023 are as:

Category	31.03.2022	31.03.2023
Officers	1,11,549	1,09,259
Associates	99,259	94,977
Subordinate Staff & Others	33,442	31,622
Total	2,44,250	2,35,858

#### Productivity Enhancement Initiatives

Your Bank adopts a branch manpower model for manpower planning to ensure optimal utilisation of human resources. The model is based on the productivity parameters at the branches like identified work-drivers of operations, transaction load factors, number of advance accounts, feedback from the operating units and organisational structure, among others. Your Bank completed streamlining its promotion and transfer process in the first quarter of the financial year under review, thereby providing the required assurance and stability to the branches and other units to actively focus on business activities.

Your Bank is developing a 'HR Super App', which will integrate all staff requirements, along with process of relevant employee-specific business requirements in a single app. The application will provide the employees with a Single Sign-On (SSO) platform for all their requirements.

Your Bank's Career Development System (CDS) ensures a transparent, credible data-backed performance evaluation process for assessment of employee's performance. The system ensures objectivity, business orientation, performance visibility and greater alignment between individual and organisational goals.

Your Bank has defined career path for its officers from Scale-II to V as per seven job families viz. Credit & Risk, Sales, Marketing & Operations, HR, Finance & Accounts, Treasury & Forex, IT and Analytics, to ensure deep domain knowledge and to further fostering the expertise.

Your Bank has instated a policy on succession planning for the senior leadership positions to ensure smooth transition at all the critical executive level positions. This has resulted in consistent, open and transparent manner to prepare and update development/ training programmes and to take staffing decisions during posting, including the relative priority of the developmental assignments that benefit the officer and your Bank.

Your Bank has introduced 'SBI GEMS' to promote recognition and develop organisation memory of such recognitions.

#### Recruitment

Your Bank has streamlined the recruitment process with the implementation of a regular recruitment calendar. During the year, it has recruited probationary officers, circlebased officers and junior associates for entry-level positions. It is also actively recruiting specialised talent on a lateral and contractual basis in wealth management, IT, information security, risk, credit, and marketing, among others, to stay ahead of the curve and meet the regulatory requirements.

With a comprehensive policy in place for engagement of retired officers/employees of your Bank/ other PSBs on a contract basis/short terms assignment basis for identified Channel assignments such as Management, Concurrent Audit, Marketing, Recovery Facilitators etc., your Bank has continued to engage retired staff. This not only serves the purpose of filling up the skill gap, if any, but also ensures that the knowledge and experience gained by the retired staff while working is utilised to the optimum level. This also helps your Bank in reducing its expense ratio without compromising on productivity aspect.

#### **Gender Diversity**

Gender sensitivity and inclusiveness have always been the cornerstone of your Bank's HR policy. Out of the total work force, the representation of women is 26.78% who are spread across all geographies and levels of hierarchy.

# Reservations and Equal Opportunity

Your Bank meticulously follows the GOI directives on Reservation Policy for SC/ST/OBC/EWS/PwBD. It has a significant representation of SCs, STs, OBCs and Person with Benchmark Disability across all levels of the organisation. It has also implemented reservation applicable to 'economically



weaker sections' in direct recruitment w.e.f. 1<sup>st</sup> February 2019 in terms of the GOI guidelines.

# Industrial Relations and Staff Welfare

Your Bank has a harmonious relationship with the staff and officers' federations, with constant emphasis on a healthy work environment, mutual respect and empathy at workplace.

Your Bank took a slew of transformative initiatives in the areas of staff welfare and woman empowerment at the workplace. These are crucial steps to ensure that your Bank remains in the forefront of banking in India and our employees are equipped to meet the challenges of tomorrow.

# Care and Assistance for Retired Employees

Your Bank recognises the contribution of its ex-employees, whose dedicated lifelong services brought your Bank to its present position. It initiated 'Project SBI Cares' for automation and streamlining of various pre-retirement and post-retirement benefits and processes through its HRMS portal.

In addition to this, your Bank's e-Pharmacy facility provides attractive discounts on medicines and delivers at the doorstep of the retiree without any extra cost.

#### **Training and Development**

Through a mix of classroom and digital training, your Bank has rebooted and

reframed its training programmes to meet the multifaceted knowledge requirements of a sustainable workforce. This has been carried out through its six top-notch Apex Training Institutes (ATIs) and 51 State Bank Institutes of Learning and Development (SBILDs).

#### Precision Classroom Training

Making Business Performance the Goal of Training: Your Bank continued with e-Role-Based Certifications for threshold domain knowledge across the board. In addition to this, it has also initiated a precise skilling intervention for identified 'transitionalroles' for deeper infusion of businessrelated skillsets.

**Training to 1**<sup>st</sup> **time Branch Managers** (**BMs**): This programme, targeted upskilling 2,337 BMs new to the role.

Training to 1<sup>st</sup> time Relationship Managers MSMEs and Credit Support Officers: Comprehensive classroom training was provided to all officers transitioning to the role of MSME credit for powering ease of credit availability to SME clientele.

**'Samanvay':** This comprehensive programme was rolled out for first-time Regional Managers (RMs) with practical inputs to provide an understanding of the big picture and inculcate the behaviours and skillsets essential in becoming a cultural change-driver in the region, as well as achieving a longterm and holistic business impact. 92% eligible RMs were imparted with this training, and experienced a highpowered experience sharing and interaction with the top management of your Bank. **Mid-career Programme:** Your Bank has covered 1,539 SMGS-V officials under the comprehensive Mid-Career Training Programme that tests officials on the nuances and finer details of functional banking and preventive vigilance, grooms them for higher leadership roles and is linked to their role transition and career elevation.

**Programme on KYC, AML & CFT:** An exclusive programme on KYC, AML and CFT was organised for the Board Members on 29<sup>th</sup> March 2023. The programme was attended by the Chairman, all Managing Directors and 5 Independent Directors.

**Trainings for Future Leaders:** Your Bank organised Specialized Training Programmes (STPs) for the top 330 executive grade officials in the niche areas of international banking and global markets, human resources and digital banking and IT. This coupled with Individual development Plans (IDPs) (a six-month individualised intensive intervention) was imparted to 923 TEG officials to cultivate leadership pipeline.

**External Training to Executives:** 14 officers in the top executive grade were deputed for external training programmes to some of the most reputed institutes / business schools like London Business School, Harvard Business School, Wharton Executive Education and Centre for Creative Leadership, to provide them with better understanding and insights about the global trends in various domains and hone their leadership skills.

# 26.78%

WOMEN REPRESENTATION IN THE TOTAL WORKFORCE

### 51

STATE BANK INSTITUTES OF LEARNING AND DEVELOPMENT (SBILDs)

# 6

APEX TRAINING INSTITUTES (ATIs) Orientation programme for JIBOs and IBOs: Officers based out of India, who are manning the branches abroad have a dual purpose to perform. Apart from being ambassadors of our nation, they also are crucial developers of business overseas. Thus, they are critical to the success of our branches abroad and also improve the standing as a Global Bank. A specialised training programme was crafted for their role relevant training.

Building Effectiveness in New Recruits: A one-week Management Development Programme is part of Onboarding training for POs, TOs, CBOs and Systems Officers to enhance their effectiveness and impart leadership traits. The programme covers topics like team building, team priorities, building bonds, and effective delegation, among others, to sensitise about the importance of teams at the workplace. It also covers areas like emotional intelligence, stress management and work life balance to prepare the participants to deal with critical situations effectively without hampering their personal health and well-being. In FY2023, 4,808 POs, TOs and CBOs were imparted MDP. 6,073 POs, TOs and CBOs were imparted onboarding trainings and another 4,278 employees administered the confirmation examination.

#### Learner-driven trainings

Armed with the understanding that in a fast-paced financial world, the window of training needs to be a rapidly evolving one, your Bank has shifted the immediate role-related learning decisions closer to the frontlines to increase efficacy of training.

**Elective Topics for Mandatory Learning:** It is mandatory for all employees to complete one Role Based Certification (e-RBC) and a basket of e-lessons. In FY2023, in addition to the prescribed e-lessons on KYC-AML CFT Compliance, IS and Cybersecurity, and Sustainability, employees were provided the option of completing two e-lessons of choice as per their knowledge needs and aspirations. The staff also had the facility of selecting an RBC aligned to their current or envisaged role from 43 in-house RBCs and 158 external RBCs. As on 31st March 2023, a total of 1,72,258 eligible employees (92.70%) completed their mandatory e-RBC and 98.84% of eligible Officers and 93.77% of eligible Award staff had completed all their specified e-lessons. In addition, a repository of 600+ in-house developed e-lessons are available to the employees for knowledge enrichment.

Aspirational e-courses: A basket of 10 e-courses have been crafted for all the employees to help them in career progression by providing knowledge in the areas of SME Credit, Data Analysis and Interpretation, International Banking, Personal Development and Soft Skills, Fundamentals of Marketing, Invest SMART for Financial Wellbeing, NRI Business & Compliance and Digital Empowerment for Effective Management of Branch, among others. As on 31<sup>st</sup> March 2023, the courses have been viewed by 18,657 employees.

# Fuelling Employee Productivity through Deeper Engagement

Your Bank believes that engagement initiatives can play a critical role in fuelling employees productivity by fostering a sense of ownership and commitment towards the organisation. When employees feel connected to the Company's vision, values, and goals, they are more likely to be motivated and perform their best.

**'Samarthya':** This was initiated to focus on employee engagement upto the age-group of 40 years. Covering over 1.03 Lakh employees, this two-day,'smart-classroom'-based

programme stressed on instilling the values of ethics, compliance, and customer centricity, and a sense of pride in your Bank's illustrious heritage.

**'Prerak':** This was designed for about 70,000 employees above the age of 40 years. It focuses on recognising the stellar efforts of this group of people for their role in sustaining Bank's leading position in the industry. Their contribution in the transition of your Bank from manual to digital, and for effectively managing various changes happening in the Banking and Finance Sector are recognised. In FY2023, 20,773 employees were imparted 'Prerak' values.

High Profile Power Talks: Your Bank convenes several high-profile workshops, e-panel discussions and power talks, where distinguished academicians, CXOs and industry experts share their expertise for enhancing employee knowledge. Two such events were: a Digital & Business Leadership Workshop by Dr. Ram Charan, an International Business Advisor, Speaker and Coach for 92 top executives of your Bank; and a Power Talk by Dr. Krishnamurthy V. Subramanian, India's Executive Director at the IMF on 'Money: A Zero Sum Game'.

**'Yes, I Can Bring Change':** Employees possess a wealth of knowledge and talent that can be harnessed to create a positive work culture, build a corporate memory, and identify practical solutions for operational issues. To leverage this potential, your Bank introduced an Annual Success Story campaign aimed at collecting the most innovative, inspiring, and actionable transformation stories from our employees. This initiative had received over 80 success stories during FY2022, which were duly recognised and celebrated.



**'SBI Wizards':** STU institutionalised a family quizzing event 'SBI Wizards' in FY2021 to boost positivity and enhance resilience. The event for FY2023 was conducted in a hybrid (online/offline) format with 1,802 teams participating in the virtual preliminary rounds. The grand finale was held in-person at SBI's Corporate Centre Mumbai, and broadcast live to employees across your Bank through MS Teams and social media platforms (FB and YouTube).

#### **Ground Zero Innovations**

Your Bank took learning to ground zero to empower employees through individualised delivery of knowledge inputs.

**Sarthak:** To ensure the safety, reputation and investor confidence, your Bank believes that the Audit and Compliance process should lead to transformative changes in the work culture rather than being a tickbox exercise. Therefore, in FY2023, your Bank has launched a coaching intervention for branch staff to improve compliance culture, enhance risk awareness, and foster a habit of doing things right the 1<sup>st</sup> time.

**'Samunnati' and Quality Circle:** Institutionalised in FY2021 to augment the competency of our workforce, these participative one-to-one coaching interventions were rolled out during the year in 638 critical branches. Under the initiative, your Bank's faculty addressed these branches with an aim to align the training to the business and make them self-reliant in problem solving/quality improvement.

Digital Leadership Programme at Indian School of Business (ISB), Hyderabad: Your Bank's senior functionaries in the grade of GMs and DGMs were given access to a curated digital leadership programme by the Indian School of Business (ISB). The programme has helped officers utilise their existing skillset gained over decades of experience in wider ways, and exposed them to concepts at the cutting-edge of leadership research. The 5-day, in-person classroom programme covered 386 officials.

**Microcapsules:** In FY2023, the following micro-learning initiatives were launched by our ATIs: a series of general awareness snippets on BFSI called 'Do You Know'; Understanding Risk', a micro-knowledge series on risk management, micro-videos on topics like cybersecurity etc, for knowledge inputs to employees.

Digital and Hybrid learning tools for on-point learning: Apart from the instructor-led. in-classroom training, the fast pace of changes have necessitated a digital approach for continuous reskilling. Some of your Bank's popular digital tools includes a virtual Case Study Discussion Board (1.11 Lakh unique visitors) for facilitating online community-based deliberations on real-life banking cases, My Quest Today-the daily quiz platform available on the intranet (1.09 Lakh participations in FY2023), Audio Podcasts on different banking topics, viz. SBSC-on-Air (119 episodes with 26,000+ cumulative listens), Gurukul Vani (35 audio files on credit, risk and NPA with 97,000+ cumulative listens) and Gyan Chetana (6 episodes on HR matters with 640+ cumulative listens), a Gamified app for checking knowledge levels, askSBI, a Google-like internal search engine where employees can raise questions and search for related responses, and Theme-based Fridays -webinars hosted every Friday by our ATIs on a rotational basis on their respective domain-specific topics.

#### **Holistic Inclusivity**

Holistic inclusivity encompasses creating a work environment that values and embraces individual differences, including diverse perspectives, experiences, and identities. It goes beyond merely meeting legal requirements to foster a culture of equity, fairness, and belonging, where everyone feels respected and empowered to reach their full potential.

# Training Interventions for Women Employees

- 'Samya' is a flagship intervention that focuses on reinforcing gender parity and sensitivity at workplace. The initiatives under 'Samya' includes fortnightly casebased quizzes disseminated on the intranet, webinars to acquaint operating personnel with the provisions of the Prevention of Sexual Harassment (POSH).
- Exclusive 3-dav classroom programme for women in business leadership positions: Women employees in business operations are an extremely high potential group of business leaders. Accordingly, an exclusive 3-day classroom training was designed for 2078 women business leaders of your Bank. The first such programme was delivered in February 2023. The programme will continue in FY2024.

**Training to Retirees:** Transition to Retirement (TTR) Programme is a 4-day flagship classroom training of your Bank for all officials due for retirement, with the objective to help them manage the paradigm shift in their life after retirement. The programme covers financial planning, tax planning, health for senior citizens, post-retirement career prospects, cyber security awareness, spiritual well-being and some behavioural science inputs. TTR is being conducted by all SBILDs and SBIL, Kolkata

**Training to VI/HI employees:** A specialised training programme for VI-HI employees was conducted, in

collaboration with SBI Foundation. 274 employees have been covered under specialised training in FY2023. This includes training to visually impaired new recruits in the use of Job Access with Speech (JAWS) and hearingimpaired employees in sign language.

**Training to Apprentices:** Your Bank engaged with more than 2,455 apprentices under the Apprentices Act, 1961. The process of engagement of 6160 fresh apprentices for the year 2023 has started.

**Training to value chain partners:** 16 training programmes for 376 BC Supervisors, 1,029 CSP Udaan workshops for 53758 CSP Kiosk Operators and 92 orientation trainings for all Feet-On-Street (SBOSS) were conducted in FY2023.

#### Milestones

**Risk and Portfolio Management Round table organised in association with International Association of Credit Portfolio Managers (IACPM)** The programme was attended by about 80 CRO/CCO and top risk officials from over 50 National and International Banks and FIs, including IFC, ADB, NABFID, PFC, HDFC, PNB, BOB, PNB, JP Morgan, Standard chartered, Asian Infrastructure and Investment Bank, Exim, BRICS Bank (NDB) etc.

A Symposium on Insolvency and Bankruptcy Code 2016: This was attended by Shri Ravi Mital, Chairperson IBBI, Shri Sunil Mehta, Chief Executive, IBA and Shri Ashwini Kumar Tewari, Managing Director (Risk, Compliance & SARG).

**MSME Conclave** on 17<sup>th</sup> November 2022 was attended by 50 Directors, CFOs, CROs and Top Executives of various domestic and international banks identified. It was also attended by Top Executives of your Bank. **ET HR World Future Skill Awards:** Your Bank was awarded Gold under the 'Best Learning Management System' category for Gyanodaya -e-learning and askSBI, and the Silver under the category 'High Impact Certification Programme" for Role-Based Certifications'.

# Digital Transformation and e-Commerce

The traditional banking model is being reimagined as innovations in technology continue to redefine Banking Industry. With our Digital-First approach, it has been a continuous endeavour of our Bank to provide cutting edge & innovative digital banking solutions to all our customers.

With this objective, YONO was launched in 2017 and during FY2023, a critical milestone of the 5<sup>th</sup> anniversary of the successful launch of the YONO was achieved. YONO, our flagship mobile banking, and lifestyle app, is a one-stop-shop offering not just financial services but also a gamut of investment, insurance, and shopping solutions.

#### YONO

YONO app has been a key driver for customer acquisition. YONO has helped your Bank to reposition its Brand image as New Generation Bank, with a single touch point and one-stop solution for the customer's various Banking, Financial and Lifestyle needs through a convenient, intuitive, and omnichannel interface. Customers can also access various financial products from your Bank's Joint Venture Companies comprising of SBI Life, SBI Caps, SBI Cards, SBI Mutual Fund and SBI General Insurance.

YONO Cash, a game-changer functionality, allows customers to make cardless withdrawals from SBI ATMs, Point of Sale (POS) Terminals and Customer Service Points (CSPs). YONO Business is our integrated platform (available on both desktop and mobile app) designed to serve a whole range of banking needs –Trade Finance, Forex, Cash Management, Internet Banking, API Banking, Pre-Approved Business Loans (PABL), and Supplychain finance-for corporate customers across categories, from the biggest conglomerates to emerging start-ups.

YONO Krishi is a comprehensive multilingual platform for agriculture segment customers offering simplified finance, including Agri Gold Loan, KCC Review, SAFAL Dairy pre-approved Agri Loan, market intelligence-related services (Mitra), online marketplace for agri-products (Mandi), and Bachat, a financial super store for farmers' investment and insurance needs.

Your Bank has provided transformational journeys like Real-Time Xpress Credit (RTXC) and Account Aggregator in Car Loan for new customers, development of Personal Finance Management with Account Aggregator services, updation of subvention flag during KCC review, NPS Enhancement, Sampoorna Arogya, SBI Life Smart Platina Plus, etc. Over 135 journeys/enhancements were done during FY2023.

The overarching guiding focus of YONO has been to deliver exceptional customer experience and leveraging technology to deliver superior value proposition to our customers across our product segments. YONO has integrated stateof-the-art technology to offer a gamut of products pertaining to Insurance, Credit Cards, Investment products, and services of your Bank's JVs.

The scale of impact of YONO can be gauged from the fact that YONO has a cumulative registered user base of more than 6.07 Crore users as on 31<sup>st</sup> March 2023 and has helped to improve the productivity of your Bank through endto-end digitisation.



The industry-wide growth of UPI-based payments continues to be astonishing. To increase your Bank's market share in the payments space, we propose extensively leveraging technologybased innovations like enabling non-SBI customers to use our UPI services.

To further cement your Bank's leadership in the digital banking space and to enable YONO to scale greater heights and emerge as one of the most successful digital banking platforms in the world, your Bank has started working on the next generation of YONO, which envisages a total revamp of YONO not only in terms of features and functionality, but also in terms of ease of use and customer experience.

The focus of the next generation of YONO shall be on customer-centric design, hyper - personalised experience, innovative product offerings, modernisation of tech stack, and leveraging AI/ML, Cloud and Data Analytics for digital transformation in order for benchmarking YONO with the best of Global/Indian digital banking propositions.

# Salary Account Opening using V-CIP

Your Bank launched end-to-end digitised salary account opening journey using Video Customer Identification Process. Salaried customers can open their salary account through a seamless and paperless video KYC process without visiting the branch. This functionality provides ease and hassle-free banking experience.

#### Information Technology Network Infrastructure Improvement

Your Bank is relentlessly working to improve the network experience and minimise branch isolations. Your Bank has completed the deployment of optical transport network (OTN) devices at Data Centers by BSNL, which supports bandwidth on-demand up to 100 Gbps and automatic routing of traffic at BSNL network cloud.

#### Software Factory

Your Bank has been at the forefront of launching various innovative solutions. Some of the initiatives taken during the year include development of Internal Financial Controls over Financial Reporting (IFCoFR) Portal, a dashboard for monitoring of gold retention limit, and new features in SBI Digi Vault Application. Additionally, your Bank has successfully addressed Gol requirements by launching the following initiatives:

# Central Bank Digital Currency (CBDC)

CBDC is a digital form of currency notes issued by a central bank. CBDC, being a sovereign currency, holds unique advantages of central bank money, viz. trust, safety, liquidity, settlement finality and integrity. CBDCs can take on various forms or models based on their application. The main models are Retail CBDC, Wholesale CBDC and Cross-Border CBDC. These models have potential benefits in acting as a catalyst for innovation and development of financial ecosystems. Your Bank is one of the nine banks identified by RBI for participation in CBDC pilot. Accordingly, CBDC Wholesale and CBDC Retail were launched on 1<sup>st</sup> November 2022 and 1<sup>st</sup> December 2022, respectively.

#### Complaint Management System (CMS 2.0) for CVC

The application can handle end-to-end processing of all complaints received at CVC, making the process completely paperless. The CMS 2.0 application was launched by the honourable Prime Minister of India Shri Narendra Modi on 3<sup>rd</sup> November 2022 as a part of CVC's annual Vigilance Awareness Week.

#### **Pool Purchase**

Your Bank has developed in-house enterprise level application using the latest technology stack and opensource tools to completely digitise and automate the management of portfolio purchases & proposals to remove dependence on your Bank's Core Banking System (CBS) for accounting purposes.

#### Benefits to Customers and Bank

- Burden on CBS has been reduced by ~13% (in terms of number of accounts) by managing pool accounts outside CBS.
- Business worth ₹13,306 Crore is being managed by the application.
- Repayments over ₹8000 Crore has been calculated and processed post data validation.
- Income leakage worth ₹85.97 Crore has been plugged.
- Processing time has been reduced by 93%.

# 4.1

RATING AT PLAY STORE

# 6.07+ Crore

YONO REGISTERED CUSTOMERS

# 143+ Million

YONO DOWNLOADS

Financial Statements

• Risk of Manual errors has been reduced to zero.

#### **RBI Bonds Application**

Your Bank has developed an in-house application that handles end-toend digitisation including issuance, maintenance, and redemption of RBI Bonds. It facilitates Dealing Branches, Settlement Branches and Nodal branches to centrally process all Interest payments, Principal payments, Brokerage payments and Claims from RBI. The system caters to both SBI and non-SBI customers through branch Channel.

#### **Benefits to Customers and Bank**

- Real-time accounting and detailed MIS and regulatory RBI reporting for user convenience.
- In-built service request module for basic operations like nominee update, address update, repayment accounts update, etc.
- Integrations with Other Applications using APIs for financial transactions and customer related enquiries:
  - Internet banking for customer interface for issuance of RBI Bonds.
  - CBS for real-time accounting.
  - Enterprise document management system for document upload and tracking in the near future.
  - TRS and GST tax engine for tax reporting.
  - NSDL for PAN validation ensuring valid PAN holder can apply for RBI bond.

#### **Channels and Operations**

#### **Payment System (PS)**

Your Bank holds a significant share in NEFT remittances. SBI has processed 157.37 Crore transactions, constituting over 15.00% of the market share. SBI is a significant player in RTGS remittances and has processed more than 6.19 Crore transactions involving more than ₹364.16 Lakh Crore.

Your Bank holds a significant share in CTS Clearing with 8.69 Crore inward transactions with 12.51% market share and 6.08 Crore outward transactions with 8.75% market share. Value-wise inward clearing transactions amount to ₹10.16 Lakh Crore with a market share of 14.53% and outward transaction amount to ₹7.96 Lakh Crore with a market share of 11.39%.

Your Bank uses the SWIFT messaging system for cross-border financial message transmission. Your Bank has processed 40.91 Lakh financial messages. Your Bank has fully complied with all the 23 mandatory controls and 9 advisory controls prescribed by the SWIFT for Customer Security Compliance Framework.

Your Bank has centralised three modules of NACH into Integrated Payment Hub (IPH) of your Bank. Your Bank has a total 17.15 Lakh active outward mandates. Fresh mandates totalling 5.42 Lakh of outward mandates were registered during the current financial year, and 95.66 Lakh transactions relating to NACH Debit outward (EMI Recovery) were processed during the current financial year.

#### **Foreign Office**

#### **YONO Global Applications**

YONO Global app expands the digital footprint across geographies and streamlines the user experience. The app has been rolled out in the UK, Maldives,





Mauritius, Canada, Bahrain, South Africa, Bangladesh, Sri Lanka and Nepal.

#### Enhancements / Customer-centric Functionalities

Your Bank has implemented following enhancements in digital journeys of foreign offices:

- OTP over email to YONO Mobile App Customers.
- Retrieve forgotten User ID from YONO MB App.
- ATM Green PIN generation from YONO Global MB App.
- Integration of eChannels with Local Payment to enable customers for interbank fund transfer like IPS in Mauritius.
- Customer feedback for INB/ MB experience in YONO Mobile Application.
- Biller Module in Nepal YONO Global App.
- Remittance for Noncustomers (NTB) of UK in YONO App.

# On-boarding to Local Payment System

Your Bank has on-boarded SBI Singapore onto the local 24x7 FAST payment network. This will facilitate instant transfer of funds between accounts of top 20 participating banks in Singapore on round the clock basis. Participation in FAST puts SBI Singapore on a level-playing field when it comes to inter-bank funds transfer facility.

# Adoption of ISO 20022 Messaging Standards

Your Bank has implemented Finacle Messaging Hub (message converter from MT to MX and vice versa) in South Africa, Singapore and Australia for local RTGS payment as per regulatory timelines. This will take care of all incoming cross boarder payment MX messages for our foreign offices.

#### ATM

Your Bank's ATM department is PCIDSS-compliant, a benchmark security standard for the payment card industry, serving 27.05 Crore active debit card users. The following new facilities were rolled out during the fiscal year:

- a. Revamp of cash withdrawal screens.
- b. KYC updation through ATM & ADWM.
- c. Consideration of all Debit Card International Txns through ATM/E-COM & POS for TCS (Tax Collected at Source) through a Centralised LRS (Liberalised Remittance Scheme) database.
- d. Card tokenisation to enhance security of the entire payment infrastructure.
- e. PCI-PIN Certification for its ATM network.
- f. Customer Satisfaction Index allows customers to submit feedback immediately after the completion of transaction.
- g. Revamping of cash Dispense Logic at ATM/ADWM for supporting spread of denomination to accommodate all available denominations.
- h. Rollout of new customer feedback screens with a new format having 4-pointer (PAGO) rating in a linear scale.
- i. Multi-currency on Visa Prepaid Card (FTCs).

# 27.05 Crore ACTIVE DEBIT CARD USERS

#### **Payment Solutions**

**Debit Cards:** Your Bank has ensured the deactivation of expired debit card automatically upon activation of renewed debit card. Facility of blocking and reissuance of debit card through IVR Agent are provided to customers. Along with INB/YONO/ YONO-Lite services, provision of Card Transaction Flags (ON/OFF) are also made available at ATM and IVR to provide more option to card holders. POS EMI Real-Time Account opening functionality has been launched in lieu of T+1 a/c opening.

**Rupee Prepaid Cards:** Your Bank provides Rupee-denominated Prepaid Cards like Gift Card, e-Z Pay Cards, Imprest Cards, and Achiever Cards, targeted for various customers and business segments.

**Rupee Contactless Prepaid Cards:** Your Bank has developed the contactless variant of Rupee Prepaid Cards as per the best market practices. This feature comes along with robust Card Control tools that enable a cardholder to enable or disable the contactless mode of payment. It will encourage the cardholders to use their prepaid cards more frequently at Merchant Establishments as it provides ease of use for making card-based payments.

State Bank Foreign Travel Card (SBFTC): Your Bank is issuing State Bank Foreign Travelers Card (SBFTC), which is an EMV chip and PINcompliant prepaid card in foreign currencies providing safety, security, and convenience to outbound travellers (valid worldwide except in India, Nepal and Bhutan). SBFTC is available as a single currency and multicurrency card. It is available in nine currencies -US Dollar, British Pound Sterling, Euro, Canadian Dollar, Australian Dollar, Japanese Yen, Saudi Arab Riyal, Singapore Dollar, and UAE Dirham.

**Metro and Transit Projects:** Your Bank has participated in various metro and transit projects to digitise micropayments rapidly. Your Bank has been awarded Nagpur Metro, Noida Metro, Chennai Metro, Kanpur Company Over

Metro and MMRDA Line 2A and Line 7 metro projects to implement qSPARC technology on the RuPay platform. Bank has issued 1,74,000 prepaid cards in metro projects.

**Proactive Risk Manager (PRM):** Your Bank has deployed fraud monitoring solution i.e, PRM, for monitoring of suspicious and fraudulent transactions, committed on various digital channels. Presently PRM is integrated with ATM Cash, POS, E-COM, Retail INB, Corporate INB, Merchant, YONO, YONO-Lite, UPI, Kiosk Banking and Fastag channels.

#### **Internet Banking**

Your Bank's Internet Banking provides seamless online experience by offering secure and diverse banking services to 1,107 Lakh Retail Users and ~36 Lakh Corporate Users.

Several new services were also rolled out for retail customers like online account opening for pre-approved personal loans, enabling OTP over email for financial transactions, e-KYC through internet banking, online updation of customer profile and enabling NZD currency for foreign outward remittance.

Many new services were rolled out for corporate customers via Corporate Internet Banking, and YONO Business. Some of them are:

- PFMS integrated electronic payment authorisation facility for Government entities.
- Integrated Cheque Deposit Kiosk for CINB customers for collection.
- Stock statement upload facility for Saral and corporate customers.

- Electronic retailer finance facility for industry's major retailers.
- Digital Retailer Finance scheme for ITC corporate retailers.
- RBI Bond subscription for HUF customers.
- MCA SPICE integrated current account opening facility for newly registered companies with enhanced features.

#### YONO Business

Your Bank's YONO Business offering integrated platform for MSME and corporate customers with following additional features were rolled out this year. It digitally serves various Banking interface requirements of all types of non-individual entities, right from a small proprietorship/MSME to large multinational corporates to central and state governments.

The YONO business product consist of the following new offerings:

- Reimagined online current account opening journeys for all entities.
- New-age banking solution through API.
- Banking with file and formbased payment for corporate and aggregators.
- Digital on-boarding for API Banking.
- YONO business mobile app with Import LC approval.
- Forex rate booking facility through YONO Business Mobile App.
- New reimagined intuitive payments journey for Saral and corporates with new feature of Quick Transfer facility for corporate customers.

- Reporting unauthorised transactions.
- Customer Satisfaction Survey through YONO business.

#### SBIePay Lite (formerly SBMOPS-State Bank Multi-options Payment System)

Your Bank has rolled out SBIePay Lite to facilitate collection through various modes using the site-to-site integration with e-commerce and other merchant entities. A total of 576 active direct merchants have been integrated through SBIePay Lite.

Following significant changes have been implemented:

- Merchant UI Revamp (MOPS Page).
- Sponsor Bank API eMandate.
- eMandate for repayment of EMIs.
- Various integrations with government entities and e-Commerce merchants. Implemented 6-digit OTP for merchant transactions.
- Various integrations with government entities and eCommerce Merchants.

#### SBI UNI PAY

Your Bank has developed a SBI Unipay application for Bill payments through BBPS services hosted by NPCI, which went live in July 2021. In the SBI Unipay platform, Bank provides the facility of BBPS and Non- BBPS bill payments.

- Total number of billers onboarded as on March 2023 is 654 which includes 3 online billers and 651 offline billers.
- 2 Agent Institutions were made live

# 1,74,000

TOTAL PREPAID CARDS ISSUED IN METRO PROJECTS **1,107 Lakh** 

# 36 Lakh

CORPORATE INB USERS



Agent Institution portal and Agent portal were developed enabling MIS access, Complaint management and MIS dashboard functionality for Agent Institutions, which are available along with Bill payment transaction module for Agents in Agent Portal.

#### ePay and PG

Your Bank works both as a payment aggregator and payment gateway for facilitating seamless e-commerce transactions between businesses, merchants, Customers, and financial institutions for various payment modes. The platform is provided through our Payment Aggregator (SBI e-Pay) and Payment Gateway (SBIPG) applications by integrating with thousands of merchants on one end and large number of Payment Channels such as Banks, Wallets and Cards at the other end.

SBIePay (your Bank's Payment Aggregator Solution) is PCIDSS and ISO27001:2013 certified. During the financial year, SBIePay added 468 new merchants including prestigious merchants such as NIT Puducherry, Indian Army Agniveer, IIT Tirupati, West Bengal GRIPS, MEA Vishwa Hindi Sammelan, etc. As on 31-03-2023, 1974 merchants are integrated with SBIePay.

**SBIPG is a PCIDSS-certified application** that processes all cardbased transactions of Payment Aggregators, SB Collect, SBI-MOPS and YONO. During the financial year, SBIPG added 13,390 sub-merchants. As on 31<sup>st</sup> March 2023, 83,352 submerchants and 17 aggregators are integrated with SBIPG.

Following major developments were rolled out during the year:

• Finalisation and selection of New PG Solution.

- Tokenisation changes implemented in IPAY PG: Processing of VISA/ MasterCard/Rupay card-based token e-commerce transactions acquired in IPAY PG.
- Implementation of EMV 3DS 2.0 as an Acquirer for VISA and MasterCard networks.
- Implementation of Application Monitoring (APM) Tool for IPAY PG application.

#### **Mobile Banking**

Your Bank's Mobile Banking department is the largest alternate channel by volume. It handles various critical customer-facing mobile applications/Services like UPI, YONO, YONO Lite, YONO Business, SBI Quick, SBI WhatsApp and SBI Secure OTP.

**Unified Payments Interface (UPI):** BHIM SBIPay is one of the flagship applications of your Bank which allows interoperable, seamless and real-time transactions through UPI. Various new features like UPI Number, Foreign inward and outward remittances, Merchant tab, voice alerts for merchants, Online dispute resolution feature, etc.

During FY2023, your Bank recorded successful processing of peak volume of UPI transactions, approximately 165 Million every day. Your Bank has an overall UPI registration (UPI handles) base of over 35 Crores.

### ~165 Million

UPI TRANSACTIONS RECORDED DAILY

The following features were rolled out for customer convenience:

- Foreign Inward Remittance/ Foreign Outward Remittance: Enablement of foreign inward remittance (FIR)/foreign outward remittance (FOR) in the India-Singapore corridor using UPI.
- UPI Lite: SBI customers can now use the UPI Lite, a feature which facilitates low-value transactions without utilising your Bank's CBS in real-time. The UPI Lite feature ensures transactions in a safe and secure manner while providing a great user experience.
- UPI Number: SBI customers can now create their own UPI number (8 to 10 digit number) which may also be the customers registered mobile number. UPI transactions can now be initiated without the need to input the entire virtual payment address (VPA) or UPI handle.
- Online Dispute redressal system: Your Bank also rolled out the Unified Dispute & Issue resolution system (UDIR) to enable customers to view the updated status of failed transactions real time thereby facilitating fast reversal of failed transactions.
- E-Rupi projects: Your Bank has extended e-₹UPI service to Direct Benefit Transfer / welfare programmes of various State Government Departments and Centre Government Departments viz. Seed Subsidy disbursement (Government of Odisha), PMSMA (Pradhan Mantri Surakshit Matritva Abhiyan) Project of National Health Mission (Government of Uttar Pradesh), National Health Authority PMJAY scheme (Central Government), Agriculture Mechanisation Horticulture (Government of Karnataka), Distribution of mobile phones to State Village Lambardars (Government of Haryana) etc.

Company Overview

Financia
WhatsApp Banking: SBI WhatsApp Banking facility has been launched on 1<sup>st</sup> July 2022 through which your Bank is providing a plethora of services to our customers, viz: 1) Account Balance 2) Mini statement 3) Pension slip service 4) Information on Loan products (Home loan, Car loan, Gold loan, personal loan, Education loan) 5) Information on Deposit products (Savings, Recurring deposit, Term deposit) 6) Information on NRE services (NRE account, NRO Account, NRE & NRO savings interest rate, FCNR deposit interest rate) 7) Information on Digital Banking products (YONO Lite, YONO Business, YONO, FAQ section) 8) Information on opening of Instant account 9) Contact helplines and helpline numbers 10) Information on pre-approved loan (Personal/Car/Two wheeler loan) 11) Bank holiday calendar 12) Option to download various Banking forms (Internet Banking forms, Account opening forms, Form 15G/H, Form 60, PPF/Loan A/c linking, Aadhaar linking, PPF, Nomination forms, etc. 13) Information on debit card usage 14) Information on lost /stolen cards 15) Deregister option

**YONO Lite:** YONO Lite has a total user base of 2.12 Crore. Following developments have been done in YONO Lite mobile banking app during the year:

- IMPS Limit Enhancement from ₹2 Lakh to ₹5 Lakh.
- YONOLite Uniform OTP Length (6-Digit).
- PRM integration of Financial Transactions (Self Account, Bharat QR & RD/TDR) to enhance the risk mitigation process.

# 2.12 Crore

YONO LITE USER BASE

#### **Executive Support System**

#### Customer Relationship Management (CRM)

Your Bank's CRM Solution helps to build and maintain strong, loyal relationships with existing and prospective customers. It has been implemented and continuously getting enhanced to engage with customers throughout the lifecycle of sales, service, and marketing.

CRM Solution has customised Lead modules for all Business Units and other critical departments, integrated with other sources such as OCAS, YONO, LOS, LLMS, Bank's website, etc. It also has a sophisticated and advanced Complaint Module, i.e., CRM-CMS wherein the customer's entire trail of previous complaints and other details are captured in the application giving ease to users and customers for complaint lodgement, tracking and resolution.

The platform has been made available over bank-registered mobile devices securely for enabling your Bank employees to perform certain services anywhere. A few customer-centric projects initiated during the year were:

- Enrichment of Customer 360 for one view of Retail, as well as Corporate Customers/ product recommendations and CRM, Leads through Analytics based outputs.
- Enablement of Hybrid Call Centre-Centre with both CC agents & Bank employees.
- Customer Request & Complaint Form (CRCF) is introduced in Hindi Language for the benefit of Hindispeaking customers.
- Net Promoter Score (NPS) is introduced to understand and analyse the customers' experience with banking transactions.

- Revamp of Internal Ombudsman (IO) journeys for better customer service.
- CLIC (Customer Liability Identification Centre) was established for identifying customer liability in case of unauthorised transactions, which helps in early resolution of complaints.

#### Data Governance

In line with the emerging trend worldwide, Data Governance in your Bank too is going beyond regulatory or compliance requirements and creating enablers for strategic use of data and insights. Consistent efforts are being made by your Bank to leverage the internally available data while combining them with the insights available externally to create new business opportunities to serve customers optimally and boost the revenue streams. The Data Management function of your Bank is giving heightened importance to the business-critical data across all domains and taking proactive steps to create a lean, agile and redundancyfree ecosystem. This also involves creating the right atmosphere across the organisation for better engagement with stakeholders like Customers, Regulators, Employees, Management etc.

#### **Core and Special Projects**

#### **Core Banking**

Your Bank has rolled out many customer service initiatives / developments during the year as under:

- Net Promoter Score to capture customer ratings on services rendered by any of your Bank's branches.
- Introduction of System based Cheque security features through Random Alphanumeric code verification to prevent frauds.



- Current Account-Collection and Sweep Functionality to make funds available on the
- Printing solution has been rolled out in CBS in 10 more Indian Languages viz. Assamese, Bengali, Gujarati, Kannada. Malavalam, Marathi, Odia, Punjabi, Tamil, and Telugu in addition to existing facility of printing in Hindi and English.
- System has been enabled for Conversion of non-personal eligible Current Account into CC/ OD Product.

#### **IT-Retail Loans**

Realtor's

same day.

IT Retail Loans cater to end-toend credit processes. Your Bank is promoting "RAAS"- the lead acquisition Solution- for retail loan products for Home and Auto Loan products. RAAS is also available for outsourcing entities to gain maximum share in various retail loan products.

#### **IT-Corporate & SME Loans**

Your Bank's entire journey of Corporate and SME Loans is captured through an in-house Loan Life Cycle Management System (LLMS) Portal, leading to standardisation of the credit process, enhanced risk management and improved user experience and TAT.

Your Bank has simplified Credit appraisal formats in LLMS to improve TAT and appraisal quality. Pratham App has been rolled out for RM-SMEs for lead detail capturing. In addition, CLP-assisted journeys have been introduced for passing the lead from CLP to LLMS.

#### **Financial Inclusion and Government Schemes (FI&GS)**

Your Bank was adjudged the "Winner", for the fourth year in succession, in Best Digital Financial Inclusion category among Large Banks in IBA Annual Banking Technology Awards 2021-22.

BC channel is an important mode of providing a wide range of Banking services to unbanked and remote areas. To enhance customer convenience and customer delight, your Bank has introduced the following new facilities through BC Channel during FY2023:

Instant generation of account at **Customer Service Point (CSP) outlet:** Functionality for instant account opening for Customers having Aadhar with same address, valid mobile no, PAN card and authenticated by e-KYC is enabled through BC channel at CSP outlet. This has enabled the CSP to open customer account in real time and provide the account number to customer instantaneously without any branch intervention.

NEFT facility at CSP outlet: Facility of NEFT for the customers through BC Channel at CSP outlets has been enabled. This has made available one more avenue in addition to IMPS mode for transfer of funds to other Bank customers through CSP outlets.

Lead generation facility for various loans at CSP outlet: Facility of lead generation for six services (Home Loan, Vehicle Loan, Personal Loan, Agri Gold Loan, P-Segment Gold Loan and Mudra Loan) for the customers through BC Channel at CSP outlets has been enabled. CSP will be able to capture lead for above six services and the lead will be available to the linked branch in CRM for further processing.

Aadhar Seeding and Deseeding facility at CSP outlets: Enablement of facility for Aadhaar Number Seeding and De-seeding in CBS through Kiosk application at any CSP Outlets. Aadhaar Number Seeding and De-seeding facility at CSP Outlets will be available for both, FI and Non-FI customers into their saving bank account.

Other Regulatory compliance: Implementation of FMR+FIR XML template in UIDAI authentication process for AePS as per UIDAI quidelines was completed on 31<sup>st</sup> July 2022 and your Bank was the first large PSB to implement the same. FRM-PRM integration with Kiosk Banking application for Real-time (RT) and Near-Real-Time (NRT) transaction monitoring was also completed on 1st September 2022.

PM Kisan Samman Nidhi Disbursement through DBT: Under 11<sup>th</sup>, 12<sup>th</sup> and 13<sup>th</sup> Installments of PM Kisan Samman Nidhi, SBI processed 2.43 Crore, 1.83 Crore and 1.84 Crore transactions respectively as Destination Bank in a single day on 31st May 2022, 17th October 2022 and 27th February 2023.

#### **IT-Special Projects**

Your Bank has rolled out many initiatives/ developments as under during the year:

#### DigiGov

Your Bank has launched a Fund Management Solution to meet the requirements of Government of India pertaining to Centrally Sponsored Schemes (CSS) under Single Nodal Account (SNA) covering 433 schemes of 23 States/UTs and Central Sector Scheme through Central Nodal Account (CNA) mechanism covering 124 schemes of 7 States/UTs. Your Bank has rolled out customised solution for Member of Parliament Local Area Development Scheme (MPLAD).

#### **NETC FASTag**

Online Issuance of FASTag: Your Bank has initiated facilitating customers online purchase of SBI FASTag, thereby reducing their hassle and improving the

### **Directors' Report**

onboarding process. This functionality was rolled out in December 2022.

Balance Enquiry through SMS and Missed Call: Your Bank has enabled the facility for SBI FASTag Customers for balance enquiry along with checking of last 5 transactions done via NETC FASTAG.

**Fastag Integration with Proactive Risk Management (PRM):** Your Bank has enabled the functionality for monitoring the transactions and alert the Customers against probable fraud.

## Government Business Software Solution (GBSS)

Your Bank has enabled the facility for bulk upload for any instrument in GBSS solution (Single Debit, Multiple Credit) through State Government Generic Module.

#### **Cross Selling**

SBI Life and SBI General Insurance Proposal Form Storage in Bank: As per the regulatory requirement of IRDAI, your Bank has fully automated with end-to-end encryption process for SBI Life and SBI General Insurance Proposal Form Storage.

### 1st

BANK TO INTEGRATE WITH BHAVISHYA PORTAL OF GOVERNMENT OF INDIA

#### Swayam Reprint through Kiosk

Your Bank has rolled out functionality for customers to re-print passbook through Swayam Kiosks in self-service mode with date prior to 90 days from current system date.

#### Pensionseva Mobile App

Your Bank has facilitated pensioners to access all their Pension related information with more ease through Mobile app (available for Android and iOS both). Life certificate submission through Video is now enabled for both Regular and Family Pensioners.

# Integration of Pension application with GOI Bhavishya Portal

Your Bank is the first bank to integrate with Bhavishya portal of Govt of India for providing various pension related services. The public pensioners of your Bank who are registered in Bhavishya portal can avail the services seamlessly from Bhavishya portal itself without any further login.

#### AML-CFT - AMLOCK Solution:

Use of AI-ML for Enhanced transaction monitoring: Your Bank is the first bank in India to pioneer the usage of AI-ML in transaction monitoring for AML-CFT activities and implement AI-ML model score in AMLOCK. The benefits derived are:

- a. Data driven risk scoring augments prioritising alert investigation process with better insights on customer behaviour.
- Enhanced due diligence and filing of quality Suspicious Transaction Report with FIU-IND.
- c. The additional attributes data for the AIML score would supplement the alert investigation process reducing the drudgery of searching CBS and other applications for STR data points.
- d. Reduction in manpower as data driven decision will be put in use to deal with Alerts over the period.

New Features introduced in AMLOCK Solution for Enhanced Transaction Monitoring: Your Bank has introduced enhanced monitoring of digital delivery channels and identification of money mule in AMLOCK application, as per FATF recommendations on "NEW TECHNOLOGIES" & RBI advisory dated 10<sup>th</sup> August 2022, to mitigate terror financing and money laundering risk, emerging from virtual asset activities and the activities or operations of VASP. To counter the money laundering efforts, some New Red Flag Indicators were recently implemented in AMLOCK resulting in upgraded transactional monitoring systems in your Bank.

#### **IT-Trade Finance**

#### EXIM Enterprise/Customer Enterprise

Your Bank has embarked on redefining the trade finance processes by leveraging the latest technology. These digitalisation initiatives include centralising all trade finance transactions to 2 apex trade processing cells (GTFC) and leveraging AI/MLbased solutions to minimise TAT, operational risks and costs.

The Customer Enterprise has been revamped to ease the corporate customer interactions with your Bank. Document upload facility in all journeys and dashboard for EDPMS & IDPMS, C2B MT798 for LC and BG have already been rolled out.

#### **EDPMS/IDPMS**

Reconciliation percentage are 97.48 and 96.35 as on 31/03/2023 respectively which is among the best in the industry.

#### Centralised Swift Interface Gateway (CSIG)

CSIG is a centralised messaging system for cross-border transactions over the SWIFT network. During the year, the average daily transactions included 22,000 incoming and 7500 outgoing messages.



#### Awards won by your Bank during FY2023

Your Bank has been adjudged winner of the following awards under IBA Banking Technology Awards 2022-23:

- The Best Financial Inclusion-Winner.
- The Best Fintech Collaboration-Winner.
- The Best Digital Sales & Engagement- Special Prize.
- The Best IT Risk and Management- Special Prize.
- The Best AI and ML Bank of the Year- Special Prize.

Your Bank has won the following awards under IDC Future Enterprise Awards 2022:

- Recommendation Engine/ Next Best Product in category Best in Future of Intelligence.
- Data Lab and Self-Service BI in category Best in Future of Operations.
- Automation of Asset Liability Management (ALM) for Overseas Operations of SBI in category Best in Future of Digital Innovation.

#### Three-Way Reconciliation Utility For SWIFT Transactions (TRUST)

The application acts as an outward SWIFT message aggregator and reconciliation system with appropriate Control frameworks. It provides an integrated view of the SWIFT Outward message and corresponding underlying CBS accounting entries with an auto-match indicator.

#### Customer Experience Enhancement Department

Your Bank has embarked on the process of Standardisation of Customer offerings across all Customer touchpoints of your Bank with a view to enhance Customer Experience.

#### **Key Initiatives:**

#### CLIC (Customer Liability Identification Centre)

Your Bank has rolled out CLIC (Customer Liability Identification Centre) a centralised dedicated cell at all 17 Circles to fast track resolution of complaints arising out of Unauthorised Electronic Debit Transactions (UAED).

## Metrics for various engagement with Customers:

Your Bank has rolled out measurement of the following metrics for obtaining feedback from Customers.

- CSAT: This initiative aims to understand Customer Experience, post completion of customer induced transaction (financial & non financial) on all platforms of your Bank.
- Net Promoter Score: This is a tool for measurement of Customer Loyalty and satisfaction and helps to gauge likelihood of a customer recommending organisation's products or services to others.
- Customer Effort Score (CES): This measures a product or service's ease of use to customers. This reflects amount of effort a customer had to exert to use a product or service, or get an issue resolved.

#### Incognito Visit to 4930 branches:

Your Bank arranged for incognito visits to 4930 branches across India conducted during the period April 2022 to June 2022. Various aspects including availability of infrastructure, staff readiness and activity were observed and actionable insights were implemented.

#### **Town Hall meetings:**

Your Bank conducted Town hall meetings with Millennial/Gen Z & Gen Y Customers to have better understanding of their preferences and expectations to commemorate "Azadi Ka Amrit Mahotsav" celebrations. Open house interactions at 1488 centres were held across all metro Centres and District headquarters during the month of November 2022. 95.33 % prefer the digital channels and the remaining 4.67 % prefer other channels.

Your Bank achieved 1st Rank in promotion of Door Step Banking Services for the under noted Campaigns promoted by PSB Alliance Private Limited.

### **Risk Management** A. Risk Management Overview

Risk Management at your Bank includes risk identification, risk assessment, risk measurement and risk mitigation, with

### 1st Rank

DSB SUVIDHA CAMPAIGN

### 1st Rank

DSB LAKHSHYA CAMPAIGN

### **Directors' Report**

its main objective to minimise negative impact on profitability and capital.

Your Bank is exposed to various risks that are an inherent part of any banking business. The major risks are credit, market, liquidity, and operational risks, including IT risks.

Your Bank is committed to creating an environment of increased risk awareness at all levels. It also aims at constantly upgrading controls and security measures, including cyber security measures, to avoid or mitigate various risks. Your Bank has policies and procedures to systematically measure, assess, monitor, and manage risks across all its portfolios.

An independent Risk Governance Structure, in line with international best practices, has been put in place to separate duties and ensure the independence of Risk Measurement, Monitoring and Control functions. This framework visualises the empowerment of Business Units at the operating level, with technology being the key driver, enabling the identification and management of risk at the place of origination. The various risks across your Bank and the SBI Group are monitored and reviewed through the Executive Level Committees and the Risk Management Committee of the Board (RMCB), which meets regularly. Risk Management Committees at the Operational unit and Business unit level are also in place.

#### 1. Credit Risk Mitigation Measures:

Your Bank has established robust credit appraisal and risk management frameworks for identifying, measuring, monitoring, and controlling the risks in credit exposures. The industrial environment is scanned, researched, and analysed in a structured manner by a dedicated team to decide its outlook, Credit Rating threshold based on outlook and probability of default for industry and growth appetite for 38 identified industries and sectors, which constitute close to 64% of your Bank's total advances (excluding retail and agriculture) as on 31<sup>st</sup> March 2023.

Events such as government policies or regulatory guidelines changes, power shortages, and supply chain issues in these industries are monitored continuously. Special studies for its implications are conducted, which are shared with the business groups to enable them to make informed credit decisions. Furthermore, knowledgesharing sessions as well as industry workshops are conducted to benefit the operating staff at various levels. Additionally, monthly/bi-monthly/ guarterly dashboards covering the top 18 industries are provided to business units detailing the developments in these critical industries and sectors to keep them updated on the latest information/ developments.

Your Bank uses various internal Credit Risk Assessment Models and scorecards for assessing borrowerwise credit risk. Models for internal credit ratings of the borrowers were developed in-house. They are reviewed through cycles of comprehensive validation and back testing frameworks including external validation/review. Considering the ESG Risk, Bank has put in place an Environment, Social and Governance (ESG) Rating Model which rates large borrowers on various objective ESG criteria.

Your Bank also has a 'Dynamic Review of Internal Rating' framework, which facilitates early identification of stress and triggers the appropriate mitigation mechanisms.

Your Bank has adopted an IT platform for credit appraisal processes through a Loan Origination Software/Loan Lifecycle Management system (LOS/ LLMS). Models developed by your Bank are hosted on these platforms, which are interfaced with CIBIL/CIC and RBI defaulters' lists.

Your Bank has a framework for Risk-Adjusted Return on Capital (RAROC), and the Customer level RAROC calculation has also been digitised.

Your Bank conducts Stress Tests every half-year on its Credit portfolio. Stress Scenarios are regularly updated in line with RBI guidelines, industry best practices and changes in macroeconomic variables.

Your Bank undertakes specific analytical studies to identify trends in the movement of NPAs, a quarterly review of loan sanctions etc., to keep track of the asset quality.

RBI has allowed your Bank to participate in the parallel run process for Foundation Internal Ratings Based (FIRB) under the Advanced Approaches for Credit Risk. The data under parallel run of FIRB is being submitted to RBI. Models for estimation of Probability of Default (PD), Loss Given Default (LGD) and Exposure at Default (EAD) are hosted in OFSAA for computation of IRB capital.

Your Bank conducts risk-return analysis of critical portfolios at periodical intervals to assess the adequacy of return vis-à-vis the risk associated with the exposures. Your Bank has also initiated measures for objective and sustained assessment of evolving risk of corporate exposures. In this regard Bank has devised a framework for Integration of Dynamic Review of internal rating with Early Warning Signal Triggers and has completed the IT implementation of the framework and the same has been rolled out.

#### 2. Market Risk Mitigation Measures:

Your Bank's market risk management consists of identifying and measuring risks, control measures, monitoring, and reporting systems. Market risk is



managed through a well-defined Board approved Investment Policy, Trading Policy, Market Risk Management Policy and Market Risk Limit Policy that caps risk in different trading desks or various securities through trading risk limits/ triggers for effective and judicious management of investment funds. These risk measures include position limits, gap limits, tenor restrictions, and sensitivity limits, namely, PV01, Modified Duration, Value-at-Risk (VaR) Limit, Stop Loss Trigger Level, NOOP, Forex Daylight Limit, LMAT, UMAT and Options Greeks are monitored on an end-of-day basis. Further, the risk limits are reviewed periodically based on the risk appetite of your Bank.

Value at Risk (VaR) is a tool for monitoring risk in your Bank's trading portfolio. Enterprise level VaR of your Bank is calculated daily and backtested daily. The Stressed VAR for market risk is also computed daily. This is supplemented by a Board approved stress testing policy and framework that simulates various market risk scenarios to measure stress losses and initiate remedial measures.

The market risk capital charge of your Bank is computed using the Standardised Measurement Method (SMM) applying the regulatory factors.

Your Bank undertakes risk-adjusted performance analysis of its domestic and overseas portfolios. It also analyses the credit rating migration of non-SLR bonds as a tool for decision-making. Forward-looking analysis based on the future outlook of Interest Rate Risk and its probable impact on your Bank's trading portfolio is being carried out regularly as a prudent risk practice.

Your Bank has Model Risk Management Framework, which enables Bank to assess, measure, monitor and mitigate Model Risk.

#### 3. Enterprise Risk Mitigation Measures:

Enterprise Risk Management aims to put a comprehensive framework to manage and align risk with strategy at your Bank level. It encompasses global best practices such as establishing a Risk Appetite Framework, Risk Culture Assessment Framework, and Material Risk Assessment Framework.

As a part of your Bank's vision to transform the role of risk into a strategic function, a Board-approved Enterprise Risk Management (ERM) Policy is in place.

The Risk Appetite Framework incorporates limits for significant risks with monitoring parameters. To promote a strong risk culture in your Bank, a Risk Culture Assessment Framework has been operationalised. As a part of the Material Risk Assessment Framework, periodic analysis of risk-based parameters for Credit Risk, Market Risk, Operational Risk and Liquidity Risk, amongst others, is presented to the Enterprise and Group Risk Management Committee (EGRMC)/Executive Committee of the Central Board (ECCB).

Your Bank conducts a comprehensive Internal Capital Adequacy Assessment Process (ICAAP) exercise on a yearly basis with respect to the adequacy of Capital under normal and stressed conditions at solo and group levels.

In the ICAAP, besides the Pillar 1 risks, such as Credit Risk, Market Risk and Operational Risk, Pillar 2 Risks, such as Liquidity Risk, Interest Rate Risk in Banking Book (IRRBB), Concentration Risk and others are also assessed, and capital is provided where required. New and emerging risks are identified and discussed in the ICAAP.

Your Bank is committed to reducing the carbon footprint of its operations by addressing climate change concerns

by identifying and managing climaterelated risks and opportunities. Accordingly, your Bank has developed Climate Change Risk Management Policy which will serve as a guidepost in supporting its journey towards a lowcarbon and climate-resilient future. The policy aims to integrate climate-related risk (and opportunity) considerations within day-to-day operations, lending portfolios and overall decision-making.

#### 4. Group Risk Mitigation Measures:

Group Risk Management aims to establish standardised risk management processes in group entities. Policies relating to Group Risk Management, Group Liquidity and Contingency Funding Plan (CFP), maintaining arm's length requirements for intra group transactions and exposures are in place. The consolidated prudential exposures and group risk components are regularly monitored.

#### 5. Basel Implementation:

The RBI Guidelines on Basel III Capital Regulations have been implemented, and your Bank is adequately capitalised as per current requirements, including maintaining the required level of Capital Conservation Buffer (CCB). Your Bank is identified as D-SIB by the Regulator and is accordingly required to keep additional Common Equity Tier 1 (CET1) of 0.60% of RWAs from 1<sup>st</sup> April 2019.

#### **B. Internal Control**

Internal Audit (IA) in your Bank is an independent activity and has sufficient standing and authority within your Bank. The IA Department (IAD), headed by a Deputy Managing Director, works under the guidance and supervision of the Audit Committee of the Board. Your Bank's IA function works in close coordination with the Risk Management and Compliance Departments to evaluate the effectiveness of controls, assess compliance with controls and adherence to internal processes and procedures. The IA function undertakes a comprehensive risk-based audit of the operating units of your Bank, in line with regulatory guidelines relating to Risk Based Supervision.

### Key Initiatives: External Assessment of IAD

External Assessment of the functioning of Internal Audit Department was carried out by an external audit firm as per Internal Audit Policy. The report dated 22nd June 2022 stated that your Bank's Internal Audit Department "Generally Conforms" with the Institute of Internal Auditors (IIA) Standards which is the top rating judged in conformance with the standards.

### ISO 9001:2015

Internal Audit Department (IAD) of your Bank has been awarded ISO 9001: 2015 certification for Quality Management System benchmarking with global best practices to continuously deliver high-quality services in line with internal audit policy, processes and regulatory guidelines.

Keeping pace with rapid digitalisation in your Bank, the IA function has initiated technological interventions to provide enhanced efficiency and effectiveness.

# A few key initiatives include the following:

- Risk Focused Internal Audit (RFIA) for assessing compliance with controls at a granular level.
- Remote evaluation of data for continuous assessment of compliable controls.

- System-driven off-site monitoring of transactions.
- Concurrent Audit of business units to ensure contemporaneous scrutiny of compliances.
- Early Review of Sanctions to assess critical risks of all eligible sanctioned credit proposals.
- Self-audit by branches for selfassessment and vetting by controllers.

As part of RFIA, IAD conducts various audits, viz. Risk Focused Credit Audit, Information Systems Audit, Cyber Security Audit, Home Office Audit (of Foreign Offices), Concurrent Audit, FEMA Audit, Audit of Outsourced Activities, Expenditure Audit, Compliance Audit, Early Review of Sanctions, Management Audit and Audit of Corporate Centre Departments.

#### **Branch Audit**

The domestic branches are broadly segregated into four groups (Group I Special, Group I, Group II and Group III) based on business profile and advances exposures. Your Bank has initiated a system-driven process for identification of branches for audit, whereby analytical algorithms are deployed to identify units displaying significantly different behavioural patterns. This enables your Bank to step in with a prioritised audit to identify the causative factors at the outlier branches and flag the underlying problem areas for early intervention.

During FY2023, the IA Department has completed RFIA of 15,134 units of Domestic Branches & Central Processing Centres (CPCs) as on 31<sup>st</sup> March 2023.

#### **Risk Focused Credit Audit**

RiskFocusedCreditAuditisanintegralpart of 'Risk Focused Internal Audit' system. It is aimed at identifying risks inherent to the businesses of the counterparty and measuring effectiveness of the control systems for monitoring inherent risks. The Audit also suggests remedial measures for controlling credit risks for high value loan portfolios.

'Credit Audit Division' (CAD) provides assurance to the 'Management' and to the 'Board' on the quality of your Bank's credit portfolio. The Audit recommends corrective actions for improving credit quality, credit administration and credit skills for the staff handling large advances with exposures of above ₹20 Crore annually.

### **Early Review of Sanction (ERS)**

A review of all eligible sanctioned proposals with total domestic credit exposure of above ₹1 Crore each or exposure of US\$ 1 Million & above in respect of International Banking Group, is carried out under ERS. ERS captures the critical risks in sanctioned proposals at an early stage and apprises the Business Units of such critical risks for mitigation thereof. ERS facilitates in improving the quality of sourcing, pre-sanction and sanction processes. ERS activity is centralised and the sanctioned proposals are reviewed by in-house internal audit officials. The entire ERS process is system driven and carried out through the Loan Lifecycle Management Solution (LLMS).

### **FEMA Audit**

The branches that are authorised to deal (Authorised Dealers) in Foreign Currency transactions, including Trade Finance Centralised Processing Cells (TFCPCs) are subjected to FEMA audit. All "A" & "B" category branches are audited once in a year. In addition, branches linked to TFCPCs are also covered to the extent of 50% in a year. As on 31<sup>st</sup> March 2023, 498 such branches/units of your Bank had been subjected to FEMA Audit.



#### Information Systems Audit, Cyber Security Audit, Information Systems Concurrent Audit and Audit of IT Outsourced Activities

Your Bank is subjected to Information System Audit ("IS Audit") to assess the IT-related risks. IS Audit of Centralised IT and Corporate Centre establishments is also carried out by internal team of gualified IS Auditors. During FY2023, Information Systems (IS) Audit was carried out in respect of 312 applications and Annual Cyber Security Audit was conducted for 52 internet facing IT applications. Further, 225 IT applications of Global IT Centre (GITC) were subjected to be monthly IS Concurrent Audit (ISCA) and IT Outsourced Activities Audit was conducted for 472 IT activities supported by Third Party IT Service Providers.

#### **Foreign Offices Audit**

Foreign Offices are subjected to Home Office Audit (HOA) in addition to Internal Audit conducted locally by reputed International Audit Firms and Local Based Officers/India Based Officers under the oversight of Internal Audit Department Home Office Audit at 33 Foreign Offices and Management Audit of 6 Subsidiaries, 5 Representative Offices, 4 Regional/ Country Head Offices have been completed during FY2023.

#### Concurrent Audit System (CAS)

Concurrent Audit System in your Bank covers risk sensitive areas, as prescribed by the Regulatory Authority. Branches are categorised as Extremely High Risk/Very High Risk/High Risk/ Medium Risk/Low Risk based on the Risk Categorisation model developed by your Bank as per RBI guidelines. All Extremely High Risk, Very High Risk and High-Risk branches are covered under Concurrent Audit. Concurrent Auditors are also placed at all Centralised Processing Centres to ensure monitoring of transactions contemporaneous with their occurrence. Concurrent Auditors also cover Currency Chest Branches, Treasury Operations, and other Special Outfits. Your Bank has covered 3,445 branches/Units under Concurrent Audit during FY2023.

#### Off-site Transaction Monitoring System (OTMS)

Offsite Transaction Monitoring System (OTMS) was introduced by your Bank in June 2013 as a measure of strengthening transaction audit in your Bank and to meet the regulatory requirements to introduce off-site surveillance of transactions passing through your Bank's Core Banking System. Process re-engineering of the system was carried out last year to make the system more effective.

#### Legal Audit

Legal Audit in your Bank covers scrutiny of the loans and security related documents of loans amounting to ₹5 Crore and above. The Legal Audit is a control function, carried out through a panel of advocates and 10% of such reports, are examined by the internal auditors on a sample basis, to ensure that there are no shortcomings in the documents or creation of security in favour of your Bank. Legal Audit Process is automated in Loan Lifecycle Management System (LLMS) and as on 31<sup>st</sup> March 2023, Legal audit has been carried out for 17,286 accounts.

# Audit of Outsourced Activities (Non-IT)

Your Bank recognises the need of service providers engaged to be compliant with the legal and regulatory requirements as your Bank itself. Therefore, the Audit of Outsourced activities (Non-IT) is also conducted at regular intervals to assure that adequate systems and procedures are in place to mitigate legal, financial, and reputational risks arising from outsourced activities (Non-IT).

Audit of Non-IT outsourced activities in your Bank covers audits of vendors engaged in providing ATM services, ATM e-surveillance, ATM Cash Replenishment Agents (CRAs), Corporate Business Correspondents (BCs), Customer Service Points (CSPs), Recovery and Resolution Agents, Doorstep Banking, Cheque Book Printing, Collateral Management, Marketing of Loan proposals, Registrar and Transfer Agents, Document Archival Centre (DAC), Cash Efficiency Project (CEP) and Floor Coordinators amongst others.

During FY2023, your Bank has completed audit of all 34,248 CSPs as per the audit plan. As for the other non-IT outsourced activities (other than CSPs) audit of 842 vendors had been completed as on 31<sup>st</sup> March 2023.

#### RFIA of Corporate Centre Departments

The Corporate Centre Audit wing of IAD carries out Risk Focused Internal Audit (RFIA) of Corporate Centre Departments of your Bank to strengthen the overview of the audit of its aggregate risk assessment processes at macro level.

In addition, it undertakes various audits viz., Thematic Audit, Validation Audit and Audit to verify compliance of the RBI Directions and other Regulatory guidelines and also at the request of the Central Board, Auditee Committee of the Board and various Business Units and Departments at Corporate Centre. The Corporate Centre Audit wing is also engaged in the validation of RBI-Tranche-III-DCTs, RAR/ RMP observations. **Financial Statements** 

#### **Management Audit**

The core function of Management Audit is to assess effectiveness of control and governance process at apex level in accomplishing overall corporate objectives. Management Audit of your Bank covers Circle's Local Head Offices, sponsored Regional Rural Banks and select Corporate Centre Departments. In its endeavour to enhance the effectiveness of Management Audit, in the FY2023, your Bank has revamped the audit process by redefining rating methodologies and revising the risk weightages and parameters used for Management Audit.

#### C. Compliance Risk Management

Your Bank gives utmost priority to meeting Regulatory and Statutory Compliances. Your Bank has communicated down the line that Compliance needs to be at the core of every decision and activity undertaken by your Bank. Compliance is focused on in your Bank to avoid the risk of legal and regulatory sanctions and potential loss to reputation.

To further strengthen the compliance in your Bank, a separate set up of compliance officials has been identified in your Bank at each of the Controllers' level. i.e. LHO, Administrative Offices, Regional Business Offices. The activities of these Compliance Officials are being monitored from Corporate Centre. Your Bank has endeavoured to develop a compliance culture ensuring adherence to laws, rules and regulations and for preventing our banking channels from being misused for money laundering and terror financing activities.

We are also making sustained efforts in improving the compliance culture in your Bank by increasing awareness amongst the employees about Compliance. All employees (including Top Executives) are mandated to complete the e-lesson on KYC/ AML- CFT. Your Bank is providing special training to Compliance Officials through external agencies for dissemination of Compliance information through Blogs, Newsletters etc. To increase the awareness on Compliance, your Bank has introduced internal compliance newsletters titled Anuvartan & Compliance Capsule. Also, various activities i.e. Quiz, Compliance Talk have been held to spread awareness of Compliance Culture in your Bank.

Compliance Risk Management Committee comprising of Senior Executives from business verticals and support functions, maintains oversight on all compliance related issues. The Compliance Department at Corporate Centre has obtained necessary certification and is now ISO.9001:2015 compliant.

#### **D. KYC/ AML-CFT Measures**

Your Bank has been taking comprehensive steps for the implementation of KYC norms/ guidelines. Your Bank has an approved Policy on Know Your Customer (KYC) Standards, Anti-Money Laundering (AML) and Combating of Financing of Terrorism (CFT) Measures, in line with the extant RBI Master Direction on KYC.

The policy contains Banks framework for Customer Acceptance, Risk Management, Customer Identification and Monitoring of Transactions. Bank has taken steps to implement provisions of the Prevention of Money-Laundering Act, 2002 and the Prevention of Money-Laundering (Maintenance of Records) Rules, 2005, as amended from time to time.

Your Bank, has been carrying out 'Money Laundering (ML) and Terror Financing (TF) Risk Assessment' exercise periodically to identify, assess and take effective measures to mitigate money laundering and terror financing risk for clients, country, geographic areas, products, services, transactions, delivery channels, etc.

Your Bank has implemented a robust system containing a combination and of manual system-enabled methodology to ensure KYC compliance. No account is opened in anonymous or fictitious/benami name or where the Branch/Business unit is not able to apply appropriate Customer Due Diligence (CDD) measures. Bank does not open accounts for transacting in or settling transactions of virtual currencies. However, while implementing the policy, your Bank takes care that it should not result into the denial of banking services to those who are financially or socially marginalised.

Your Bank has launched Video KYC facility to facilitate contactless customer onboarding. New customers can open fully functional accounts using this process without visiting any Branch. KYC updation through INB, YONO and ATM has been rolled out for customers having CKYC number and there is no change in the status of their KYC. This will enable the customers to perform KYC updation with ease and without physically visiting a branch.

AML CFT Department of your Bank manages ongoing due diligence through transaction monitoring. Bank follows a risk-based approach wherein Customers are categorised as low, medium, and high risk based on the assessment and risk perception. Bank takes care of filing obligatory reports to Financial Intelligence Unit-India (FIU-IND). Suitable reports are also filed on priority in cases of accounts, suspected of having terrorist links.

Your Bank conducts special audit on KYC to ensure compliance with KYC/ AML/ CFT matters. Several initiatives are put in place to bring greater awareness amongst the staff. Training of personnel in KYC/ AML/ CFT areas



is an ongoing process in your Bank. Employee training programmes are regularly conducted to adequately train staff in KYC/ AML/ CFT matters.

#### **E. Insurance**

Your Bank is procuring insurance policies to cover its assets and mitigate risks. Insurance covers cash and valuables, properties of your Bank, fraudulent transactions under Debit Card/Electronic banking, and Cyber Risk, amongst others.

#### **F. Premises**

As a responsible corporate, your Bank has always incorporated environmental management practices in its functioning. With an intent and commitment for a greener world much in alignment with national priorities, your Bank has initiated various initiatives.

- Achieving a milestone of getting IGBC green building ratings to our 14 prestigious buildings during this financial year, making it to total 32.
- Installation of PET Bottle Crushing machine in Corporate Centre.
- Installation of EV Charging Station at State Bank Bhavan Building.
- Signed MOU with M/s Tata Power for installation of 48 EV Charging station in all LHO Buildings & 4 Residential buildings under CC. Total 46 EV chargers have been installed successfully and are in working conditions.

#### **Official Language**

Your Bank is taking 'banking' to the masses by imbibing the multilingual culture of India. All our projects reflect the spirit of unity in diversity. We are committed to communicate in the languages of customers, providing banking facilities in their languages. Customer facilities and their expectations are paramount to us. Our frontline staff are trained and proficient in the local languages. They communicate with customers in the local language and all information in our branches are displayed in local languages, Hindi and English. All forms, slips, booklets etc. are being made available to the customers in Hindi and English, as well as in local language. We have published 'Lets Learn Regional Language' in 10 languages namely: Gujarati, Tamil, Telugu, Malayalam, Punjabi, Marathi, Assamese, Bengali, Kannada and Oriya for Hindi-speaking officers posted in different states.

Through our various banking channels, we are spreading Indian languages in accordance with the spirit of Article 351 of the Constitution. In line with the spirit of digital India, our call centres speak to customers in the language of their choice, using the latest technology.

Various facilities of Core Banking Solution (CBS) are available in all languages. Our customers can print passbooks in Hindi. They can even get SMS alerts of their transactions in Oriya, Gujarati, Kannada, Tamil, Assamese, Punjabi, Bengali, Maithili, Marathi, Malayalam, Telugu, Hindi and English, as per their choice. Agriculture is the heartbeat of our country. Yono Krishi App provides all the facilities to farmers, traders and consumers in their native language. Customers are taking advantage of all the facilities like YONO Lite, Online SBI and SBI Quick in their native languages.

We have been developing technical subjects like banking in Hindi and other Indian languages. Role-based manuals, Vigilance Manuals 2022, Right to Information Act 2005 and Garima (Prevention of Sexual Harrasment) have been published in Hindi. All our computers are equipped to work in Hindi. Role Guide cum certification Manual for Service Managers, Retail Credit (Part-I), Retail Credit (Part-II) Role manual have also been published in Hindi.

We are active participants in the Town Official Language Implementation Committees (TOLIC) constituted by the Ministry of Home Affairs, Government of India. We also support various offices of the Government of India through this platform. TOLICs of Jabalpur, Surat, Indore and Nalgonda have been awarded by MHA.

Your Bank continuously organises various programmes for the



Shri Om Prakash Mishra, DMD (HR) & CDO, SBI attending meeting of Parliamentary Committee on Rajbhasha on 8<sup>th</sup> October 2022.

Governance

### **Directors' Report**

dissemination and promotion of languages like Hindi Day, World Hindi Day, Marathi Day and Kannada Day. Discussions, seminars, etc. are organised on the contributions of great litterateurs. Your Bank had organised a grand programme in Mumbai on the occasion of Premchand Jayanti. The celebration of World Hindi Day in more than 200 offices abroad is an innovative effort to carry the glow of Indian culture abroad.

#### Seminar/Gyan Varta

A Gyan Varta was organised on 'Importance of Mother Tongue', 'Leadership and Hindi Literature', 'Premchand Ki Kahani Aapki Zubani' and 'Bhasha ka Sarlikaran'. Your Bank has published print and digital editions of the quarterly home magazine 'Prayas'.

Your Bank also participated in the Official Language Conference held in Surat from the 14<sup>th</sup> to 15<sup>th</sup> of September 2022, under the chairmanship of Hon'ble Home Minister, Shri Amit Shah. Official language fortnight was organised in all branches and offices between 16<sup>th</sup> September 2022 and 30<sup>th</sup> September 2022.

#### **Marketing and Communication**

The Marketing and Communications (M&C) Department is responsible for your Bank's initiatives towards branding, product marketing and corporate communications. The Department adopts a contemporary marketing approach to give impetus to the digital initiatives and to connect with the young India as well. It endeavours to develop and implement integrated marketing strategies to address business challenges of different divisions of your Bank including Indian and overseas operations. This department comprises skilled of domain professionals and specialists drawn from various relevant fields - media, marketing communications, digital marketing, advertising, and public relations.

During the year, it carried out various media campaigns across digital platforms/social media to strengthen your Bank's brand image by projecting the uniqueness, highlighting presence across remote locations, showcasing the contributions to the society at large and establishing your Bank as the front runner in the space of social media.

The focus of M&C Department was to promote your Bank's digital initiatives for safety of customers and staff. Your Bank undertook various initiatives to increase the download and consistent use of digital banking channels like YONO, SBI BHIM Pay, Yono Lite, etc. The M&C department engaged with your Bank's customers to increase the awareness of alternate channels and their usage in a safe manner. Your Bank also undertook various brand/ marketing initiatives like 'Banker To Every Indian', 'SBI is Your BFF', 'State Bank Of Happiness', 'Khushiyon KI Tayari' etc. on social media platforms for creating customer awareness about your Bank's products and services.

The M&C team also launched major marketing campaigns for products such as Home Loans, Personal Loans, NRI Services, Digital Products, etc. The Department also initiated one of its kind, media-outreach programme for the customers and took the products and services of your Bank to every corner of the Country. Different media channels such as print, social media, digital platforms, websites, ATMs, etc. were used for the campaigns. The Department also promoted your Bank's several sustainability initiatives and CSR activities through various media platforms.

Going forward, along with the other marketing initiatives, your Bank plans to further promote its various digital initiatives along with its flagship product YONO. The thrust of the M&C Department is to constantly redefine and reinvent all its marketing initiatives to stay relevant and act as a change catalyst so that your Bank can maintain the glory of being one of the most vibrant and trusted brands.

#### **Vigilance Mechanism**

The vigilance department is headed by a Chief Vigilance Officer of MD's rank appointed by the Government of India in consultation with the CVC who reports to the Chairman. The CVO assists the top management in formulating, implementing and reviewing Bank's policy on all vigilance matters. To assist CVO in his task of supervision of Vigilance matters in Circles/ Verticals/ Subsidiaries, the Government of India has appointed six (6) Additional Chief Vigilance Officers on a deputation basis in SBI at various locations.



The CVC and Chairman unveiling the updated version of the Vigilance Bulletin.



There are three aspects to the vigilance function- Preventive, Punitive and Participative. Based on past experiences/incidences, system/ process improvements are being undertaken continuously by leveraging technology, and your Bank guidelines are being streamlined as a preventive vigilance measure.

#### Key activities during the year included:

- This year, from 31<sup>st</sup> October 2022 to 6<sup>th</sup> November 2022, Vigilance Awareness Week was celebrated with the theme "Corruption Free India for a Developed Nation; भ्रष्टाचार मुक्त भारत - विकसित भारत". Bank staff members took Integrity Pledge as a part of the celebration. SBI Times, ATMs, CDMs, Internet Banking, Facebook, Twitter, Instagram and LinkedIn were effectively employed to broaden awareness among employees and in the wider community. In addition, mass awareness initiatives were conducted for students at educational institutions and in villages through Gram Sabhas.
- The Top Management met during Vigilance Awareness Week to discuss Preventive Vigilance. CVC and Chairman unveiled the updated version of the Vigilance Manual & Bulletin. They also felicitated 7 staff members who had taken vigilant actions at branch level.
- The Complaint Portal, inaugurated by Prime Minister on 3<sup>rd</sup> November 2022 in New Delhi, was lauded by CVC for contribution of SBI in it's development.
- An Annual Sectoral Review Meeting was held between CVC and SBI at SBIL, Kolkata on 22<sup>nd</sup> July 2022, wherein the Hon'ble Member Lokpal stressed the need for transparency and accountability to fight corruption and urged society's participation in preventing it.
- Vigilance Department had conducted 834 preventive vigilance programmes and 90 training sessions for EO/PO/

IO, which were attended by 16,993 officers. Suo-moto investigations were conducted in 1,355 branches, including complaint-prone branches, branches where the RFIA Auditor observed serious irregularities and High-Risk and Very High-Risk branches identified by AI/ML engine.

• The number of cases categorised as vigilance have come down from 1,332 to 956 YoY, which is an impressive improvement of 28% over the last year.

	FY2022	FY2023
Cases categorised as vigilance	1,332	956

#### **Asset & Liability Management**

Effective Assets and Liabilities Management (ALM) is essential for a bank's sustainable and qualitative growth. Your Bank's ALM strives to strengthen the Balance Sheet by reviewing the market dynamics, picking up signals emanating therefrom, and maintaining regulatory requirements while creating value.

As a part of commitment for sound Risk Management practices, your Bank regularly reviews its Internal Policies on 'Interest rate on Deposits, 'Asset and Liability Management', 'Stress Test on Liquidity and Interest Rate Risks' to adapt to changes in market conditions. Your Bank further undertakes Stress Tests and Reverse Stress Tests to address any risks that may arise as a worst-case scenario.

Studies are carried out at regular intervals to assess customer behaviour to impart proper treatment of noncontractual assets and liabilities while evaluating liquidity position. Behavioural studies are conducted at half-yearly intervals to ensure the proper placement of outflows/inflows in liquidity and interest rate sensitivity statements, which may result from Off-Balance Sheet (OBS) exposures or probable loan losses. The assumptions relating to non-contractual assets and liabilities are periodically reviewed, back-tested and revised as per the outcomes of the latest studies.

The stock of High-Quality Liquid Assets (HQLA) and cash outflows are monitored daily under a dynamic market environment to ensure the maintenance of LCR as prescribed by the Regulator and Bank's internal Policy benchmarks. Your Bank has implemented the NSFR guidelines of RBI, measuring the long-term resilience of your Bank in terms of liquidity.

Your Bank identifies the inherent risks associated with changing interest rates on its Balance Sheet (On/Off) exposures from both short-term and long-term perspectives. For this purpose, the impact of change in the interest rates on Earnings at Risk (EaR) and Market Value of Equity (MVE) is assessed with pre-defined tolerance limits, enabling the management to initiate appropriate preventive steps in a likely scenario of erosion in NII/ Net Worth.

To encourage branches to garner stable funds and assess their profitability based on the cost of funds, a matched maturity-based Funds Transfer Pricing was adopted by your Bank. Your Bank constantly strives to ensure adequate monetary policy transmission through its benchmark lending rates.

Your Bank's Asset Liability Management Committee (ALCO) monitors and manages Liquidity and Interest Rate risks by modulating the asset-liability mix in the Balance Sheet and recalibrating the pricing of liabilities and assets from time to time. The ALCO, inter alia, regularly reviews the interest rate scenarios, the growth pattern of liability products, credit growth, competitive advantages, evolving liquidity conditions, adherence to regulatory prescriptions, etc.

Governance

Company Overview

With automation of Regulatory Reports/ Returns pertaining to ALM, your Bank is well-positioned in monitoring and compliance regarding Liquidity and Interest Rate Risk Management.

#### **Ethics & Business Conduct**

The Ethics & Business Conduct Department of your Bank is committed to the mission of integrating ethics and morality into all operational areas. To further this agenda, your Bank conducted activities throughout FY2023. These include issuing a comprehensive Anti-Bribery & Anti-Corruption Policy to protect the interests of all its stakeholders and developing a Staff Accountability Portal to comply with RBI's risk assessment report. This system-driven process monitors and streamlines reporting of staff accountability post account classification as NPA. This Portal has increased transparency in the reporting process and strengthened the conduct of staff accountability in eligible cases.

Bank regularly conducts Your capacity-building workshops for various role holders in discipline management to promote a healthy environment of compliance as well as to have comprehensive guidelines prescribing the processes for bringing standardisation in the staff accountability exercise.

The Ethics and Business Conduct Department of your Bank, through an array of initiatives and policy measures, has further strengthened your Bank's resolve to reach the pinnacle of ethical standards Your Bank is committed to nurturing an inclusive, secure, and safe environment for its women employees. A dedicated Garima (POSH) framework covers the entire process, from raising awareness to escalation and empowerment on matters relating to gender sensitivity and sexual harassment. The year saw the revision of the Garima (POSH) policy with updated operational quidelines to streamline the process at functional levels. To increase knowledge, webinars on Ethics and Garima POSH have been organised for target groups. Workshops were held for Internal POSH Committees on your Bank's Garima Policy and the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. With the commitment to empower its women employees, your Bank conducted a webinar 'Be a woman with voice', one of its kind, with audience of around 20,000 women employees across India, addressed by the DMD (HR & CDO).

### Corporate Social Responsibility Sustainability

Sustainability has been identified as one of your Bank's core values and guides us in operations and strategic decisionmaking. Your Bank believes in the coexistence of profitability with social and environmental responsibility and endeavours to strike the right balance to create value for all its stakeholders.

Your Bank has Board approved Sustainability and **Business** Responsibility (BR) Policy outlining the approach taken to manage Bank's economic, environmental, and social performance in an integrated manner. A Sustainability report as per Global Reporting Initiative (GRI), an internationally accepted standard, is published annually. For FY2023, your Bank has also complied with the mandatory Business Responsibility and Sustainability Reporting guidelines introduced by the Securities and Exchange Board of India (SEBI).

#### Some of the key initiatives undertaken towards the promotion of Sustainability, inter-alia, includes:

- To demonstrate commitment towards ESG approach and to bring synergy between existing policies and products, your Bank has developed an ESG financing framework to be used as a handbook Bank's future bond/loan for issuance programmes under green. social and sustainable criteria. Proceeds so raised shall be used for financing/refinancing eligible assets/projects with environmental or social benefits. The framework has been aligned with Sustainable finance quidelines and principles and has been provided with Second Party Opinion on its robustness and adherence to policy prescriptions.
- To further the journey on wider ESG spectrum and to underscore Bank's long-standing commitment to supporting green and social projects, your Bank concluded its largest inaugural Syndicated Social loan of \$1 Billion (\$500 Million + green shoe of \$500 Million) making it the largest environment, social and Governance (ESG) loan raised by a commercial Bank in the Asia-Pacific market.
- Your Bank has been awarded CDP score of "B", the highest score in the last 5 years by CDP (formerly Carbon Disclosure Project), the global disclosure system for companies to manage their environmental impacts. CDP, looked upon as gold standard of environmental reporting by world's economy, awards score providing a snapshot of a company's disclosure and environmental performance. The score of B represents that the organisation has addressed the environmental impacts of their



business and has ensured good environmental management.

- In line with the Government's policies on electric mobility, increased customer interest in migrating to sustainable mobility solutions and to augment the green mobility ecosystem, your Bank has partnered with Tata Power to set up EV charging facility at some of the identified premises of your Bank, including the corporate office, local head offices and residential premises across the country. Your Bank has signed a MoU with Tata Power to install 48 state-of-the-art charging infrastructures covering both four-wheelers passenger cars and two-wheelers. The initiative is in line with your Bank's dedication to promote sustainable mobility and will encourage the use of electric vehicles among its employees. SBI also promotes cleaner mobility through the Green Car Loan scheme by offering a longer repayment period of up to eight (8) years and concession of 25 bps in the interest rate for the purchase of electric cars
- Taking cognizance of importance of managing the efficiency of Bank's owned facilities, your Bank is undertaking dedicated efforts towards developing а green ecosystem. As on 31st March 2023, Bank's Thirty-Two (32) premises have been certified by Indian Green Building Council (IGBC) under different categories (Platinum/Gold/ Silver). Your Bank is also striving to shift the power requirements of its large establishments to renewable energy sources. Under this initiative, your Bank's prominent establishments viz Corporate Office, Global IT Centre and 6 of the Local Head Offices (LHOs) have shifted to green power through green tariff policy or through open access channels via solar/wind.

- To reduce carbon footprint, your Bank is actively undertaking the implementation of solar rooftop installations at offices, branches and ATMs and has set internal targets for energy efficiency, installation of rainwater harvesting, green building certifications and reduction in the use of diesel generator sets. As on 31<sup>st</sup> March 2023, the total capacity of solar installations is >22MW. Your Bank also owns 10 windmills with an installed capacity of 15 MW for captive use.
- In line with the country's vision for scaling up Renewable Energy (RE) power generation, your Bank is also facilitating RE financing in a big way. Your Bank has availed line of credits from multilateral agencies viz. the World Bank, KfW German Development Bank etc., for onward lending to RE Power developers.
- To develop a culture of learning amid the growing importance of Sustainability in the present scenario, your Bank has mandated the completion of online certification on Sustainability for specified officers and award staff. More than 1.8 Lakh staff members have completed the training during FY2023. The lesson covered а preliminary understanding of Sustainability, Sustainable Development Goals and your Bank's initiatives in the area.
- Your Bank has also taken digitisation in a big way to bring not only greater ease of business but also strengthen the sustainability agenda. Bank's flagship digital app -YONO, apart from significantly facilitating the conduct of business and enriching customer experience, has also contributed immensely towards reducing paper usage. Further, to motivate Bank's digital channel customers, Bank is offering green reward Points which can be redeemed for credit to SBI Green

**Fund**, the proceeds of which will be utilised for sustainable activities. Since the inception of this fund initiative in October 2019, more than **239 Lakh** reward points have been redeemed for contribution to the fund till 31<sup>st</sup> March 2023.

- Pet bottle-crushing machine has been installed at State Bank Bhavan for crushing plastic bottles used at the Corporate Centre. The plastic flakes generated are taken back by the vendor, who in turn provides recycled products made from these flakes.
- Total of 454 rainwater harvesting systems have been installed at Bank's branches/offices across the circles.
- A total of 12.34 Lakh pre-approved personal loan accounts have been opened through YONO app thereby saving 32 pages of paper per account. Approximately total paper saved by using YONO application is 394.88 Lakh pages.
- To percolate the spirit of sustainability among staff and the public, your Bank also observed various days having Sustainability relevance viz. World Environment Day, International Yoga Day, World Soil Day, Earth Hour etc. Your Bank also conducts 'Joy of Giving Week-Daan Utsav' annually across your Bank, through which donation activities were carried out to support marginalised sections of society.

### **CSR** Activities

Your Bank has been a pioneer for welfare activities in India, after having introduced the idea in the form of 'Innovative Banking' in 1973. Its social focus is to make a meaningful and measurable impact on the lives of economically, physically, and socially challenged communities. Key initiatives undertaken across the Country by your Bank during FY2023

	Amount (in ≹Lakh)	Number of Schools/ Anganwadi/ PHC	Number of students/ people benefitted
Transformation of Primary Schools: Setting up of smart classrooms, computer lab, science lab, school toilet construction, painting, etc.	574.62	115	61,225
Anganwadi Transformation: Painting, providing for new furniture & fixtures, smart TV, etc.	352.50	344	30,132
PHC transformation: Providing medical equipment, computer, new furniture and fixtures, etc.	780.60	95	9,76,437
Sanitary pad distribution	464.94	2.25 Lakh sanitary kits distributed to around 2 Lakh girl children in 750+ schools across the Country	

The focus areas of your Bank's CSR activities include healthcare, education, livelihood, rural and slum area development, skill development, environment, protection of national heritage, empowerment of women, youth and senior citizens, animal welfare and sports, among others. For the current financial year, an amount of ₹316.76 Crore has been allocated for undertaking CSR activities by your Bank. Out of which, an amount of ₹194.78 Crore is allocated to SBI Foundation for undertaking CSR activities in project mode.

# Major CSR initiatives undertaken during the year:

#### Health

 To boost the Medical Research in the Country, your Bank has tied-up with Indian Institute of Sciences (IISC), Bengaluru for setting up of new Hospital cum Medical College. An amount of ₹24 Crore shall be donated to IISC over a period of 3 years towards Orthopaedic unit.

- As a part of Pradhan Mantri TB Mukt Bharat Abhiyaan, Amaravati Circle supported 1200 TB patients towards their food expenditure for a period of 6 months. As a part of same program, Bhubaneshwar Circle has adopted 4 blocks under Ni-kshyay Mitra scheme at a total cost of ₹10.96 Lakh.
- An amount of ₹1.59 Crore has been donated to Vision India Foundation

   Trilochan Netralaya Trust, located at Sambalpur, Odisha towards procurement and installation of medical equipment at community eye clinic, Jharsguda town. The community eye clinic provides for free eye care treatment to patients.

#### Environment

• The Amrit Sarovar Yojana was announced by the Hon'ble Prime Minister as an initiative wherein 75 lakes in every district of the country would be rejuvenated to mark the occasion of 75 years of India's Independence (Azadi Ka Amrit Mahotsav). Out of the 75 lakes identified for rejuvenation in the Kolar district, Karnataka, your Bank has supported rejuvenation of 7 lakes under CSR at total budget of ₹4.26 Crore.

 As a part of Green Initiatives of your Bank, 10 Electric Vehicles have been donated for transport of patients and their dependants at AIIMS, New Delhi. Electric Charger has also been installed for the purpose.

#### Livelihood

- Support has been provided to the people affected by the landslide at Joshimath by donating to Uttarakhand State Disaster Management Authority. An amount of ₹2.00 Crore shall be donated towards providing livelihood and rehabilitation of the affected people.
- As a part of rural skill development programmes, your Bank has donated an amount of ₹30.11 Crore to SBI RSETI Societies to meet the shortfall in capital expenditure for completion of construction of RSETI building/ boundary walls and acquiring other essential training equipment.
- An amount of ₹2.00 Crore has been donated to iTNT hub (Tamil Nadu Technology hub) – an incubator supported by the State Government. The vision of the iTNT hub is to set up the governance of iTNT as PPP model so that the organisation will have Government oversight, supported by the Academia and Industry. It aims to support 200 new start-ups and facilitate 200 innovators over the first five years of operation.
- Support has been provided to flood victims, who are affected by

### ₹**316.76 Crore**

TOTAL AMOUNT SPENT

CSR ACTIVITIES UNDERTAKEN

854

# 54 Lakh

PEOPLE BENEFITTED/ LIVES TOUCHED

### 19,074

TOTAL NO OF VILLAGES COVERED



the floods in the states of Assam, Andhra Pradesh and Telangana. Guwahati, Amaravati and Hyderabad Circles have provided groceries and other essentials to the poor villagers residing in the flood affected villages.

#### **Women Empowerment**

 An amount of ₹87.22 Lakh has been provided to Bhartiya Sankalp Path Foundation, Lucknow Circle towards procurement and distribution of 100 laptops and 1305 sewing machines at Varanasi. The beneficiaries of sewing machines and laptops shall be the women, who completed the skill training under the flagship skill training programme "Pradhan Mantri Kaushal Vikas Yojana – PMKVY".

#### **Protection of National Heritage**

- As a part of Har Ghar Tiranga campaign, your Bank has undertaken distribution of flags to underprivileged sections of the society across the Circles. An amount of ₹1.75 Crore spent on distribution of 5 Lakh (approx.) flags to the needy people
- Your Bank has supported the initiatives of New Delhi Municipal Council (NDMC) towards repairs and renovation of heritage buildings located at Connaught Place, New Delhi. Towards this, an amount of ₹3.19 Crore has been donated to Indian National Trust for Art and Cultural Heritage (INTACH), New Delhi.

#### **Armed Force Veterans**

 Your Bank has always been in the forefront supporting for the cause of armed forces veterans. An amount of ₹2.00 Crore has been donated to Armed Forces Battle Casualties Welfare Fund. In addition to that, an amount of ₹3.30 Crore has been donated to Army Central Welfare Fund towards upliftment of Palliative Care Centers located at Delhi Cantt and Jalandhar.

 An amount of ₹94.94 Lakh has been donated to Army Hospital (R&R), New Delhi towards procurement of State-of-the-art advanced life support ambulance. The said donation is carried out as a part of your Bank's initiatives to support armed forces veterans, battle casualties and their dependants.

#### Swacchhata Pakhwada

As a part of Swacchhata Pakhwada campaign launched by the Government of India, your Bank has undertaken various initiatives across the Country during the months of September- October 2022 and January 2023. Swacchhata activities include, arranging for cleanliness of surroundings, beach cleaning, distribution of Jute bags, organising no-plastic campaigns, construction of toilets etc.

#### **SBI Foundation**

SBI Foundation was established by the State Bank of India as a section VIII company under the Companies Act (2013) to undertake the CSR Activities of State Bank Group in a planned and focused manner.

#### SBI Gram Seva Programme

SBI Gram Seva is an integrated rural development programme for making villages self-reliant (Atma-Nirbhar).

SBI Foundation has adopted 150 villages across 25 States, in 5 phases, impacting over 1.75 Lakh lives.

'SBI Gram Saksham' is a sub-project focused mainly on rural livelihoods to empower communities beyond the adopted villages. So far, Gram Saksham has been rolled out in a total of 115 villages across 6 States, namely Assam, Bihar, Jharkhand, Maharashtra, Uttarakhand and Uttar Pradesh.

#### SBI Youth for India Fellowship

SBI Youth for India is a 13-month rural development fellowship programme which provides a framework for bright young minds from urban areas to join hands with rural communities in their struggles and aspirations.

- 6 alumni ventures and 17 Fellows of the 2021-22 batch across 14 partner NGOs, were awarded grants as a part of the Youth for India Sahyog, an initiative to provide handholding support to innovative and promising pilots and ventures.
- The programme also collaborated with Dastkar for their Winter Bazaar in Delhi and Bangalore in December 2022 and provided a platform for YFI alumni entrepreneurs to showcase their work at the exhibition.

#### Centre of Excellence (CoE) for Persons with Disabilities (PwD)

Centre of Excellence for Persons with Disabilities (CoE) was conceptualised and launched in 2017 with the goal to be a centralised support centre for Persons with Disabilities. CoE conducted 17 offline training programs for 352 PwD employees in SBI, RBI and Punjab & Sind Bank.

#### Impactful Projects for promoting Inclusion and Empowerment of PwDs

- Dialogue in the Dark: Visual Simulation project.
- GROW PwD: Skill Development Training for Persons with Disability and support them with job placement.
- Eliminating Clubfoot in Uttar Pradesh.
- Project Inclusive India 2.0: Creating entrepreneurial ecosystem.

### **Directors' Report**

- Sristi Farm Academy: Imparting learning about agri and allied activities.
- Comprehensive Lifecycle Approach project benefiting 6000 PwDs at Raichur, Karnataka.
- Enabling children with Mental & Multiple Disabilities to become self-reliant.
- Project SAMEIP: Skilling and Upskilling of 650 PwDs.
- Training in Culinary Arts.
- Early Intervention for Children with visual impairment and multiple disabilities.
- SBIF CoE: Swavlamban focus on enterprise promotion and scalingup in Anand, Kheda, Gandhinagar, Ahmedabad and Arvalli Districts of Gujarat.
- SBIF, CoE: Assistive Aids for Persons with Disabilities.

#### Jivanam

Jivanam, the Foundation's healthcare vertical, makes healthcare accessible and affordable for the most vulnerable sections of society. It has impacted over 6.6 Lakh lives so far, contributing to 3 SDGs-Good Health and Well-Being, Clean Water and Sanitation, and Industry, Innovation and Infrastructure.

#### 1. SBIF Sanjeevani

Providing primary healthcare services in rural, tribal & remote areas at the doorstep of communities through a mobile medical unit.

#### 2. SBIF Sanjeevani - Nirantar Seva

An initiative for providing emergency healthcare services to the victims of road accidents on the Mumbai-Ahmedabad highway.

#### 3. Suraksha

An initiative for providing 1600 helmets to Mumbai Police Personnel for safe riding.

#### 4. Anugraha

An initiative for hospice and palliative care, geriatric support and rehabilitation services for seriously ill and bedbound patients in rural Coimbatore, Tamil Nadu.

#### 5. Project Eye Care

An initiative to provide medical equipment support by setting up an advanced eye OPD unit and conducting eye care camps in Nagpur, Maharashtra.

#### 6. Project Manas

An initiative for decentralised mental health services, strengthening community-based mental health programs in Gadchiroli, Maharashtra.

## 7. Medical Facilities for destitute women

#### 8. Project Sahyog

Charitable Neuro Rehabilitation Centre providing support to 200 victims of traumatic brain and spine injuries in Delhi/ NCR.

#### 9. Project Forever Smiles

Supporting 1000 lifesaving cleft surgeries, in 50 Districts of Uttar Pradesh.

#### 10. TB Mukt Gujarat

The project aims to ensure early detection of TB.

#### **11. Project Amrut**

Setting up of a nuclear medicine diagnostic facility for early detection & treatment for cancer patients.

#### Integrated Learning Mission (ILM)

ILM is the education vertical of the Foundation, set up to make quality education accessible for all children.

#### **Key Programmes**

- SBIF ILM Government School Project, Uttar Pradesh
- SBIF ILM Asha Scholarship Program
- SBIF ILM Learn Play Grow, Meghalaya
- SBIF ILM Future Women Leaders
- SBIF ILM Asha Scholarship Phase 2
- SBIF ILM Smart Lachen
- SBIF ILM Centre for Knowledge and Information Dissemination (C-KID)

#### Livelihood and Entrepreneurship Accelerator Programme (LEAP)

Foundation's flagship program, LEAP, strives to develop, foster, and sustain robust and inclusive livelihood models, entrepreneurial ecosystems, and strategic collaborations in order to uplift incomes and empower marginalised communities, thus contributing to bridging the development gap and breaking the poverty cycle in the country.

#### 1. SBIF LEAP - Project Prayas

An initiative for providing rehabilitation and support for 270 marginalised individuals in criminal and juvenile justice in districts of Gujarat and Maharashtra.

## 2. SBIF LEAP - Development of a climate-resilient livelihood model

Promotion of diversified livelihood options at 10 flood-affected villages covering 4600 residents in Chamoli District of Uttarakhand.

#### 3. SBIF LEAP - Formation and Expansion of 18 New Farmer Cooperatives in Andhra Pradesh

#### 4. SBIF LEAP - Accelerating Entrepreneurship through Social Innovation

Youth and women in 6 Districts from Eastern Uttar Pradesh and 1 District from Madhya Pradesh

5. SBIF LEAP - Initiation support to 250 SME startups



### 6. SBIF LEAP - Exotic Vegetable Cultivation

An initiative to empower 1000 farmers through the introduction of exotic vegetable cultivation and the formation of farmer producer companies in Khordha and Cuttack Districts, Odisha.

#### 7. SBIF LEAP - Innovators for Bharat - Climate Resilient Agriculture Livelihoods

An initiative to provide incubation support to 15 startups working to devise climate-resilient agriculture solutions.

#### 8. SBIF LEAP - Integrated Livestock Development

10 villages of the Champawat District in Uttarakhand for a period of 3 years.

#### 9. SBIF LEAP - Centre of Excellence for Deep Science Entrepreneurship

Providing incubation and acceleration support to 12 startups.

#### CONSERW - Conservation through Sustainable Engagement, Restoration and Wildlife Protection

CONSERW is the Foundation's flagship programme to ensure environmentally conscious production and consumption, clean energy adoption, restoration of ecosystems and natural resources and conservation of wildlife.

#### **1. SBIF ARANYA**

Undertaking large-scale tree plantation projects across the country.

#### 2. SBIF XRD Analytical Lab

The Indian Institute of Petroleum and Energy (IIPE), Vishakhapatnam to support research towards sustainable energy solutions.

# 3. SBIF CONSERW - Green Infrastructure in Ladakh

#### 4. SBIF CONSERW - Transforming Small Towns into Model Sanitation Towns in Karnataka

Through holistic planning and implementation of the Swachh Bharat Mission 2.0.

#### 5. SBIF CONSERW - Mitigating Human-Elephant Conflict (HEC)

An initiative to mitigate Human-Elephant Conflict through the restoration of degraded habitats, facilitate effective monitoring and empower local communities in Baksa and Udalguri Districts of Assam.

#### 6. SBIF CONSERW - Solar Technology for Eradication Poverty

An initiative to increase the income of 2,000 small and marginal women farmers from 100 villages in Odisha and Bihar through the promotion of Renewable and Clean Energy.

#### 7. SBIF CONSERW - Wildlife Conservation in Madhya Pradesh

To promote wildlife conservation through the donation of 5 wildlife rescue vehicles and equipment in Madhya Pradesh.

#### SBIF ACE

Ace is the Foundation's flagship programme in the domain of sports. It comprises key interventions in building state-of-the-art sports infrastructure, creating and nurturing strategic partnerships with the flag bearers of sporting excellence in India like ex-Olympians and sportspersons of International repute.

#### **Holistic Athlete Support**

An initiative for providing support to 100 athletes at 5 Abhinav Bindra Foundation Trust Centres.

#### Para Athlete Grant Program

Supporting 100 para-athletes for a period of 1 year.

#### **Olympic Development Program**

SBIF Sports Science Centre in Yamuna Nagar, Haryana.

#### Women Empowerment

#### 1. Project Naya Savera

Sensitisation programme on Menstrual Health and Hygiene.

#### 2. Project Sashakta

Supporting health and development needs of women in Thane, Maharashtra.

#### 3. Project Unnati

Empowering 4,100 women belonging to SC & ST communities, and women with disabilities.



Shri Om Prakash Mishra, DMD (HR) & CDO, Donating Equiment to Medical Directorate, Government of Manipur

Governance

Statutory Reports

**Financial Statements** 

#### REGIONAL RURAL BANKS (RRBs)

With two-thirds of our country's population living in rural areas, it presents a vast yet under-tapped opportunity for the Indian Banking sector. Our extensive network of sponsored Regional Rural Banks (RRBs) has a distinct competitive advantage due to their large account base and decades of trust-earning service tradition.

SBI has sponsored 14 Regional Rural Banks operating at regional levels in 14 different States/UTs. These RRBs have a combined branch strength of 4,751 spread across 223 Districts. These RRBs are on the CBS platform and offer banking services at par with any other commercial banks in the country.

#### **Business Highlights of FY2023:**

The aggregate deposits and advances of the 14 RRBs sponsored by your Bank as on  $31^{st}$  March 2023 stood at ₹1,23,907 Crore and ₹85,117 Crore, respectively, as against ₹1,13,502 Crore and ₹73,755 Crore as on  $31^{st}$  March 2022.

During the year under review, despite the persistently challenging macroeconomic environment, the RRBs improved their business,

#### **Associates:**

Sr.		Country of	Group's Stake (%)		
No.	Name of the Associate (RRB)	Country of Incorporation	Previous Year	Current Year	
			(2021-22)	(2022-23)	
1	Andhra Pradesh Grameena Vikas Bank	India	35.00%	35.00%	
2	Arunachal Pradesh Rural Bank	India	35.00%	35.00%	
3	Chhattisgarh Rajya Gramin Bank	India	35.00%	35.00%	
4	Ellaquai Dehati Bank	India	35.00%	35.00%	
5	Jharkhand Rajya Gramin Bank	India	35.00%	35.00%	
6	Madhyanchal Gramin Bank	India	35.00%	35.00%	
7	Meghalaya Rural Bank	India	35.00%	35.00%	
8	Mizoram Rural Bank	India	35.00%	35.00%	
9	Nagaland Rural Bank	India	35.00%	35.00%	
10	Rajasthan Marudhara Gramin Bank	India	35.00%	35.00%	
11	Saurashtra Gramin Bank	India	35.00%	35.00%	
12	Telangana Grameena Bank	India	35.00%	35.00%	
13	Utkal Grameen Bank	India	35.00%	35.00%	
14	Uttarakhand Gramin Bank	India	35.00%	35.00%	

with deposits growing by 9.17% and advances by 15.41% YoY. RRBs expanded their Housing and Gold Ioan exposure by 22.54% and 38.20% (YoY), respectively, as a part of its strategy to diversify the portfolio.

The RRBs posted a Net-Profit of  $\overline{2}$ ,301.91 Crore as against a Net-Profit of  $\overline{1}$ ,659.53 Crore as on 31<sup>st</sup> March 2022, despite providing substantial provision for pension of  $\overline{1}$ ,071 Crore. The RRBs continue to focus on improving earnings from their core Banking business, strengthening the fee income streams and maintaining control of operating costs.

The combined Gross Non-performing Assets ratio of the RRBs has decreased to 4.21% as against 4.64% as on 31<sup>st</sup> March 2022. The Net NPA stands at 0.82% as against 1.22% as on 31<sup>st</sup> March 2022.

Business per employee during the year improved to ₹11.68 Crore as against ₹10.76 Crore as on 31<sup>st</sup> March 2022.

### **₹2,301.91 Crore**

NET PROFIT POSTED BY REGIONAL RURAL BANKS (RRBS)

# Significant Developments in FY2023:

The year under review witnessed several significant events, some of which are listed as under:

- Introduction of Asset Management Hubs (AMHs) - a centralised credit processing system for Loans & Advances, for an efficient underwriting process at all RRBs.
- Launch of mobile app by eight RRBs for digital account opening with video KYC facility. Apart from Branch Channel, services of digital account opening with Video KYC facility have been extended to the Business Correspondent channel in 8 RRBs.
- To improve treasury yields/ returns, the services of SBI Fund Management Limited for nondiscretionary Portfolio Management Services have been engaged at all the 14 RRBs.

### **SUBSIDIARIES**

SBI Capital Markets Limited (SBICAPS) incorporated in 1986, is one of India's leading domestic Investment Bank and is registered with SEBI as a Category I Merchant Banker and Research Analyst. SBICAPS offers the entire bouquet of Investment Banking and Corporate Advisory Services to its clients.

SBICAPS is ranked No. 1 with a market share of 76.2% as Mandated Lead Manager for India Borrowers Loans in INR during the calendar year 2022.

On a consolidated basis, the Company has posted a profit after tax of ₹725.39 Crore for FY2023 as against ₹635.42 Crore in the previous year.

During the period, the Company completed and has been involved in several marquee transactions, a few of which are listed below:



#### SBI CAPITAL MARKETS LIMITED (SBICAPS)

			(₹ in Crore)
Name of the subsidiary company	Ownership (SBI Interest)	% of ownership	Net Profit (Losses) FY2023
SBI Capital Markets Ltd.	58.03	100	334
SBICAP Securities Limited (SSL)			308
SBICAP Ventures Limited (SVL)	NOT APPLI	CABLE	62
SBICAP Trustee Co. Limited (STCL)			29

- Navi Mumbai International Airport Private Limited- Syndication of debt facilities for international airport project at Navi Mumbai.
- Jindal Steel & Power Limited-Syndication of debt facilities for steel project capacity expansion at Angul in Odisha.
- Financial advisory for financing Air India Ltd.
- Kutch Copper Limited- Syndication of Debt facilities for proposed 0.5 MTPA integrated copper smelting and refinery complex by Adani Group.
- Shapoorji Pallonji Roads Private Limited-M&A Sell Side Advisory and Debt Advisory.
- Advisory to State Government on Auction of 4 Iron Ore blocks in Goa.
- IPO offering of Life Insurance Corporation of India which fetched ₹20,557 Crore to the Government, is India's biggest IPO to date.
- Lead Manager for the Green Bond issue by Indore Municipal Corporation - First Public Issue of Municipal Bonds by any Municipal Corporation.
- Lead Manager for Maiden Public issue of Secured, Rated, Listed, Redeemable Non-Convertible Debentures ("NCDs") by the National Highways Infra Trust.
- Pune IT City Metro Rail Limited

   Down selling of ₹4,790 Crore of underwritten exposure- Transport
   Deal of the Year – Railway – Sustainable Infrastructure
   Awards 2022.

 Yamuna International Airport Private Limited - Debt syndication aggregating ₹3,725 Crore-Transport Deal of the Year - Airport - Sustainable Infrastructure Awards 2022.



Launch of New redesigned Logo along with new tag line: 'Complete Investment Banking Solutions', in the presence of SBI Chairman, Shri Dinesh Khara.

#### A. SBICAP SECURITIES LIMITED (SSL)

SBICAP Securities Ltd (SSL), a wholly owned subsidiary of SBI Capital Markets Ltd., started its operations in 2006 to provide primary and secondary capital market access to the retail customers and became the broking arm of the State Bank of India (SBI) Group.

In Retail Broking, the market share increased to 1.56% in FY2023 as compared to 1.46% in FY2022. The Company has also improved the market share in the Derivative segment to 0.30% in FY2023 as compared to 0.12% in FY2022. The market share in account acquisition improved to 4.49% in FY2023 with a growth of 217 bps as compared to FY2022.

In Retail Assets, the SSL Home Loan team has increased its reach in Tier-

3 and Tier-4 cities. Presently, it has a presence in 296 locations in FY2023 as compared to 194 locations in FY2022. Also, SSL Auto Loan team has improved its presence in 503 locations in FY2023 as compared to 396 locations in FY2022. The monthly average productivity of the team in Home Loan has increased from ₹1.14 Crore per person in FY2022 to ₹1.21 Crore per person in FY2023. In Auto Loan, the monthly average productivity of the team has improved from ₹1.26 Crore per person in FY2022 to ₹1.74 Crore per person in FY2023.

Home Loan business clocked ₹43,679 Crore during FY2023, with a growth of 42.30% YoY. Auto Loan business reached an all-time high of ₹38,186 Crore during FY2023, up by 98% YoY, supporting SBI in gaining market share.

In Third Party Products, the revenue from insurance and investment products increased from ₹30 Crore in FY2022 to ₹44 Crore in FY2023. Similarly in IPO, the revenue grew to ₹9 Crore in FY2023 from ₹3 Crore in FY2022.

### **Key Initiatives**

Digital Customer Acquisition and On-boarding Journey Enhancement

The Company has enhanced its account opening journey by integrating with SBI Internet Banking.

#### Digital Initiatives - Mobile Releases

SSL has focussed on creating investment offerings by curated Mutual Fund Investment. The investment menu has been upgraded with Corporate Fixed Deposits, 54 EC Bonds, Sovereign Gold Bonds, Non-Convertible Debentures, New Fund Offerings, IPO & FPO. **Financial Statements** 

# Awards and Recognition received during the year include:

- The SBI Securities Trading & Investment App was awarded the 'Best Mobile App Initiative
   Stock Broking Company' at the 2<sup>nd</sup> Annual NBFC and Fintech Excellence Awards 2023.
- Awarded the **'Enterprise Mobility Award'** at BFSI Technology Conclave 2022.
- Awarded **'Digital Customer Experience Transformation Initiative Award'** at the Technology Excellence Awards 2022.
- Awarded with the 'Excellence in Team Building Engagement Award 2023' at ET Human Capital Awards.

# B. SBICAP VENTURES LIMITED (SVL)

SBICAP Ventures Limited (SVL), a wholly owned subsidiary of SBI Capital Markets Limited, presently manages NEEV Fund I (Neev), NEEV II (SVL-SME) Fund & SWAMIH Investment Fund I (SWAMIH). The Company is also the investment manager for three Funds of Funds: Self Reliant India (SRI) Fund, UK India Development Cooperation Fund (UKIDCF) and Trilateral Development Co-operation Fund (TDCF).

Neev I is a SEBI-registered Category - I AIF with a mandate to invest in infrastructure development of eight low-income states. SVL is a General Partner in the fund with net investment of ₹52.26 Crore till March 2023. The fund has fully invested its investible corpus of ₹450.10 Crore across 10 portfolio companies of which one has been fully exited in FY2022. NEEV II (SVL-SME) is a SEBI registered Category - I AIF which had its first close in June 2021 at ₹480 Crore. The target corpus is ₹1,000 Crore with a green shoe option of ₹1,000 Crore. The Fund had made commitment of ₹525 Crore in four investments against the actual investment aggregating to ₹255 Crore till March 2022.

SWAMIH is a SEBI registered Category - II AIF which had its first close on 6<sup>th</sup> December 2019 at ₹10.037.50 Crore with the Government of India, Public Sectors Banks and Institutions as investors in the Fund. The Fund achieved its final close with an aggregate capital commitment of ₹15,530 Crore. It has a mandate to provide last-mile funding to stalled Housing Projects. The fund has disbursed ₹5,112 Crore in 101 projects where the committed amount is ₹10,142 Crore. The Fund has returned ₹757.3 Crore back to investors through 11 complete exits and partial exits in 15 projects till March 2023.

UKIDCF Fund is SEBI registered Category - II AIF with a corpus of ₹5000 Crore and had its first close in June 2021 at ₹253 Crore. The Fund has given commitments in two identified downstream funds aggregating to ₹117 Crore and invested ₹24.7 Crore. The Fund would identify 2-3 daughter funds every year and deploy its corpus across the daughter fund over the next 2-3 years.

SRI Fund has been set up in Oct 2021 by National Small Industries Corporation (NSIC) on behalf of the Ministry of MSME with corpus of ₹10,000 Crore upto March 2022. Final approval has been given for 46 investments in daughter funds amounting to ₹5,910 Crore. The Fund has also provided preliminary recommendations (subjected to diligence and final approval) to another 5 investments aggregation of about ₹390 Crore till March 2023. SVL has earned a gross revenue of ₹141.71 Crore for FY2023 as against ₹91.75 Crore for FY2022 and a net profit of ₹61.82 Crore for FY2023 as against ₹32.28 Crore for FY2022.

#### C. SBICAP TRUSTEE CO. LIMITED (STCL)

STCL is a wholly-owned subsidiary of SBI Capital Markets Limited. STCL commenced the Security Trustee business on 1<sup>st</sup> August 2008.

The Company acts as a Security Trustee to the Lenders for Corporate and Project Finance Loans. It performs the role of a Debenture Trustee for the Debentures /Bonds issued by Corporates, Banks, PSUs and Municipal Corporations. It is registered with SEBI as a Debenture Trustee. STCL also provides other related services like Share Pledge Trustee, Escrow Trustee, AIF Trustee and ESOP Trustee, among others.

STCL posted net profit growth of 83% on a YoY basis. (₹28.73 Crore for FY2023 against ₹15.71 Crore for FY2022). The fee income from the businesses has shown an increase of 52% on a YoY basis.

#### **Product enhancements:**

- STCL has come out with the new product Virtual Data Room (VDR), which provides cloud storage and an easy retrieval facility for users.
- STCL is in the process of starting a new business vertical i.e., 'Securitization Trusteeship Business' during the year.
- STCL is negotiating for extending its ancillary services to SBI and HDFC Bank wherein the role of the Security Trustee would be coordinating with empanelled Advocates & Valuers of banks and obtaining Valuation and TIR reports.



# Awards and Recognition received during the year include:

- Awarded with the prestigious Times ascent Global HR Excellence Award: Best HR Organisation to work for by the World HRD Congress.
- Debenture Trustee business-Ranking has improved by one notch to #3 in prime database in terms of AUM.

# **o**sbicard



#### SBI CARDS & PAYMENTS SERVICES LIMITED (SBICPSL)

SBI Cards and Payment Services Limited (SBICPSL) is a subsidiary of the State Bank of India wherein your Bank holds a 68.98% stake. SBI Cards and Payment Services Limited (SBI Card) is a non-banking financial company that offers an extensive credit card portfolio to individual cardholders and corporate clients.

The Company registered Profit after Tax (PAT) of ₹2,258 Crore in FY2023 as compared to ₹1,616 Crore in FY2022.

# Performance Highlights (FY2023)

- Profitable operations: PAT ₹2,258 Crore, at 40 % YoY, ROAA at 5.6% up by 20 bps YoY, ROAE at 25.3% up by 245 bps YoY.
- Market share: #2 in both Spends and Cards for FY2023; Cards in force @19.7% (FY2022 18.7%),

Spends @ 18.2% (FY2022 19.2%), Transactions @18.2% (FY2022 19.8%) [as per RBI report available till Mar'23].

- Growing Portfolio: Cards-in-Force of 1.68 Crore at 22% YoY, Spends ₹262,498 Crore at 41% YoY, Receivables ₹40,722 Crore at 30% YoY.
- Asset quality: GNPA @2.35%, NNPA @0.87%, GCL @5.9% v/s 8.3% for FY2022.
- Adequate liquidity: Diversified borrowing mix, adequate banking limits available. Healthy CAR @23.1%, T-1 @20.4%.
- New Products: New products launched in FY2023:
  - Cashback SBI Card
  - PSB SBI Card

# Awards and Recognition received during the year include:

- Recognised as **'The Economic Times Best Brand'** for the year 2022.
- Received 'Reader's Digest Trusted Brand award.
- Certified by COPC<sup>®</sup> Inc for Quality processes in Customer Services.
- Winner of Gold & Silver Stevie awards in 2023 for Sales & Customer Services.
- Winner of Golden Peacock National Training Award in Financial Sector for Excellence in Training & Development.
- Winner of MarTech Leadership award in the category "Use of Technologies - Best Data Enablement Campaign".

Company Overview

Responsible Approach

Governance

Sta

Name of the Subsidiary<br/>CompanyOwnership<br/>(SBI Interest)% of<br/>ownershipNet Profit<br/>(Losses)<br/>in FY2023SBI Cards and Payment652.6368.98%2,258Services Limited2,258

#### SBI DFHI LIMITED (SBI DFHI)

SBI DFHI Limited is one of the largest standalone Primary Dealers (PD) with a pan-India presence. As a Primary Dealer (PD) it is mandated to support the book-building process in primary auctions and provide depth and liquidity to secondary markets in G-Sec. State Bank of India group holds 72.17% (SBI-69.04%, SBICAP-3.13%) share in the Company. It posted a Net profit of ₹20.26 Crore for FY2023 as against a profit of ₹142.06 Crore for FY2022. The total balance sheet size is ₹17,268 Crore as on  $31^{st}$  March 2023 as against ₹13,078 Crore as on  $31^{st}$  March 2022.

			(₹ in Crore)
Name of the Subsidiary/ Company	Ownership (SBI Interest)	% of ownership	Net Profit (Losses) in FY2023
SBI DFHI Limited	131.52	69.04%	20



### **Key Initiatives**

- Conducted seminar on STRIPS (Separate Trading of Registered Interest and Principal Securities) for Insurance & other long-term investors.
- Conducted seminar for Cooperative Bank in Bengaluru on 24<sup>th</sup> June 2022 on various aspects of the financial markets. At the end of the meeting, participants were more aware and informed and geared up for contributing towards the development of the government securities market.
- SBI DFHI conducted several regional seminars and provided training for Cooperative Banks (263 UCCBs & 21 DCCBs) for smooth migration to the RBI NDS-Call platform.

#### SBI GENERAL INSURANCE COMPANY LIMITED (SBI GENERAL)

			(₹ in Crore)
Name of the subsidiary/ company	Ownership (SBI Interest)	% of ownership	Net Profit (Losses) in FY2023
SBI General Insurance Co. Ltd.	151.00	69.95	184

SBI General Insurance Company Limited ('the Company') was incorporated on 24<sup>th</sup> February 2009 as a public limited company under the Indian Companies Act, 1956 ('the Act') and was originally a joint venture between State Bank of India (SBI) and IAG International Pty Limited, a subsidiary of Insurance Australia Group Limited. Out of the 74% stake in the Company, SBI had in mid of 2018 divested a 4% stake to PI Opportunities Fund - I (2.35%) and Axis New Opportunities- AIF-I (1.65%). Further, IAG, the erstwhile JV partner with a 26% stake made a complete exit in March 2020, thereby divesting its entire stake of 26% to Napean Opportunities LLP (16.01%) and Honey Wheat Investments Ltd (9.99%). Further, Axis New Opportunities- AIF-I out of its balance stake of 1.27% has sold to IIFL Special Opportunities Fund - Series 9 (1.04%) and IIFL India Private Equity Fund – Series 1A (0.23%) during the current year.

Currently, SBI owns 69.95%, Napean Opportunities LLP owns 16.00%, Honey Wheat Investment Ltd. owns 9.98%, PI Opportunities Fund-1 owns 2.35%, IIFL Special Opportunities Fund - Series 9 (1.04%), IIFL Special Opportunities Fund - Series 10 (0.12%), IIFL Large Value Fund - Series 2 (0.02%), IIFL Large Value Fund - Series 4 (0.03%), IIFL Large Value Fund -Series 11 (0.03%), IIFL Large Value Fund - Series 12 (0.04%), Avendus Future Leaders Fund I &II owns 0.38% and other shareholders own 0.07% in SBI General Insurance. The Company is registered with the Insurance



Regulatory and Development Authority of India ('IRDAI') with a certificate of registration No. 144 dated 15<sup>th</sup> December 2009 and is in the business of General Insurance in India.

With a total GWP of ₹10,888 Crore and a YoY growth of 18%, the Company achieved the milestone of ₹10,000 Crore GWP in FY2023. SBI General increased its market share from 4.15% in FY2022 to 4.21% in FY2023. The business has advanced in the rankings, and among Pvt. players, SBI General is now ranked 6<sup>th</sup> in comparison to 7<sup>th</sup> in FY2022.

The Company's presence has grown from 17 locations in 2011 to over 141 branches across India. The Company has served over 34 Crore clients to date, with claims of ₹22,000 Crore handled. SBI General is present and available at all conceivable client touchpoints, with over 31,600 agents, 28,000+ banking touchpoints, 400+ brokers, alliances, and digital partners.

The Company established an independent health vertical with the goal of becoming a prominent participant in the health insurance market in India. The health vertical of the Company today serves 21 Lakh members, including group customers, and has a comprehensive centralised underwriting and claims set-up based in Pune. The Company has 12,500+ network hospitals empanelled and over 4,000 health agents have been onboarded in FY2023.

The Company generated a net profit of ₹184 Crore in FY2023, representing a YoY increase of 40%.

# Awards and Recognition received during the year

- Award for 'Best General Insurance Company of the Year' at the 'Third Emerging Asia Insurance Awards' organised by the 'Indian Chamber of Commerce'.
- Recognised as the 'Best Ethical Procurement Company of the Year'.
- Recognised as a 'Smart Insurer' in the 'Large Non-Life Insurance' category at The Economic Times Insurance 9<sup>th</sup> Annual Summit & Awards.
- Recognised as one of the 'Most Preferred Workplaces in BFSI 2022-23' presented by Marksmen Daily.

# Statutory

Financial Statements

Company

Responsible

### SBI GLOBAL FACTORS LIMITED (SBIGFL)

		-	(₹ in Crore)
Name of the subsidiary company	Ownership (SBI Interest)	% of ownership	Net Profit (Losses) in FY2023
SBI Global Factors Ltd.	159.89	100%	31

SBIGFL is a leading NBFC factor providing both Domestic and Export Factoring services under one roof. It is a wholly owned subsidiary of State Bank of India and is regulated by Reserve Bank of India.

The Company's services are especially suitable for MSME sector clients for freeing up resources locked in book debts and provide require liquidity. By virtue of its membership of Factors Chain International (FCI), the SBIGFL is able to alleviate Credit risk from export receivables under the 2-factor model.

• The Company has reported a Profit Before Tax (PBT) of ₹46.18 Crore for

FY2023 against Profit Before Tax (PBT) of ₹43.49 Crore for FY2022.

- Profit After Tax (PAT) for the FY2023 is ₹31.17 Crore against Profit After Tax (PAT) of ₹25.26 Crore for FY2022.
- Turnover for the period ended March 2023 is ₹5,544 Crore as compared to the turnover of ₹4, 773 Crore in the previous year
- Fund in use (FIU) as on 31<sup>st</sup> March 2023 is ₹1,277 Crore as compared to ₹1,205 Crore as on 31<sup>st</sup> March 2022.
- Turnover in TReDS for the period ended March 2023 is ₹1,655 Crore, as against ₹1,737 Crore in the previous year



 Turnover in Export Factoring-2 Factor Model for the period ended 31<sup>st</sup> March 2023 is equivalent to EUR 40.16 Million (Previous year: Eur 40.04 Million). In INR terms, the Export Factor turnover touched ₹338.24 Crore for the period ended March 2023, as against ₹344.38 Crore in previous year March 2022.

#### SBI LIFE INSURANCE COMPANY LIMITED (SBILIFE)

			(₹ in Crore)
Name of the subsidiary company	Ownership (SBI Interest)	% of ownership	Net Profit (Losses) in FY2023
SBI Life Insurance Company Ltd.	555	55.45	1,721

SBI Life has a multi-channel distribution network comprising an expansive Bancassurance Channel, including State Bank of India, the largest Bancassurance partner in India, a large and productive individual agent network comprising 208,774 agents as on 31<sup>st</sup> March 2023, as well as other distribution channels including direct sales and sales through corporate agents, brokers, insurance marketing firms and other intermediaries.

During the year ended 31<sup>st</sup> March 2023, the Company operated in a sound and stable manner, with its sole objective of increasing insurance penetration and targeting a balanced product mix with a focus on non-par savings and annuity segment with an active and prudent strategy, sales team maintaining the quality as well as quantity and established a firmer market position. The Company has proven its market leadership in the year ended 31<sup>st</sup> March 2023, with numero-uno position in Individual New Business Premium, Individual Rated Premium, Total Rated Premium and Total New Business Premium among the private insurers.

The Company witnessed a 16.2% growth in Total New Business Premium (NBP) vis-à-vis the industry growth of 17.9%. The market share of SBI Life in Total New Business Premium (NBP) among all private players for the year ended  $31^{st}$  March 2023 is 21.3%. Total New Business Premium of the Company for the year ended  $31^{st}$  March 2023, stands at ₹29,589 Crore. Individual New Business stands at ₹20,906 Crore and Group New Business Premium stands at ₹8,683 Crore, for the year ended  $31^{st}$  March 2023. The Company witnessed growth in Individual New business

premium of 26.7% vis-à-vis the industry growth of 15.4% with a private market share of 24.3% & Industry market share of 14.5%.

#### **Key Initiatives**

Various products launched by SBI Life:

Smart Platina Plus, a guaranteed product with long-term income

Smart Annuity Plus, with the deferred option

**Retire Smart Plus,** with a choice of 7 varied fund options

SmartLifetimeSaver,guaranteedreturnsandprotection for a lifetime

**Group Micro Shield,** Insurance leading to financial inclusion.

SBI Life generated a PAT of ₹1,721 Crore in YTD Mar 23 against ₹1,506 Crore in YTD Mar 22. The AUM of the Company crossed ₹3 trillion and recorded a growth of 15% at ₹307,339 Crore as on 31<sup>st</sup> March 2023 as compared to ₹267,409 Crore as on 31<sup>st</sup> March 2022. For FY2023, the Indian Embedded Value (IEV) of the Company stands at ₹46,044 Crore with a growth of 16%. For FY2023, the Value of New Business (VoNB) stood at ₹5,067 Crore with a growth of 37%. VoNB's margin stood at 30.1%.

In FY2023, the Company tied up with **Karur Vysya Bank (KVB)** enabling SBI Life to expand the insurance market across your Bank's presence in the country. A tie-up arrangement with **Paschim Banga Gramin**, a Regional Rural Bank will help make footprints stronger in the East. The Company has also executed a tie-up with **India Post** to improve its penetration in rural markets and enable customers, particularly from weaker sections and living in unbanked and underserved areas.

# Awards and Recognition received during the year include:

- 'Most Trusted Private Life Insurance Company' of the Year award at the 2<sup>nd</sup> Edition of Navabharat BFSI Conclave and Awards 2022.
- Awarded **Gold medal** for being the Team of the Year at The **TISS Leapvaul CLO Awards 2022.**
- Gold Award in Environment Protection Initiative of the Year-Integrated Health & Wellness (IHW) Annual Awards.
- Awarded Insurance Industry Award - Insurer of the Year 2022 by FICCI.

Live free by securing your most important responsibilities.



SDI FUNDS MANAGEME		, , , , , , , , , , , , , , , , , , ,	(₹ in Crore)
Name of the subsidiary company	Ownership (SBI Interest)	% of ownership	Net Profit (Losses) in FY2023
SBI Funds Management Ltd.	18.90	62.53	1,331
SBI Mutual Fund Trustee Company Pvt. Ltd.	0.10	100.00	1
SBI Funds Management (International) Pvt. Ltd.	100% owned by SBIFML	62.53	4

SBI FUNDS MANAGEMENT LIMITED (SBIFML)

SBI Funds Management Ltd. (formerly known as SBI Funds Management Pvt. Ltd.) the Asset Management Company of SBI Mutual Fund, is the fastest growing AMCs with a growth of over 10.83% against the industry average of 5.55% in FY2023. In the last three years, SBIFML has achieved a CAGR of 24.29% against the industry average of around 14.45% in terms of Average AUM growth. In FY2023, the Fund House has further consolidated the 1st Rank position for three years. SBIFML has one of largest investor bases with over 121.80 Lakh LIVE investor folios with about 27 Lakh new investor folios added in the financial year ending Mar 2023. The Fund House has 24.15 Lakh direct live investors and over 2.55 Lakh institutional investors. SBIFML has maintained its top leadership position

as the ETF manager in the country with a 46.82% market share.

SBI Funds Management Ltd. posted a PAT of ₹1,331.20 Crore for FY2023 as against ₹1070.65 Crore earned during FY2022. The average "Assets Under Management" (AUM) of the Company during the guarter ended March 2023 was ₹717,161 Crore with a market share of 17.70% as against the average Assets Under Management of ₹647,967 Crore with a market share of 16.86% during the guarter ended March 2022. The Company has a fully owned foreign subsidiary viz. SBI Funds Management (International) Private Limited, which is based in Mauritius and manages Offshore Funds. SBIFML also provides Portfolio Management Services (PMS) and manages Alternative Investment Funds (AIF).

# Awards and Recognition received during the year include:

- Awarded SBI Banking & Financial Services in the Equity Sector Financials category (5 years) in the Lipper Fund Awards Ceremony of 2022.
- SBI Magnum Children's Benefit Fund was the winner in the Mixed Asset INR Conservative (5 & 10 years) in the Lipper Fund Awards Ceremony of 2022.
- SBI Magnum Gilt Fund-Growth was the winner in the in-Bond INR Government category (10 years) in the Lipper Fund Awards Ceremony of 2022.
- SBI Funds Management Ltd was the winner under **Overall Group Award** in the **Lipper Fund Awards Ceremony of 2022.**
- SBI Funds Management Ltd was the winner under **Mixed Asset Group** in the **Lipper Fund Awards Ceremony of 2022.**

Governance

### SBI PENSION FUNDS PRIVATE LIMITED (SBIPFPL)

			(₹ in Crore)
Name of the subsidiary company	Ownership (SBI Interest)	% of ownership	Net Profit (Losses) in FY2023
SBI Pension Funds Private Limited. *	18	60	54

\*SBI Capital Markets Limited and SBI Funds Management Limited are holding 20% equity each in the Company.

SBIPFPL has been appointed as the Pension Fund Manager (PFM) to manage the pension corpus under the National Pension System (NPS). SBIPFPL is one of the three PFMs appointed by the Pension Fund Regulatory & Development Authority (PFRDA) for the management of Pension Funds under the NPS for Central Government (except Armed Forces) and State Government employees The Company has got the license to operate as PoP (Point of Presence) in the year 2019 for onboarding of NPS subscribers.

The Company has earned net profit of ₹53.51 Crore for FY2023. The total Assets Under Management (AUM) of the Company as on 31<sup>st</sup> March 2023 is ₹3,39,006 Crore (YoY growth of 20.01%) against ₹2,82,476 Crore on 31<sup>st</sup> March 2023. The Company maintains lead position among 10 PFMs in terms of AUM with market share of 37.71 %.

#### SBI PAYMENT SERVICES PRIVATE LIMITED (SBI PAYMENTS)

			(₹ in Crore)
Name of the subsidiary company	Ownership (SBI Interest)	% of ownership	Net Profit (Losses) in FY2023
SBI Payments	4.50	74	159

SBI Payments is one of the largest acquirers in the country with more than 2.93 Million Merchant Payment Acceptance Touch Points and over 1.14 Million PoS machines as on 31<sup>st</sup> March 2023 distributed across geographies (Tier 1 to Tier 6).

During FY2023, in order to encourage the Government's vision of a less cash economy and promote digital payments, SBI Payments has facilitated the acceptance of e-₹UPI prepaid vouchers through the YONO SBI Merchant application (SoftPoS) for Direct Benefit Transfer projects initiated by many State Governments. In addition to existing channels for merchant onboarding, the Company has started partnering with major Payment Facilitators to expand its reach pan India. Some of the other key

initiatives taken by the Company during the financial year are the launch of the Self-Onboarding functionality on the YONO SBI Merchant Application (SoftPoS), the acquisition of 26 toll plazas on the Mumbai-Nagpur Samriddhi Mahamarg, offering customised solutions to various merchant categories for digitisation payment collection for utility bills, temple ticket bookings temple donations, etc., and the introduction of WhatsApp Servicing which permits merchants to raise service requests for their PoS terminals directly through WhatsApp, etc. The Company has posted a net profit of ₹159.34 Crore for FY2023.

#### SBI SG GLOBAL SECURITIES SERVICES PRIVATE LIMITED (SBI-SG)

			(₹ in Crore)
Name of the subsidiary company	Ownership (SBI Interest)	% of ownership	Net Profit (Losses) in FY2023
SBI SG Global Securities Services Pvt. Ltd.	52	65	88

SBI-SG is a joint venture between the State Bank of India and Société Générale with 65% equity holding by SBI. The company commenced commercial operations in 2010 and provides custodial services with end-to-end support on clearing & settlement, Cash & forex solutions, asset servicing, derivatives clearing, gold custody for gold ETFs to Domestic (MFs, AIF, PMS, Banks, Corporates) and Foreign Investors (FPI, FDI, FVCI).

The company is managing AUC (Assets under Custody) of ₹15,29,613 Crore and AUA (Assets Under Administration) of ₹11,33,448 Crore as on 31<sup>st</sup> March 2023. The Company's Net Profit stands at ₹87.55 Crore for FY2023.

SBI-SG plays a crucial role in the overall start-up strategy of the SBI group by providing custody and fund accounting services to the AIF players. SBI-SG maintains high-quality standards as evidenced by various certifications like ISAE 3402, ISO 27001:2013 and ISO 9001:2015.

# Awards and Recognition received during the year include:

- Rated as Market Outperformer, Global Outperformer and Category Outperformer in the Agent Banks Emerging Markets Survey -2022 by Global Custodian, a renowned magazine.
- Received an Award for Consistent outperformance at the "Leaders in Custody" event.
- Received the award "Best Local Custodian in India" at the Best of Best Awards event of Asia Asset Management.





### STATE BANK OPERATIONS SUPPORT SERVICES PVT LTD (SBOSS)

Name of the subsidiary company	Ownership (SBI Interest)	% of ownership	Net Profit (losses) 9M FY2023		
State Bank Operations Support Services Pvt. Ltd.	10	100	3		

State Bank Operations Support Services Pvt Ltd (SBOSS) is a wholly owned subsidiary of SBI set up in July 2022 for providing operations support services at RUSU branches of SBI. SBOSS has its Registered Office in New Delhi. The subsidiary is providing support services to SBI in Agri/MSME/ Microloans and will also work as a Corporate Business Correspondent of SBI.

SBOSS deploys Feet-On-Street (FOS) at RUSU Branches of your Bank with appropriate technology support for doorstep services to customers at a competitive cost. It is providing support to more than 5000 RUSU branches across 17 Circles of your Bank. This facilitates greater Financial Inclusion through the provision of appropriate credit linkages as a part of its national development goals.

The company has developed a robust Pan India **"High Tech"**, **"High Touch"** and **"Low Cost"** model for providing multidimensional support to operations in Agri & SME segments.





Company Overview

Responsible Approach



Awarded "India's Best Annual Report Award - 2022"

### MANAGEMENT DISCUSSION & ANALYSIS (MDA)

In terms of compliance with the SEBI (Listing Obligations & Disclosure Requirements) (Amendment) Regulations 2018, following ratios have changed by more than 25%, as per details given below:

(in %)	Mar 22	Mar 23	Variation (bps)	% Change
Net Profit Margin	10.02	13.62	360	35.92
ROE	13.92	19.43	551	39.60

#### **Net Profit Margin:**

Net Profit registered YoY growth of 58.58% (from Net profit of ₹31,676 Crore in FY2022 to Net Profit of ₹50,232 Crore in FY2023) as against YoY growth of 16.68% in Total Income (from ₹3,16,021 Crore in FY2022 to ₹3,68,719 Crore in FY2023).

#### **Return on Net worth (ROE):**

Net Profit registered YoY growth of 58.58% (from Net profit of ₹31,676 Crore in FY2022 to Net Profit of ₹50,232 Crore in FY2023) as against YoY growth of 14.99% in Net Worth of your Bank (from ₹2,40,502 Crore in FY2022 to ₹2,76,563 Crore in FY2023).

#### **RESPONSIBILITY STATEMENT**

The Board of Directors hereby states:

- that in the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- that they have selected such accounting policies and applied them consistently and made judgements and estimates as are reasonable and prudent, so as

to give a true and fair view of the state of affairs of your Bank as on the 31<sup>st</sup> March 2023, and of the profit and loss of Your Bank for the year ended on that date;

- that they have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Banking Regulation Act, 1949 and State Bank of India Act, 1955 for safeguarding the assets of your Bank and preventing and detecting frauds and other irregularities;
- iv. that they have prepared the annual accounts on a going concern basis;
- that the internal financial controls had been laid down, to be followed by your Bank and that such internal financial controls are adequate and were operating effectively; and
- vi. that proper system had been devised to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

### ACKNOWLEDGEMENT

During the year, Shri Ashwani Bhatia, Managing Director, superannuated on 31<sup>st</sup> May 2022 and Shri Alok Kumar Choudhary was appointed as Managing Director on the Board w.e.f. 7<sup>th</sup> June 2022. Dr. Vivek Joshi was nominated as Director on the Board u/s 19 (e) of SBI Act, 1955, w.e.f. 15<sup>th</sup> November 2022 vice Shri Sanjay Malhotra. Shri Sanjeev Maheshwari retired from the Board on 19<sup>th</sup> December 2022 upon completion of his term.

The Directors place on record their appreciation for the contributions made by Shri Ashwani Bhatia, Shri Sanjay Malhotra, and Shri Sanjeev Maheshwari to the deliberations of the Board.

The Directors welcome Shri Alok Kumar Choudhary and Dr. Vivek Joshi as new Directors on the Board.

The Directors also express their gratitude for the guidance and co-operation received from the Government of India, RBI, SEBI, IRDA and other government and regulatory agencies.

The Directors also thank all the valued clients, shareholders, Banks and financial institutions, stock exchanges, rating agencies and other stakeholders for their patronage and support and take this opportunity to express their appreciation for the dedicated and committed team of employees of your Bank.

For and on behalf of the Central Board of Directors

- Chairman

Date: 18<sup>th</sup> May 2023